



*Let's Cross Paths*



# ***Fiscal Year 2022 Budget***

***April 1, 2021  
Through  
March 31, 2022***



***John Kehde, Mayor***

***City Council Members***

***First Ward***

***Jeff Leeman***

***Thomas Oldham***

***Second Ward***

***Andrew Dawson***

***Tina Boggess***

***Third Ward***

***Lucas Richardson***

***Bob Cross***

***Fourth Ward***

***Rhiannon Foster***

***Steve Bloess***

***City of Sedalia***

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# City of Sedalia, Missouri

## Fiscal Year Ending March 31, 2022 Budget

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# **CITY OF SEDALIA**

## ***Office of the City Administrator***

To the Honorable Mayor Kehde and City Council Members:

This document is the Fiscal Year 2022 (FY22) budget approved by City Council on March 15, 2021. It is the result of budget meetings between the Mayor, City Council and staff beginning in the fourth quarter of 2020 and early 2021. Again this year, exercising fiscal discipline, the City of Sedalia is able to continue the long-held tradition of maintaining a strong General Fund Balance, which is at 65% of expected revenues. These reserves allow us to continue essential services during downturns of the economy or other events such as natural disasters or as most recently demonstrated, a global pandemic. On the very day of the adoption of the last fiscal year budget was the beginning of a wide ranging shutdown and all but essential workers were asked to stay at home for two weeks to slow the spread of the virus. Of course, since this was a novel virus, we were learning as we went as the science evolved so the shutdown continued in varying degrees for the entire fiscal year. Due to the uncertainty this created of both revenues and added expenditures necessary to respond to the pandemic, we took actions to in essence reserve or delay specific items in the adopted budget while we monitored the situation. While during the development and adoption of this budget the effects of the pandemic are still lingering, the outlook is much improved and the degree of uncertainty is much less. Further, four days before adoption of this budget the American Rescue Plan Act (ARPA) was signed. Funding was included in this act directed specifically to Cities including Sedalia to replace revenues lost due to the pandemic along with further response expenditures. Since at the time of adoption of this budget this funding is unknown, none of such revenue is included in this budget. As we learn more this will likely be added to the budget through budget amendments.

Municipal budgets are policy documents and thereby, with the approval of this document, the City adopted many important policies and the resource allocation decisions made will impact citizens for years or even generations to come. In addition to the budget team, special thanks for the preparation of this document must go to the City Council and Department Heads. Their understanding and ability to find innovative ways to get the most service delivery possible given the ongoing budget constraints tightening is to be commended. This year again we were faced with some tough choices as Department Heads put forth very worthwhile initiatives during their strategic plan presentations leading up to Council's strategic planning undertaking.

### **Summary of the Budget**

Exhibit 1 as shown on the following page provides an overview of the entire city budget in total and for each fund, by presenting beginning fund balances, total sources of funding, anticipated uses of funds, the resulting anticipated change to fund balances, and the anticipated ending fund balances or reserves. This overview provides a 30,000 foot view of the City's financial plan and includes such important items as the available reserves. While the following pages certainly provide the necessary detail to gain a complete understanding, this summary provides a good perspective to set the stage for the deeper dive.

**EXHIBIT 1**  
**Summary of the Budget**  
**Fiscal Year 2022**

Fund	Beginning Fund Balance 4/1/20	Projected Fund Balance 3/31/21	Anticipated Revenues / Sources	Anticipated Expenditures	Anticipated Change	Anticipated Fund Balance 3/31/19	Fund Balance Policy Min. 35%	Max. 75%
10 General Fund	\$ 8,977,219	\$ 9,153,255	\$ 13,499,548	\$ 13,920,306	\$ (420,758)	\$ 8,732,497	65%	
15 Capital Improvements 2 Fund	1,213,618	16,611,175	7,629,109	22,147,777	(14,518,668)	2,092,507		
20 Transportation	1,835,266	576,873	3,713,840	3,650,288	63,553	640,426		
22 Library Fund	1,119,546	1,185,550	786,638	786,638	-	1,185,550		
23 Park Fund	3,244,696	3,232,727	3,224,422	3,409,132	(184,710)	3,048,017		
24 Central Business & Cultural Fund	91,017	103,592	42,930	86,908	(43,978)	59,614		
25 Fire Academy	8,048	7,197	18,053	18,180	(128)	7,069		
40 Capital Improvements Fund	(658,850)	-	-	-	-	-		
50 Midtown Special Allocation Fund	336,426	-	15,054	12,607	2,447	2,447		
51 The Crossings Community Improvement District	14,276	14,276	-	-	-	14,276		
52 Galaxy West Special Allocation Fund	-	-	-	-	-	-		
53 MFA Special Allocation Fund	2,352	2,352	-	-	-	2,352		
54 Lamy Special Allocation Fund	-	-	-	-	-	-		
61 Water Pollution Control Fund - Note 1	2,233,152	1,832,512	6,781,901	6,800,805	(18,904)	1,813,608		
62 Water Department - Note 1	2,887,712	3,614,287	4,992,980	4,084,451	908,529	4,522,816		
65 Sanitation Fund - Note 1	(1,339,161)	(937,568)	1,775,669	1,605,431	170,238	(767,330)		
82 Fire Pension Fund	6,276,042	7,545,287	1,551,665	870,782	680,883	8,226,170		
83 Police Pension Fund	3,466,133	3,466,133	531,558	531,558	-	3,466,133		
Totals	\$ 29,707,492	\$ 46,407,648	\$ 44,563,366	\$ 57,924,863	\$ (13,361,496)	\$ 33,046,152		
Note 1: The Enterprise fund balances exclude amounts that represent Net Investment in Capital Assets and Restricted Funds								
61 Water Pollution Control - Capital & Debt Principal		\$ 22,363,706		\$ 4,491,287		\$ 26,854,993		
62 Water Department-Capital & Debt Principal		19,164,491		4,593,357		\$ 23,757,848		
65 Sanitation Fund Capital Expenditures		940,014		97,270		\$ 1,037,284		

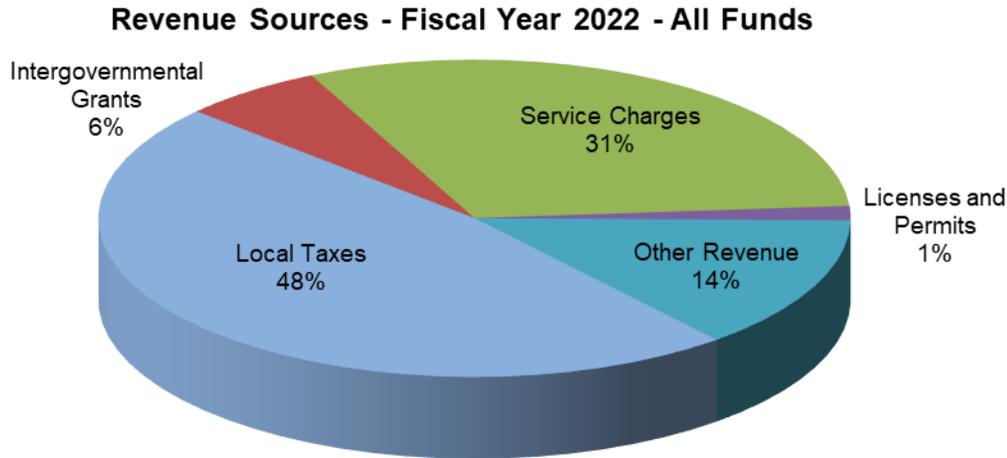
### How Large Is The FY22 Budget?

What is the size of our budget? Is it \$44,563,366 (all-funds revenues)? Or is it \$57,924,863 (all-funds expenditures)? It is my belief that our budget can accurately be classified as \$44,563,366. This is based on the total all funds "Anticipated Revenues". Because it depicts the resources available from year to year, it provides a good budget size gauge. These resources may not be all used during the current year or, such unspent resources from previous years are carried forward to be used in subsequent years. This year particularly, we have the effects of the multi-year Heckart Community Center capital project. The funds for this project were borrowed under a lease financing arrangement last fiscal year, yet only a portion of the funds were spent last year. This is reflected in the projected fund balance as of March 31, 2021. This year the remainder of these funds are budgeted to complete the facility, showing a substantial reduction in the fund balance, resulting in a normalized ending balance. This is why we believe the better measurement of the budget is the resources generated during the year which is the amount available to commit to added spending whether it is spent this year or in the future.

### Revenues

Total revenues across all funds are anticipated to be \$44,563,366. As displayed in the graph on the following page, the largest source of revenue for the City of Sedalia this year is local taxes. Sales Tax revenues making up the majority of such taxes and again for FY22 we are estimating the trend to be relatively flat at a 2% year over year increase. Service charges are the next largest source of funding. Usage fees from the enterprise funds for utilities make up the largest share of this category. Enterprise funds are designed to be self-sustaining to ensure the users of the services are offsetting the costs to deliver such service, yet no more. Taxes are designed to provide public good in that the goods and services provided are to benefit the public in general, rather than a specific household. Thereby separating the enterprise type activities ensures the taxpayers are not burdened to provide services not benefiting the public as a whole, yet also ensuring no

hidden taxes are being imposed by overcharging for the services and diverting them to tax supported activities.



### Expenditures

The FY22 budget anticipates “All Funds” expenditures totaling \$57,924,863.

### Fund Balances

Fund balances for the various funds, including the General Fund, are very important. Essentially, this is the amount that we anticipate being ahead at the end of the fiscal year after all expenditures are accounted for. It is an amount we will carry forward from one fiscal year to the next. It is notable that during FY14 the City approved its first-ever General Fund Balance policy. During the development of the FY19 budget, this policy was reviewed and adjusted upward to facilitate building in resiliency and sufficient cash flow requirements. The GF fund balance cannot go below 35% and should not go above 75% of anticipated revenues. For FY22, Sedalia’s anticipated ending fund balance is 65%. Having a fund balance that is too high is just as unacceptable as one that is too low. Simply stated, if taxes are not needed to provide services to the tax payers, they should not be collected in the first place. With that said though, spending to zero would not be responsible either. For example, this past year the healthy fund balances gave us the latitude to not panic in curtailing core services in responding to the pandemic despite all the uncertainty it brought. In summary, the City’s FY22 General Fund Balance remains exceptionally strong and prudent. This is a long held tradition in Sedalia, for which past and present Councils should be commended for their fiscal discipline.

### The FY22 Budget will continue to carry debt service expenses

For larger projects the City utilizes debt type arrangements to finance them so it is important to look at the debt service requirements of these obligations first in the budgeting process:

- In 2001 the City entered a cooperative agreement with Pettis County for jail facilities and services. As part of this arrangement the City incurred the debt to build the facility. This was refinanced in 2007 and again in 2017 to take advantage of reductions in financing costs available. The remaining principal balance is \$2,126,000 and is scheduled to be paid off in 2026 via payments of approximately \$450,000 per year.
- In the case of the Westside Fire Station Head Quarters (\$3.7 mil) and the Washington Street Viaduct (\$2 mil), the anticipated 20 year debt service began in FY14 and will come from Fund 15. The annual debt service varies slightly, but, for both projects, is generally about \$400,000 per year. This debt was included in the financing for the Heckart Community Center issued in 2020. Since

interest rates have gone down since the original issue, the interest cost savings more than outweighs the costs to issue new certificates spread over the remaining twelve years of the amortization.

- During FY14, the historic Sedalia Public Library, a Carnegie building, was near collapse. The City Council, working closely with the Library Board, agreed to add the cost of the library repairs (\$1.5 mil) to the City's Certificate of Participation (COP) issue which also included the fire station and viaduct. In April 2013, voters approved a property tax increase to cover the debt service for the library repairs. This property tax will support the entire library improvement debt service of approximately \$100,000 per year. Therefore these debt service obligations along with the offsetting revenues are appropriately accounted for in the special revenue fund for the Library. As with the fire station and viaduct discussed above, this debt was also included in the financing for the Heckart Community Center issued in 2020.
- During FY18 the City undertook a project to construct a police station headquarters. This project along with repurposing some of the areas vacated by the police for other needs totals just under \$5.7 Million. The 15 year debt service starting in FY19 is just over \$464 Thousand per year.
- An analysis of the above projects indicates there is enough coverage in Fund 15 to pay for the above projects.
- It is important to monitor the special Capital Improvement Sales Tax revenue source for Fund 15.
- Other projects with debt service, such as the \$30 million sewer project, and the water department \$13 million upgrade project, continue. The debt service for the sewer project and water projects come from the respective enterprise funds. The sewer certificates were refinance during 2019 and the drop in interest rates allowed for adding \$5 million in new money with essentially the same annual debt service payments. This \$5 million in new money is being used to accomplish projects including upgrades to one of the treatment plants and lift stations.
- Last fiscal year certificates of participation were issued to fund the construction of the Heckart Community Center. This project will be funded primarily from a generous donation and an increase of 1/8 cents in the Parks and Recreation and Storm Water Sales Taxes that was approved by the voters in August of 2019. The debt service for these certificates will be amortized over 25 years.

### **Enterprise Funds**

Enterprise funds receive revenue from primarily user fees. For example, utilities such as Sanitation, Water, and Wastewater are Enterprise Funds. It is important during FY22, as is the case each year, to monitor the Enterprise Funds. Enterprise Funds should be self-supporting. If they are not, they will be propped up by the General Fund. When this happens, an unnecessary burden is placed on the General Fund. During FY22 steps will continue to be taken to correct Enterprise Funds that are not self-supporting. The Sanitation Fund falls into this category.

### **General Fund (10)**

#### **Revenues**

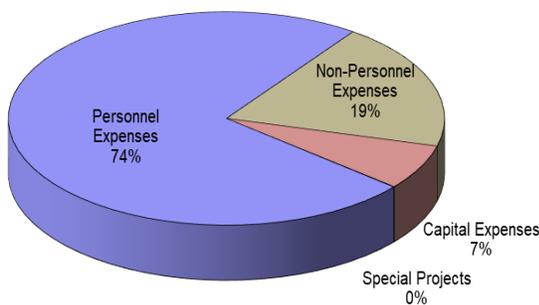
Revenue for the General Fund's fiscal year 2022 is projected to be \$13,499,548. Even with Sedalia's strong retail and industrial base, as well as the resiliency of the economy shown during the pandemic, staff, again this year, believes a more cautious approach toward revenue is a necessary position to adopt.

Sales tax is the largest source of revenue in the general fund and the recent trends are relatively flat. For FY22 we are projecting a 2% sales tax revenue growth. This is consistent with the last couple year’s average. Last year even with the effects the pandemic had on the economy, sales and use taxes were up 1.4% over the previous year and the previous two fiscal year’s trends together averaged increases of 2.6%. The tenuosness of revenue continues to be a major issue for the City’s budgetary process. A major cause of this trend could be more citizen reliance on internet purchases and less at local stores. This is a significant problem with cities across Missouri and the nation. Regardless of the causes, the relatively flat trend line requires a strategy to hold down growth in expenditures.

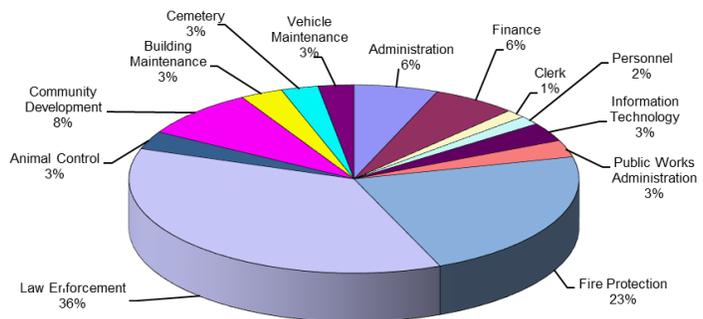
**Expenditures**

The FY22 budget anticipates General Fund expenditures totaling \$13,920,306. For FY22, generally speaking, the council approved a 2% step increase for employees who passed their evaluations coupled with a 1% increase in the scale. The 2% portion of the increase continues the long-term plan outlined by the Pay-Study implemented in FY13. This is no guarantee the 2% will be possible in subsequent years. The City changed insurance carriers in FY17 allowing for a decrease in costs. However, since then these costs have edged back up in accordance with the overall market. Additionally, the City is continuing to offer an HSA health plan. It is quite possible that in future years the City will see the HSA replacing the PPO as the primary plan as a longer term strategy of incentivizing employees to participate in controlling these costs. As shown in the graphic below, personnel expenses continue to make up the major portion of the General Fund expenses. This will generally be the case in most if not all cities and service businesses in the U.S. In dissecting the expenditures by department the majority of the general fund expenditures are for public safety at 62%.

General Fund Expenditures - Fiscal Year 2022



General Fund Expenditures - Fiscal Year 2022 by Department



**Sales Tax**

Beginning with the first month of FY13 sales tax revenues began to decline. Instead of increasing during the past couple of years, that decline leveled out at the lower totals. But, FY15 saw an 8.6% increase in sales tax revenue. This was followed by a more moderate but still healthy increase again in FY16. In FY17 we again experienced a decline of 1.4%. Over the next three years we have experienced a steadier but slow growth rate of 3.5%, 1.4%, and 3.7% respectively. Last year, not considering the 1/8 cent increase to fund the community center the growth rate was 1.4%. This budget anticipates a 2% level of growth. As is the case each year, the 2% projection for FY22 is not being made in a vacuum. It was reached after researching economies at the national, state, and county levels as well as reviewing projections by the local economic development office.

**How Strong is Sedalia’s General Fund Balance?**

The FY22 budget anticipates a very strong General Fund balance. The City’s Fund Balance policy requires it not be below 35% and not above 75% of budgeted revenues. In FY22, the projected General Fund ending Fund Balance is 65% of budgeted revenues. City Councils and Managers must walk a fine line between fund balances that are too small

and too large. If too small, downturns in the economy may be a factor, or there may not be enough budgetary discipline to avoid a systemic issue, or both. On the other hand, if the fund balance is too large, too few resources are being directed toward public services and infrastructure. In FY13, FY14 and especially in FY15 the City took some steps in the direction of addressing a number of long-delayed infrastructure projects. Below is a recent history of Sedalia General Fund Balances:

Ending General Fund Balance	
Fiscal Year	Fund Balance
2010	8,797,562
2011	10,270,714
2012	10,604,404
2013	8,623,204
2014	8,723,459
2015	7,963,759
2016	7,911,567
2017	7,765,155
2018	7,529,129
2019	8,272,535
2020	8,977,219
2021 (Projected)	9,153,255
2022 (Budgeted)	8,732,497

### **Capital Improvement Fund (15)**

The Capital Improvement Fund's primary source of revenue is designated sales tax dollars. This will continue to be an important fund to monitor in FY22. Some of the significant expenses include the Certificates of Participation (COP's) debt service for the Jail, Fire Station, the Washington Street Bridge, and Police Station. Beginning with this fiscal year budget, the two capital improvement funds were combined into this fund. Previously capital projects that were funded through specific grants were budgeted and accounted for through a separate fund (40). All of these projects are now budgeted and accounted for in this fund.

### **Transportation (20)**

The transportation revenues and expenditures were historically budgeted and accounted for as part of the General Fund. In FY18 these departments were separated out into a separate fund to add transparency and a better demonstration of compliance with restrictions on the use of various funding streams. The primary funding sources for this fund are special transportation sales and use taxes, along with allocations from the State of motor fuel taxes and other vehicle fees. Total anticipated revenues for this fund are \$3,713,840 and expenditures are budgeted at \$3,650,288.

### **Library (22)**

The Library Fund is anticipating \$786,638 in revenues and expenditures. These figures are slightly higher than last year. The anticipated fund balance is \$1,185,550. The library budget is approved by the library board. The library is funded primarily from property taxes, including an added property tax to pay for structural improvements to the historic Carnegie Building that was approved by voters in April 2013.

### **Parks (23)**

Anticipated revenues for the Park Fund are \$3,224,422 with expenditures totaling \$3,409,132. The revenues are slightly higher than last year with a corresponding growth in expenditures. The fund balance is anticipated to be \$3,048,017. The largest source of revenue for the Parks Department is the 3/8<sup>th</sup> cent sales tax that is used for capital improvements and operating expenses. Additionally the voters approved in August

of 2019 an increase of 1/8<sup>th</sup> cent to this tax bringing it to 1/2 cent. Although it is not specifically pledged for such purposes, the intent of this added 1/8<sup>th</sup> cent, as presented to the voters, is to provide funding for debt service on the Heckart Community Center. The Park Board approves the Park budget.

#### **Central Business and Cultural District (24)**

The CBCD receives its revenue from an additional property tax that is levied on the property within its district which as its name indicates comprises basically the central business district of the City. In FY22, anticipated revenues are \$42,930 with expenditures expected to be \$86,908 resulting in an anticipated ending fund balance of \$59,614. The spend down of previously accumulated reserves is intentional and is on capital expenditures that are one time in nature.

#### **Fire Academy (25)**

The Fire Academy receives its funds from academy enrollment fees and is thereby largely dependent upon the number enrolled. Anticipated revenue for FY22 is \$18,053 and anticipated expenses are \$18,180. The anticipated fund balance for this fiscal year is \$7,069.

#### **Capital Improvements Fund (40)**

As indicated above in the discussion regarding fund 15, previously capital projects funded primarily through Federal or State grants were separated into this fund. This fiscal year, these two funds are combined into fund 15.

#### **Midtown Special Allocation Fund (TIF) (50)**

The Midtown Tax Increment Financing (TIF) District was enacted by ordinance on November 17, 2008. In FY22 it is anticipated that this TIF district will see captured tax revenue of \$182,054 and transfer \$167,000 of these revenues to fund a capital project accounted for in the capital improvements fund known as Streetscape. The Capital Improvement Fund advanced the funding to this fund to allow these projects to be completed without waiting on the captured revenues to be collected.

#### **Other Special Allocation Funds (51-54)**

In accordance with specific agreements to fund specific projects, the City has set up special allocation funds to segregate the funding and expenditures for these projects.

#### **Water Pollution Control (61)**

The Water Pollution Control (WPC) Fund is an enterprise fund and therefore can be considered in two categories: the operational budget and the capital budget. The operational budget anticipates \$6,781,901 in revenues and anticipates \$6,800,805 in expenditures. The anticipated fund balance when reduced by net investments in fixed assets is \$1,813,608. The major source of revenues for this fund are the sanitary sewer charges. The other category of the WPC fund is the capital improvement budget. This part of the budget is shown separately as informational only since as an enterprise fund, these expenditures are not accounted for as current year activity.

#### **Water Department (62)**

The Water Department Fund is also an enterprise fund and therefore can be considered in two categories: the operational budget and the capital budget. The operational budget anticipates \$4,992,980 in revenues and anticipates \$4,084,451 in expenditures. The anticipated fund balance when reduced by net

investments in fixed assets is \$4,522,816. The major source of revenues for this fund are the charges for providing water. The other category of the Water Department fund is the capital improvement budget. This part of the budget is shown separately as informational only since as an enterprise fund, these expenditures are not accounted for as current year activity. Previously this fund was accounted for as a wholly owned component unit of the City. During FY19 upon the retirement of a long term general manager, the City folded the management of this department into the overall management of the City.

### **Sanitation Fund (65)**

The Sanitation Fund (or solid waste) is also an enterprise fund and therefore can be considered in two categories: the operational budget and the capital budget. The operational budget anticipates \$1,775,669 in revenues and anticipates \$1,605,431 in expenditures. The anticipated fund balance when reduced by net investments in fixed assets is a deficit of \$767,330. This “deficit” in essence represents a loan from the general fund it is shown this way to provide more transparency to highlight the ongoing need to bring this fund to a break even. The major source of revenues for this fund are the charges for providing solid waste disposal services. The other category of the Sanitation Fund is the capital improvement budget. This part of the budget is shown separately as informational only since as an enterprise fund, these expenditures are not accounted for as current year activity. Previously this fund was accounted for as a department within the general fund. However in FY16 we separated these operations from the general fund and now account for them in an enterprise fund. As part of the general fund it was difficult to see if the rate payers were paying for the entire costs of the services. As clearly indicated in the now separate fund they were not, and thereby the taxpayers were bearing part of the burden of providing this individualized service. With this visibility the City is managing a strategy to bring down costs and level the amount of service provided with the charges. The City has opted to do this over time while continuing to support the operation rather than hit the rate payers with a rather sudden rate increase sufficient to cover the previous levels of service.

### **Perpetual Trust Funds**

The City maintains two perpetual/trust funds. These funds are: fire pension and police pension. These funds are held in trust and managed for these two pensions.

### **Fire Pension Fund**

This fund receives revenue from a specific tax levied on real and personal property as previously approved by the voters, and the balance of the needs are made up through contributions from the City as expenditures of the general fund. This fund is used to finance the Sedalia Fire Department retirement plan. Beginning in FY13, the City Council voted to take on a larger part of the financial responsibility of this fund by dropping the employee contribution requirements and assuming those as part of compensation to the employees. An actuary is hired each year to analyze the fund and prepare a report including their recommendation to the City as to the amount the City should contribute to the fund to meet current and future obligations of the fund. This budget includes such recommended contributions.

### **Police Pension Fund**

This fund also receives revenue from a specific tax levied on real and personal property as previously approved by the voters. The funds are used to finance the Sedalia Police Department’s retirement plan. An actuary is hired each year to analyze the fund and prepare a report showing the funding status. Due

to increasing unfunded liabilities of the plan, the City Council agreed in FY14 to begin helping to make up the fund shortfall. Since then that assistance increased substantially each year. This payment plan points out the City's willingness to be responsible for the unfunded liability and is making the actuarial determined recommended contribution annually which includes an amortization of previous under funding levels. During FY20 the City worked with Local Area Government Employee Retirement System (LAGERS) to manage this fund. This is expected to increase and stabilize the investment returns. Further, as part of the agreement the amortization of the previous unfunded liability was reduced from 20 to 15 years for purposes of calculating the actuarial recommended contribution. This budget again includes such recommended contributions.

### Summary

The FY22 budget continues to remain strong. It is a budget that presents conservative revenue projections mandated by a sales tax that is trending relatively flat. On the other hand, it is a budget that continues to fund high levels of service while also maintaining an exceptionally healthy General Fund Balance.

The large unknown factors impacting this budget and every municipal budget in Missouri are the State, Federal, and regional economies. Another related unknown factor is legislation coming out of the Missouri legislature that may negatively impact municipal budgets. It is important that we monitor these developments. It also is important that we systematically monitor city revenues and expenditures. We will need to continue to monitor sales tax revenues, a major source of city income, and possibly work with the League of Cities, other cities, and the federal and state legislatures to address the worrisome trend of more internet sales and fewer sales at brick-and-mortar stores. There has been some movement on this issue of late but prior to adoption of this budget it is still in the hands of the state legislature. Also, of particular concern this year is the ongoing effect the COVID-19 Pandemic will have.

Due to the flattening of the trend line and uncertainty of the largest revenue source, the City must pay particular attention to corresponding trends in expenditures. The City uses a three year forecasting model to do just that. This management tool facilitates a longer term look for decisions on prudent spending. Additionally, starting in FY18 we formalized and adopted a longer term look at our capital improvements and related debt service requirements. These tools again provide a more concise plan looking out further, in order for management and Council to make informed current decisions that ripple out into the future. Additionally, the City took a more detailed approach to its strategic planning process and a more direct conversion of these initiatives into realistic resource allocation decisions. It was in part due to the cited strong financial management resulting in historically strong reserves that the City's already strong credit rating was increased.

The Budgeted General Fund Balance once again remains exceptionally strong at approximately 65% of annual revenues while, although it is wise to be financially conservative and cautious, the City must move forward with our strategies to strengthen community services and infrastructure. This budget again this year attempts to reach a balance of both of those sometimes competing goals.

Respectfully submitted,



Kelvin L. Shaw, CPA  
City Administrator



## Vision

*“Dynamic life and comfortable living”*

## Mission

*The City of Sedalia is committed to meeting the needs of our community through professional leadership and operational excellence.*

*We deliver efficient, quality municipal services, create opportunities for growth and protect the quality of life which has made our community a desirable place to live.*

## Our Priority is S.E.R.V.I.C.E.

### Strong Budget

*The City of Sedalia will provide a strong annual budget that meets citizen service needs as well as enforcing the requirements of the fund balance ordinance and assuring the community's economic stability.*

### Economic Growth

*Sedalia will promote all areas of economic development, including industrial / manufacturing and retail. A strong infrastructure system must be an integral part of Sedalia's economic development.*

### Residential Neighborhoods

*Residential areas throughout Sedalia will be safe, diverse, and sanitary for all of our citizens and will have well-maintained neighborhoods that instill a sense of pride and community. The City will strive to constantly maintain and improve our City's appearance.*

### Vibrant Downtown

*The City will support efforts for an historic and well maintained downtown with a permanent combination of professional, commercial, residential and public uses. The City supports efforts to address building safety in the downtown area.*

### Ideas for the Future

*The City will provide and regularly update long-term and short-term strategic planning decisions that benefit Sedalia's quality of life.*

### Citizen Health and Safety

*The City of Sedalia will provide for the health and safety of its citizens and visitors in the areas of police and fire protection and within all services offered.*

### Employee Excellence

*The City of Sedalia honors its employees as both the greatest asset of the City and the foundation for the quality of our organization. The City supports employee development so that City services remain strong and state-of-art.*

## Exhibit 2

### Revenue Estimate by Source – All Operating Funds

<b>Revenue Estimates</b>		
<b>Local Taxes</b>		
Property Taxes	\$ 3,401,186	7.6%
Payment In-Lieu-Of Taxes (PILOT)	5,397	0.0%
Sales Taxes	13,913,632	31.2%
Use Taxes	1,165,596	2.6%
Financial Institution Tax	8,797	0.0%
Franchise Taxes	2,766,681	6.2%
Cigarette Taxes	96,187	0.2%
<b>Total Local Taxes</b>	<b>\$ 21,357,476</b>	<b>47.9%</b>
<b>Intergovernmental Transfers</b>		
State Gasoline Taxes	\$ 577,556	1.3%
State Vehicle Sales Taxes	206,462	0.5%
Motor Vehicle Fees	98,798	0.2%
State Library Aid	17,531	0.0%
County Sales Tax Share	365,400	0.8%
Grants	1,450,008	3.3%
<b>Total Intergovernmental Grants</b>	<b>\$ 2,715,755</b>	<b>6.1%</b>
<b>Service Charges</b>		
Sanitary Sewer Fees	\$ 6,638,554	14.9%
Sewer Connection Fees	600	0.0%
Water Usage Charge	4,745,244	10.6%
Water Connection Fees	44,324	0.1%
Sanitation Fees	1,717,801	3.9%
Cemetery Operating Fees	83,750	0.2%
Airport Fees	10,700	0.0%
Park Program Fees	473,750	1.1%
Library Fees	4,500	0.0%
Fire Fighter Academy Tuition	18,000	0.0%
Animal Adoptions & Boarding Fees	56,210	0.1%
<b>Total Service Charges</b>	<b>\$ 13,793,433</b>	<b>30.9%</b>
<b>Licenses and Permits</b>		
Merchants Licenses	\$ 335,401	0.8%
Liquor License	28,273	0.1%
Insurance Licenses	20,992	0.0%
Pet Licenses	3,493	0.0%
Building Permits	193,957	0.4%
Liquid Waste Hauler Permits	68,825	0.2%
<b>Total Licenses and Permits</b>	<b>\$ 650,941</b>	<b>1.5%</b>
<b>Other Revenues</b>		
Court Fines	\$ 108,311	0.2%
Court Training Fees	4,709	0.0%
Donations	1,322,827	3.0%
Rental Income	390,670	0.9%
Interest Income	381,260	0.9%
Cemetery Lot Sales	40,963	0.1%
Compost Sales	30,997	0.1%
Airport Fuel & Oil Sales	227,000	0.5%
Aircraft Maintenance & Part Sales	45,200	0.1%
Property Sales	54,583	0.1%
Miscellaneous Income	186,805	0.4%
Pension Employer Contributions	563,602	1.3%
Pension Investment Income	900,000	2.0%
Intra-Government Services	1,835,865	4.1%
<b>Total Other Revenues</b>	<b>\$ 6,092,791</b>	<b>13.7%</b>
<b>TOTAL ALL REVENUES</b>	<b>\$ 44,610,396</b>	<b>100.0%</b>

**Exhibit 3****Assessed Valuation & Tax Levy Summary**

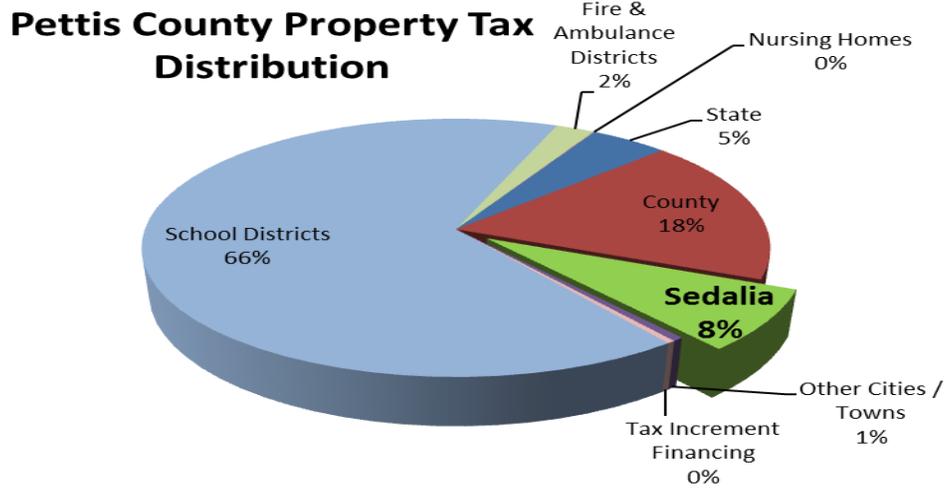
<b>Total Property Assessed Valuation</b>	
Calendar Year	Valuation
2011	\$ 254,163,775
2012	252,612,495
2013	258,298,713
2014	247,787,123
2015	244,973,653
2016	248,763,755
2017	247,685,385
2018	250,140,380
2019	270,680,011
2020	272,747,421

<b>Property Tax Levy History</b>		
Calendar Year	Tax Rate / \$100	Taxes Levied
2011	\$ 0.9209	\$ 2,266,411
2012	0.9290	2,237,267
2013	1.0054	2,440,890
2014	1.0495	2,532,716
2015	1.0770	2,557,475
2016	1.0613	2,530,160
2017	1.1078	2,601,859
2018	1.1042	2,576,404
2019	1.0861	2,715,754
2020	1.1780	2,749,923

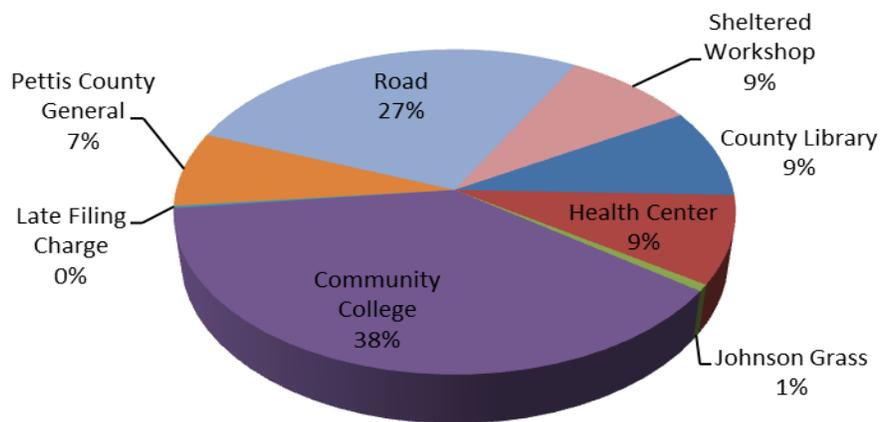
<b>Property Tax Levy Rate History (Rates Per \$100 Assessed Valuation)</b>										
Purpose	Calendar Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Fund	0.4295	0.4295	0.4358	0.4565	0.4677	0.4582	0.4827	0.4805	0.4761	0.4789
Fire Pension	0.0459	0.0459	0.0466	0.0488	0.0500	0.0490	0.0510	0.0500	0.0495	0.0498
Police Pension	0.0840	0.0840	0.0853	0.0894	0.0916	0.0897	0.0946	0.0941	0.0932	0.0937
Park Fund	0.1494	0.1494	0.1516	0.1588	0.1627	0.1594	0.1678	0.1671	0.1656	0.1666
Library Fund	0.2121	0.2121	0.2161	0.2260	0.2350	0.2350	0.2404	0.2409	0.2326	0.2344
Library Temporary	-	-	0.0700	0.0700	0.0700	0.0700	0.0713	0.0716	0.0691	0.0696
Special Business	0.0850	0.0850	0.0850	0.0850	0.0850	0.0850	0.0850	0.0850	0.0850	0.0850
<b>Total Tax Levy</b>	<b>1.0059</b>	<b>1.0059</b>	<b>1.0904</b>	<b>1.1345</b>	<b>1.1620</b>	<b>1.1463</b>	<b>1.1928</b>	<b>1.1892</b>	<b>1.1711</b>	<b>1.1780</b>

### Exhibit 3 (Continued)

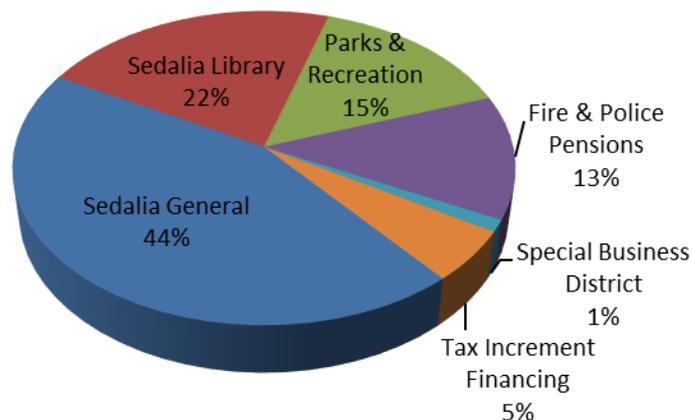
#### Assessed Valuation & Tax Levy Summary



#### County Property Tax Breakdown



#### Sedalia Property Tax Breakdown



**Exhibit 4**

## Debt Service Requirements

<b>2008 Department Of Natural Resources Energy Loan</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 92,644.24
2022	30,898.00	-	30,898.00	61,746.24
2023	30,898.00	-	30,898.00	30,848.24
2024	30,848.24	-	30,848.24	-
Totals	\$ 92,644.24	\$ -	\$ 92,644.24	

<b>2011 Meter Project</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 1,851,856.68
2022	258,367.68	50,275.10	308,642.78	1,543,213.90
2023	267,720.59	40,922.19	308,642.78	1,234,571.12
2024	277,412.07	31,230.71	308,642.78	925,928.34
2025	287,454.39	21,188.39	308,642.78	617,285.56
2026	297,860.24	10,782.54	308,642.78	308,642.78
2027	297,860.24	10,782.54	308,642.78	-
Totals	\$ 1,686,675.21	\$ 165,181.47	\$ 1,851,856.68	

<b>2017A Leasehold Certificates of Participation</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 2,291,372.62
2022	404,000.00	54,213.00	458,213.00	1,833,159.62
2023	414,400.00	43,911.00	458,311.00	1,374,848.62
2024	424,900.00	33,343.80	458,243.80	916,604.82
2025	435,800.00	22,508.86	458,308.86	458,295.96
2026	446,900.00	11,395.96	458,295.96	-
Totals	\$ 2,126,000.00	\$ 165,372.62	\$ 2,291,372.62	

**Exhibit 4 (Continued)**

## Debt Service Requirements

<b>2017B Leasehold Certificates of Participation</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 4,965,767.00
2022	455,683.00	114,181.00	569,864.00	4,395,903.00
2023	467,531.00	102,333.00	569,864.00	3,826,039.00
2024	479,687.00	90,177.00	569,864.00	3,256,175.00
2025	492,159.00	77,705.00	569,864.00	2,686,311.00
2026	504,955.00	64,909.00	569,864.00	2,116,447.00
2027	518,084.00	51,780.00	569,864.00	1,546,583.00
2028	531,554.00	38,310.00	569,864.00	976,719.00
2029	545,374.00	24,490.00	569,864.00	406,855.00
2030	396,545.00	10,310.00	406,855.00	-
Totals	\$ 4,391,572.00	\$ 574,195.00	\$ 4,965,767.00	

<b>2018 Leasehold Certificates of Participation</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 17,593,172.50
2022	395,000.00	406,670.00	801,670.00	16,791,502.50
2023	405,000.00	394,670.00	799,670.00	15,991,832.50
2024	415,000.00	382,370.00	797,370.00	15,194,462.50
2025	430,000.00	369,695.00	799,695.00	14,394,767.50
2026	445,000.00	356,570.00	801,570.00	13,593,197.50
2027	455,000.00	343,070.00	798,070.00	12,795,127.50
2028	470,000.00	329,195.00	799,195.00	11,995,932.50
2029	485,000.00	314,870.00	799,870.00	11,196,062.50
2030	500,000.00	299,782.50	799,782.50	10,396,280.00
2031	515,000.00	283,730.00	798,730.00	9,597,550.00
2032	530,000.00	266,877.50	796,877.50	8,800,672.50
2033	550,000.00	249,190.00	799,190.00	8,001,482.50
2034	570,000.00	230,496.25	800,496.25	7,200,986.25
2035	590,000.00	210,847.50	800,847.50	6,400,138.75
2036	610,000.00	190,142.50	800,142.50	5,599,996.25
2037	630,000.00	168,442.50	798,442.50	4,801,553.75
2038	655,000.00	145,627.50	800,627.50	4,000,926.25
2039	680,000.00	121,597.50	801,597.50	3,199,328.75
2040	705,000.00	96,491.25	801,491.25	2,397,837.50
2041	730,000.00	70,302.50	800,302.50	1,597,535.00
2042	755,000.00	43,012.50	798,012.50	799,522.50
2043	785,000.00	14,522.50	799,522.50	-
Totals	\$ 12,305,000.00	\$ 5,288,172.50	\$ 17,593,172.50	

**Exhibit 4 (Continued)**

## Debt Service Requirements

<b>2019 Leasehold Certificates of Participation</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 36,711,625.00
2022	1,375,000.00	1,070,225.00	2,445,225.00	34,266,400.00
2023	1,425,000.00	1,021,100.00	2,446,100.00	31,820,300.00
2024	1,485,000.00	962,900.00	2,447,900.00	29,372,400.00
2025	1,545,000.00	902,300.00	2,447,300.00	26,925,100.00
2026	1,610,000.00	839,200.00	2,449,200.00	24,475,900.00
2027	1,675,000.00	773,500.00	2,448,500.00	22,027,400.00
2028	1,740,000.00	705,200.00	2,445,200.00	19,582,200.00
2029	1,815,000.00	634,100.00	2,449,100.00	17,133,100.00
2030	1,885,000.00	560,100.00	2,445,100.00	14,688,000.00
2031	1,965,000.00	483,100.00	2,448,100.00	12,239,900.00
2032	2,045,000.00	402,900.00	2,447,900.00	9,792,000.00
2033	2,130,000.00	319,400.00	2,449,400.00	7,342,600.00
2034	2,215,000.00	232,500.00	2,447,500.00	4,895,100.00
2035	2,305,000.00	142,100.00	2,447,100.00	2,448,000.00
2036	2,400,000.00	48,000.00	2,448,000.00	-
Totals	\$ 27,615,000.00	\$ 9,096,625.00	\$ 36,711,625.00	

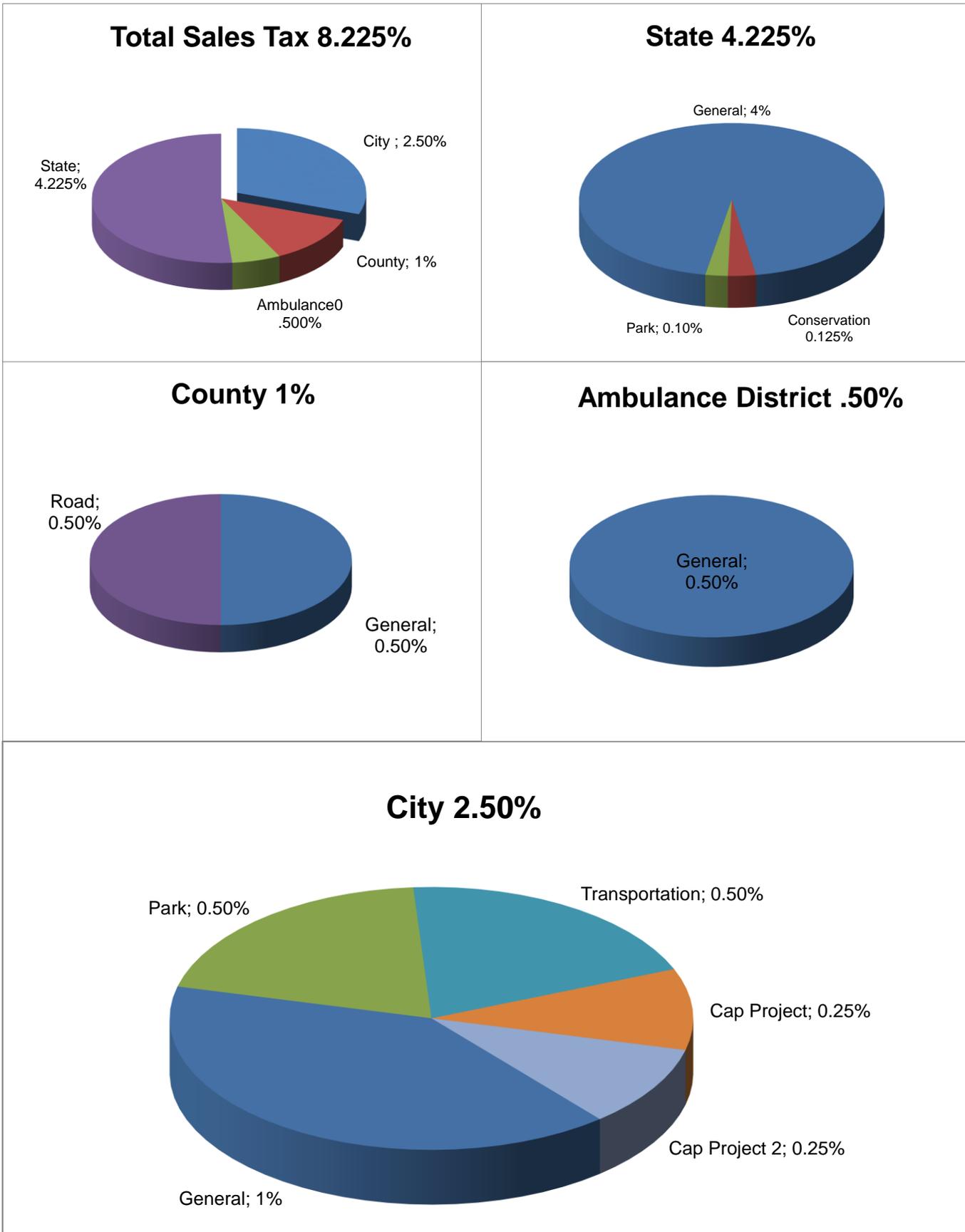
<b>2020 Water Revenue Refunding Bond</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 4,107,513.00
2022	440,000.00	77,250.00	517,250.00	3,590,263.00
2023	435,000.00	68,186.00	503,186.00	3,087,077.00
2024	455,000.00	59,225.00	514,225.00	2,572,852.00
2025	455,000.00	49,852.00	504,852.00	2,068,000.00
2026	470,000.00	40,479.00	510,479.00	1,557,521.00
2027	480,000.00	30,797.00	510,797.00	1,046,724.00
2028	490,000.00	20,909.00	510,909.00	535,815.00
2029	525,000.00	10,815.00	535,815.00	-
Totals	\$ 3,750,000.00	\$ 357,513.00	\$ 4,107,513.00	

**Exhibit 4 (Continued)**

## Debt Service Requirements

<b>2020 Leasehold Certificates of Participation</b>				
Fiscal Year	Principal	Interest	Total	Bonds & Interest Outstanding
				\$ 39,754,625.00
2022	1,440,000.00	1,003,550.00	2,443,550.00	37,311,075.00
2023	1,490,000.00	959,600.00	2,449,600.00	34,861,475.00
2024	1,535,000.00	914,225.00	2,449,225.00	32,412,250.00
2025	1,575,000.00	859,700.00	2,434,700.00	29,977,550.00
2026	1,645,000.00	795,300.00	2,440,300.00	27,537,250.00
2027	1,045,000.00	741,500.00	1,786,500.00	25,750,750.00
2028	1,080,000.00	699,000.00	1,779,000.00	23,971,750.00
2029	1,125,000.00	654,900.00	1,779,900.00	22,191,850.00
2030	1,165,000.00	609,100.00	1,774,100.00	20,417,750.00
2031	1,220,000.00	561,400.00	1,781,400.00	18,636,350.00
2032	1,260,000.00	511,800.00	1,771,800.00	16,864,550.00
2033	825,000.00	470,100.00	1,295,100.00	15,569,450.00
2034	865,000.00	436,300.00	1,301,300.00	14,268,150.00
2035	900,000.00	401,000.00	1,301,000.00	12,967,150.00
2036	935,000.00	364,300.00	1,299,300.00	11,667,850.00
2037	970,000.00	326,200.00	1,296,200.00	10,371,650.00
2038	1,010,000.00	286,600.00	1,296,600.00	9,075,050.00
2039	1,050,000.00	245,400.00	1,295,400.00	7,779,650.00
2040	1,095,000.00	202,500.00	1,297,500.00	6,482,150.00
2041	1,135,000.00	163,575.00	1,298,575.00	5,183,575.00
2042	1,165,000.00	129,075.00	1,294,075.00	3,889,500.00
2043	1,205,000.00	93,525.00	1,298,525.00	2,590,975.00
2044	1,240,000.00	56,850.00	1,296,850.00	1,294,125.00
2045	1,275,000.00	19,125.00	1,294,125.00	-
Totals	\$ 28,250,000.00	\$ 11,504,625.00	\$ 39,754,625.00	

### Exhibit 5 Sales Tax Rates Breakdown



<b>Three Year Planning Projections</b>					
Description	FY 2020 Actual	FY 2021 Final Budget	FY 2022 Adopted Budget	FY 2023 Projection	FY 2024 Projection
<b>General Fund:</b>					
Revenues / Sources Of Funds					
General Fund Revenues Net Of Transfers	\$ 13,008,430	\$ 13,785,630	\$ 13,499,548	\$ 13,877,522	\$ 14,267,092
Expenditures / Uses Of Funds:					
Administration & Supportive Services:					
Administration	\$ 842,724	\$ 725,622	\$ 841,283	\$ 849,298	\$ 857,507
Finance	769,790	741,106	843,620	856,406	869,502
City Clerk	224,434	192,900	198,143	202,363	206,687
Personnel	201,015	193,219	212,243	216,728	221,322
Information Solutions	261,040	351,324	452,950	398,521	403,200
Public Works Administration			406,489	415,365	424,458
Administration & Supportive Services Subtotal	2,299,003	2,204,171	2,954,728	2,938,681	2,982,676
Community Development	751,489	1,036,956	1,170,281	1,060,990	1,078,106
Recycling	-	-	-	-	-
Building & Fleet Maintenance:					
Building Maintenance	335,617	415,425	425,781	405,578	413,050
Community Center	10	-	-	-	-
Vehicle Maintenance	369,713	410,793	356,606	363,453	370,466
Building & Fleet Maintenance Subtotal	705,341	826,217	782,386	769,031	783,516
Public Safety Services:					
Fire Protection	2,902,167	3,077,656	3,137,587	3,210,257	3,284,702
Law Enforcement	4,567,278	5,318,973	5,071,116	5,116,326	5,218,638
Municipal Court			-	-	-
Animal Control & Shelter	361,395	396,006	432,843	379,276	445,855
Cemetery	309,271	310,602	371,366	379,401	387,633
Public Safety Services Subtotal	8,140,111	9,103,238	9,012,911	9,085,260	9,336,828
Transportation Services:					
Airport	-	-	-	-	-
Street Department	-	-	-	-	-
Transportation Services Subtotal	-	-	-	-	-
Capital Replacements & Special Projects	-	16,806	-	-	-
Total General Fund Expenditures / Uses Of Funds	\$ 11,895,943	\$ 13,187,388	\$ 13,920,306	\$ 13,853,962	\$ 14,181,126
<b>General Fund Net Revenues Over (Under) Expenditures</b>	<b>\$ 1,112,487</b>	<b>\$ 598,242</b>	<b>\$ (420,758)</b>	<b>\$ 23,560</b>	<b>\$ 85,966</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 8,977,219</b>	<b>\$ 9,153,255</b>	<b>\$ 8,732,497</b>	<b>\$ 8,756,057</b>	<b>\$ 8,842,023</b>
<b>Transportation Fund:</b>					
Revenues / Sources Of Funds					
Transportation Fund Revenues Net Of Transfers	\$ 4,047,171	\$ 3,818,554	\$ 3,713,840	\$ 3,826,810	\$ 3,943,426
Expenditures / Uses Of Funds:					
Airport	\$ 709,774	\$ 557,054	\$ 554,134	\$ 562,065	\$ 570,167
Street Department	2,499,107	3,136,859	2,835,257	2,881,451	2,928,744
Alley & Right Of Way Maintenance	235,886	323,169	260,897	266,562	272,368
Total Transportation Expenditures / Uses Of Funds	\$ 3,444,767	\$ 4,017,082	\$ 3,650,288	\$ 3,710,078	\$ 3,771,279
<b>Transportation Net Revenues Over (Under) Expenditures</b>	<b>\$ 602,404</b>	<b>\$ (198,528)</b>	<b>\$ 63,553</b>	<b>\$ 116,732</b>	<b>\$ 172,147</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 1,835,266</b>	<b>\$ 576,873</b>	<b>\$ 640,426</b>	<b>\$ 757,158</b>	<b>\$ 929,305</b>
<b>Capital Improvement Funds:</b>					
Revenues / Sources Of Funds					
Capital Improvements Funds Revenues Net Of Transfers	\$ 3,409,669	\$ 45,895,181	\$ 7,629,109	\$ 6,405,063	\$ 6,407,636
Expenditures / Uses Of Funds:					
Capital Improvements Projects	\$ 6,349,810	\$ 44,374,798	\$ 22,147,777	\$ 7,478,417	\$ 5,873,548
<b>Capital Improv. Net Revenues Over (Under) Expenditures</b>	<b>\$ (2,940,141)</b>	<b>\$ 1,520,383</b>	<b>\$ (14,518,668)</b>	<b>\$ (1,073,354)</b>	<b>\$ 534,088</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 554,768</b>	<b>\$ 16,611,175</b>	<b>\$ 2,092,507</b>	<b>\$ 1,019,153</b>	<b>\$ 1,553,241</b>

<b>Three Year Planning Projections</b>					
Description	FY 2020 Actual	FY 2021 Final Budget	FY 2022 Adopted Budget	FY 2023 Projection	FY 2024 Projection
<b>Public Library Fund:</b>					
Revenues / Sources Of Funds					
Public Library Fund Revenues Net Of Transfers	\$ 758,890	\$ 741,500	\$ 786,638	\$ 802,305	\$ 818,291
Expenditures / Uses Of Funds:					
Public Library	\$ 704,367	\$ 741,500	\$ 786,638	\$ 799,330	\$ 811,161
<b>Public Library Net Revenues Over (Under) Expenditures</b>	<b>\$ 54,523</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,975</b>	<b>\$ 7,130</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 1,119,546</b>	<b>\$ 1,185,550</b>	<b>\$ 1,185,550</b>	<b>\$ 1,188,525</b>	<b>\$ 1,195,655</b>
<b>Parks &amp; Recreation Fund:</b>					
Revenues / Sources Of Funds					
Parks & Recreation Fund Revenues Net Of Transfers	\$ 3,409,817	\$ 4,561,975	\$ 3,224,422	\$ 3,339,980	\$ 3,460,611
Expenditures / Uses Of Funds:					
Parks & Recreation	\$ 2,931,213	\$ 3,052,967	\$ 3,409,132	\$ 3,322,793	\$ 3,367,418
<b>Parks &amp; Rec. Net Revenues Over (Under) Expenditures</b>	<b>\$ 478,604</b>	<b>\$ 1,509,008</b>	<b>\$ (184,710)</b>	<b>\$ 17,187</b>	<b>\$ 93,193</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 3,244,696</b>	<b>\$ 3,232,727</b>	<b>\$ 3,048,017</b>	<b>\$ 3,065,204</b>	<b>\$ 3,158,397</b>
<b>Central Business &amp; Cultural Fund:</b>					
Revenues / Sources Of Funds					
Central Business Fund Revenues Net Of Transfers	\$ 42,273	\$ 42,520	\$ 42,930	\$ 43,804	\$ 44,696
Expenditures / Uses Of Funds:					
Central Business & Cultural Fund	\$ 37,460	\$ 70,000	\$ 86,908	\$ 43,430	\$ 43,452
<b>Central Bus. Net Revenues Over (Under) Expenditures</b>	<b>\$ 4,813</b>	<b>\$ (27,480)</b>	<b>\$ (43,978)</b>	<b>\$ 374</b>	<b>\$ 1,244</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 91,017</b>	<b>\$ 103,592</b>	<b>\$ 59,614</b>	<b>\$ 59,988</b>	<b>\$ 61,232</b>
<b>Fire Academy Fund:</b>					
Revenues / Sources Of Funds					
Fire Academy Fund Revenues Net Of Transfers	\$ 13,949	\$ 18,100	\$ 18,053	\$ 18,594	\$ 19,152
Expenditures / Uses Of Funds:					
Fire Academy	\$ 8,669	\$ 22,231	\$ 18,180	\$ 18,404	\$ 18,633
<b>Fire Academy Net Revenues Over (Under) Expenditures</b>	<b>\$ 5,280</b>	<b>\$ (4,131)</b>	<b>\$ (128)</b>	<b>\$ 190</b>	<b>\$ 519</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 8,048</b>	<b>\$ 7,197</b>	<b>\$ 7,069</b>	<b>\$ 7,259</b>	<b>\$ 7,778</b>
<b>Midtown TIF Special Allocation Fund:</b>					
Revenues / Sources Of Funds					
Midtown TIF Fund Revenues Net Of Transfers	\$ 259,783	\$ (333,654)	\$ 15,054	\$ 42,894	\$ 189,409
Expenditures / Uses Of Funds:					
Midtown TIF	\$ 3,765	\$ 2,607	\$ 12,607	\$ 42,633	\$ 187,659
<b>Midtown TIF Net Revenues Over (Under) Expenditures</b>	<b>\$ 256,018</b>	<b>\$ (336,261)</b>	<b>\$ 2,447</b>	<b>\$ 261</b>	<b>\$ 1,750</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 336,426</b>	<b>\$ -</b>	<b>\$ 2,447</b>	<b>\$ 2,708</b>	<b>\$ 4,458</b>
<b>The Crossings Community Improvement District:</b>					
Revenues / Sources Of Funds					
Crossings CID Fund Revenues Net Of Transfers	\$ 14,276	\$ -	\$ -	\$ -	\$ -
Expenditures / Uses Of Funds:					
Crossings CID Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Crossings CID Net Revenues Over (Under) Expenditures</b>	<b>\$ 14,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 14,276</b>	<b>\$ 14,276</b>	<b>\$ 14,276</b>	<b>\$ 14,276</b>	<b>\$ 14,276</b>

<b>Three Year Planning Projections</b>					
Description	FY 2020 Actual	FY 2021 Final Budget	FY 2022 Adopted Budget	FY 2023 Projection	FY 2024 Projection
<b>Galaxy West Special Allocation Fund:</b>					
Revenues / Sources Of Funds					
Galaxy West Fund Revenues Net Of Transfers	\$ 24,111	\$ -	\$ -	\$ -	\$ -
Expenditures / Uses Of Funds:					
Galaxy West Expenditures	\$ 38,046	\$ -	\$ -	\$ -	\$ -
<b>Galaxy West Net Revenues Over (Under) Expenditures</b>	<b>\$ (13,935)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Projected Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MFA Special Allocation Fund:</b>					
Revenues / Sources Of Funds					
MFA Fund Revenues Net Of Transfers	\$ 2,352	\$ -	\$ -	\$ -	\$ -
Expenditures / Uses Of Funds:					
MFA Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
<b>MFA Net Revenues Over (Under) Expenditures</b>	<b>\$ 2,352</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 2,352</b>	<b>\$ 2,352</b>	<b>\$ 2,352</b>	<b>\$ 2,352</b>	<b>\$ 2,352</b>
<b>Lamy Special Allocation Fund:</b>					
Revenues / Sources Of Funds					
Lamy Fund Revenues Net Of Transfers	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures / Uses Of Funds:					
Lamy Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Lamy Net Revenues Over (Under) Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Projected Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Water Pollution Control (WPC) Fund:</b>					
Revenues / Sources Of Funds					
Water Pollution Control Fund Revenues Net Of Transfers	\$ 6,035,151	\$ 6,527,734	\$ 6,781,901	\$ 6,985,358	\$ 7,194,919
Expenditures / Uses Of Funds:					
Water Pollution Control	\$ 7,250,488	\$ 6,765,410	\$ 6,800,805	\$ 6,804,854	\$ 6,801,146
<b>WPC Net Revenues Over (Under) Expenditures</b>	<b>\$ (1,215,337)</b>	<b>\$ (237,676)</b>	<b>\$ (18,904)</b>	<b>\$ 180,504</b>	<b>\$ 393,773</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 2,233,152</b>	<b>\$ 1,832,512</b>	<b>\$ 1,813,608</b>	<b>\$ 1,994,112</b>	<b>\$ 2,387,885</b>
Memo - Water Pollution Control Capital Expenditures		\$ 6,907,029	\$ 7,230,798	\$ 1,983,751	\$ 2,043,751
<b>Water Department Fund:</b>					
Revenues / Sources Of Funds					
Water Department Fund Revenues Net Of Transfers	\$ 5,344,876	\$ 5,045,998	\$ 4,992,980	\$ 5,141,420	\$ 5,294,286
Expenditures / Uses Of Funds:					
Water Department	\$ 3,168,281	\$ 4,748,372	\$ 4,084,451	\$ 4,081,048	\$ 4,109,801
<b>Water Department Net Revenues Over (Under) Expenditures</b>	<b>\$ 2,176,595</b>	<b>\$ 297,626</b>	<b>\$ 908,529</b>	<b>\$ 1,060,372</b>	<b>\$ 1,184,485</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 2,887,712</b>	<b>\$ 3,614,287</b>	<b>\$ 4,522,816</b>	<b>\$ 5,583,188</b>	<b>\$ 6,767,673</b>
Memo-Water Department Capital Expenditures		\$ 9,666,002	\$ 5,390,220	\$ 1,929,826	\$ 1,959,826
<b>Sanitation Fund:</b>					
Revenues / Sources Of Funds					
Sanitation Fund Revenues Net Of Transfers	\$ 1,480,776	\$ 1,522,877	\$ 1,775,669	\$ 1,828,939	\$ 1,883,807
Expenditures / Uses Of Funds:					
Sanitation - Solid Waste	\$ 1,616,871	\$ 1,702,003	\$ 1,605,431	\$ 1,635,655	\$ 1,666,620
<b>Sanitation Net Revenues Over (Under) Expenditures</b>	<b>\$ (136,095)</b>	<b>\$ (179,126)</b>	<b>\$ 170,238</b>	<b>\$ 193,284</b>	<b>\$ 217,187</b>
<b>Projected Ending Fund Balance</b>	<b>\$ (1,339,161)</b>	<b>\$ (937,568)</b>	<b>\$ (767,330)</b>	<b>\$ (574,046)</b>	<b>\$ (356,859)</b>
Memo - Sanitation Loan Proceeds		\$ -	\$ -	\$ -	\$ -
Memo - Sanitation Capital Expenditures		\$ 290,658	\$ 297,270	\$ 297,270	\$ 297,270

<b>Three Year Planning Projections</b>					
Description	FY 2020 Actual	FY 2021 Final Budget	FY 2022 Adopted Budget	FY 2023 Projection	FY 2024 Projection
<b>Fire Pension Fund:</b>					
Revenues / Sources Of Funds					
Fire Pension Fund Revenues Net Of Transfers	\$ 5,694	\$ 1,253,171	\$ 1,551,665	\$ 1,560,241	\$ 1,569,045
Expenditures / Uses Of Funds:					
Fire Pension	\$ 884,305	\$ 883,473	\$ 870,782	\$ 874,623	\$ 878,483
<b>Fire Pension Net Revenues Over (Under) Expenditures</b>	<b>\$ (878,611)</b>	<b>\$ 369,698</b>	<b>\$ 680,883</b>	<b>\$ 685,618</b>	<b>\$ 690,562</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 6,276,042</b>	<b>\$ 7,545,287</b>	<b>\$ 8,226,170</b>	<b>\$ 8,911,788</b>	<b>\$ 9,602,350</b>
<b>Police Pension Fund:</b>					
Revenues / Sources Of Funds					
Police Pension Fund Revenues Net Of Transfers	\$ 548,534	\$ 786,553	\$ 531,558	\$ 537,224	\$ 543,003
Expenditures / Uses Of Funds:					
Police Pension	\$ 3,848,159	\$ 609,679	\$ 531,558	\$ 534,216	\$ 536,887
<b>Police Pension Net Revenues Over (Under) Expenditures</b>	<b>\$ (3,299,625)</b>	<b>\$ 176,874</b>	<b>\$ -</b>	<b>\$ 3,008</b>	<b>\$ 6,116</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 3,466,133</b>	<b>\$ 3,466,133</b>	<b>\$ 3,466,133</b>	<b>\$ 3,469,141</b>	<b>\$ 3,475,257</b>
<b>Total All Funds:</b>					
Revenues / Sources Of Funds	\$ 38,405,752	\$ 83,666,139	\$ 44,563,366	\$ 44,410,154	\$ 45,635,373
Expenditures / Uses Of Funds:	\$ 26,841,433	\$ 62,973,039	\$ 40,354,269	\$ 25,635,403	\$ 24,294,808
<b>Net Revenues Over (Under) Expenditures All Funds</b>	<b>\$ 11,564,318</b>	<b>\$ 20,693,101</b>	<b>\$ 4,209,097</b>	<b>\$ 18,774,751</b>	<b>\$ 21,340,565</b>
<b>Projected Ending Fund Balance</b>	<b>\$ 29,707,491</b>	<b>\$ 46,407,647</b>	<b>\$ 50,616,745</b>	<b>\$ 69,391,496</b>	<b>\$ 90,732,061</b>

## General Fund (10)

### Revenues & Expenditures

Revenue Estimate					
10	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Local Taxes					
10-00-401-00	Real Estate Property Taxes	\$ 959,160	\$ 968,752	\$ 968,752	\$ 987,546
10-00-402-00	Personal Property Taxes	293,393	296,327	296,327	307,808
10-00-403-00	County Surcharges	106,600	104,061	104,061	111,969
10-00-404-00	Int & Pen on Prop Tax	32,072	34,571	34,571	35,460
10-00-405-00	Payment In-Lieu-Of Taxes	2,131	1,040	1,040	2,131
10-00-405-02	Special Assessment - Cambridge	1,165	1,165	1,165	1,165
10-00-406-00	Railroad & Utilities Taxes	53,843	53,531	53,531	54,381
10-00-407-00	Financial Institution Taxes	5,071	5,174	5,174	5,122
10-00-408-00	Sales Tax	5,488,440	5,571,384	5,571,384	5,646,241
10-00-408-05	Use Taxes - General	446,956	473,861	473,861	465,714
10-00-409-00	Electric Franchise Taxes	1,710,126	2,041,621	2,041,621	2,048,743
10-00-409-01	Gas Franchise Tax	294,135	357,853	357,853	318,142
10-00-410-00	Tele Utility Franchise Tax	308,545	314,770	314,770	294,476
10-00-411-00	Cable TV Util Franchise Tax	103,911	102,946	102,946	105,320
10-00-412-00	Cigarette Tax	95,364	104,424	104,424	96,187
<b>Total Local Taxes</b>		<b>\$ 9,900,914</b>	<b>\$ 10,431,480</b>	<b>\$ 10,431,480</b>	<b>\$ 10,480,406</b>
State Taxes, Miscellaneous Grants					
10-00-428-00	Police Grants	\$ 2,350	\$ 5,000	\$ 5,000	\$ 6,000
10-00-429-00	Tree Grant	9,507	-	-	-
10-00-430-00	State Recycle Grant	-	17,000	17,000	-
10-00-431-00	Police OT Reimbursement	44,803	45,000	45,000	45,000
10-00-431-01	Police Dispatch Reimb - PCAD	124,596	125,000	125,000	4,444
10-00-432-00	Other Grants	147,714	-	-	-
10-00-446-00	Fire Prevention Local Grants	1,500	1,500	1,500	1,000
10-00-447-00	Police Grant:Shields	-	120,300	153,824	39,800
<b>Total Intergovernmental TRF</b>		<b>\$ 330,470</b>	<b>\$ 313,800</b>	<b>\$ 347,324</b>	<b>\$ 96,244</b>
Service Fees					
10-00-453-00	Cemetery Operating Fees	\$ 81,877	\$ 70,136	\$ 70,136	\$ 83,750
10-00-454-00	Cemetery Lot Sales	28,400	23,563	23,563	32,688
10-00-454-01	Lot Sales Columbarium	7,313	8,283	8,283	6,875
10-00-454-02	Columbarium Engraving	1,500	1,700	1,700	1,400
10-00-474-00	Animal Adoptions & Bording Fee	51,257	55,375	55,375	56,210
<b>Total Service Fees</b>		<b>\$ 170,347</b>	<b>\$ 159,056</b>	<b>\$ 159,056</b>	<b>\$ 180,923</b>
Licenses, Permits					
10-00-457-00	Merchants Licenses	\$ 46,389	\$ 46,124	\$ 46,124	\$ 56,011
10-00-458-00	Liquor Licenses	29,157	29,376	29,376	28,273
10-00-459-00	Merchants Permits	276,579	278,107	278,107	279,390
10-00-460-00	Fire Insurance License Tax	40,589	39,753	39,753	20,992
10-00-462-00	Building Permits	137,696	142,500	142,500	137,816
10-00-463-00	Electrical Permits	24,960	29,225	29,225	31,572
10-00-464-00	Plumbing Permits	11,205	12,420	12,420	14,249
10-00-465-00	Mechanical Permits	10,460	10,170	10,170	10,320
10-00-466-00	Street Cuts	875	875	875	-
<b>Total Licenses, Permits</b>		<b>\$ 577,909</b>	<b>\$ 588,549</b>	<b>\$ 588,549</b>	<b>\$ 578,623</b>

Revenue Estimate					
10	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Fines, Rental, Miscellaneous					
10-00-490-00	Municipal Court Fines	\$ 114,949	\$ 115,000	\$ 115,000	\$ 89,832
10-00-490-01	Court Fines-Code Enforcement	5,123	5,050	5,050	18,368
10-00-491-00	Police Training Fees	5,219	4,700	4,700	4,709
10-00-492-00	Crime Victim Comp Fees	90	110	110	111
10-00-493-00	Clerk Training Fees	1,136	1,350	1,350	-
10-00-494-00	Rental Income & Land Leases	754	-	-	891
10-00-495-05	Depot - OATS Maintenance Fund	-	-	9,987	-
10-00-495-06	Depot - OATS Water Reimburse	-	-	330	-
10-00-495-07	Amtrak Caretaker Agreement	-	-	4,200	-
10-00-495-08	MoDOT Amtrak Station Improveme	-	-	1,437	-
10-00-496-00	Interest Income	164,283	169,998	169,998	95,978
10-00-505-01	Pet Licenses	3,497	3,464	3,464	3,493
10-00-506-01	Animal Shelter-Memorials	2,685	-	-	10,000
10-00-506-02	Animal Shelter Donations	21,089	37,500	37,500	24,000
10-00-506-03	Animal Shltr Trooper Donations	1,792	3,000	3,000	5,000
10-00-506-04	Fire Department Donations	1,460	-	-	-
10-00-506-05	Community Policing Donations	-	-	-	6,800
10-00-507-00	Miscellaneous Revenue	96,945	-	-	23,884
10-00-507-02	Misc Revenue - Weed Mowing	7,713	17,730	17,730	5,252
10-00-507-04	Misc Revenue - Blg Demo	(31,445)	-	-	9,262
10-00-507-06	Misc Revenue - Curb & Gutter	(3,493)	-	-	-
10-00-507-07	Relief Donations Account	4,637	5,000	5,000	5,000
10-00-508-00	False Alarm Fees	2,975	2,500	2,500	2,500
10-00-508-02	Hazardous Materials Clean Up	-	-	-	500
10-00-510-00	Misc Income - Insurance	6,523	-	-	-
10-00-511-00	Misc Surplus Property Sales	7,459	47,000	47,000	34,787
10-00-512-00	Misc Donations	67	10,000	10,000	1,627
10-00-513-00	Dispatch Center Lease Revenue	-	-	-	23,034
10-00-514-00	Federal Disaster Reimbursement	3,481	-	-	-
10-00-515-00	PD Seizure	10,351	22,500	29,972	19,490
10-00-540-20	Intra-Govt Svc Transportation	360,079	331,447	331,447	452,557
10-00-540-61	Intra-Govt Svc WPC	611,830	599,902	599,902	646,293
10-00-540-62	Intra-Govt Svc Water	444,389	654,335	654,335	520,143
10-00-540-65	Intra-Govt Svc Sanitation	186,769	215,208	215,208	216,872
<b>Total Fines, Rental, Miscellaneous</b>		<b>\$ 2,030,356</b>	<b>\$ 2,245,794</b>	<b>\$ 2,269,220</b>	<b>\$ 2,220,383</b>
Contributions To/From					
10-01-552-00	Contr (To) / From Park	\$ (1,568)	\$ (10,000)	\$ (10,000)	\$ (10,000)
10-01-558-00	Contr (To) From TIF	-	-	-	(47,030)
<b>Total Transfers</b>		<b>\$ (1,568)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (57,030)</b>
<b>TOTAL REVENUE</b>		<b>\$ 13,008,430</b>	<b>\$ 13,728,680</b>	<b>\$ 13,785,630</b>	<b>\$ 13,499,548</b>

## Expenditure Summary

Function:	General Government
Fund:	General
Department:	Administration
Activity:	Administration
Fund / Dept. No.:	10-05

10-05	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-05-101-00	Salaries	\$ 318,588	\$ 328,056	\$ 328,056	\$ 244,036
10-05-102-00	Overtime - Non Scheduled	496	1,030	1,030	1,500
10-05-105-00	Lagers Retirement	49,911	53,211	53,211	31,901
10-05-106-00	Social Security Medicare Taxes	23,826	25,600	25,600	18,783
10-05-107-00	Employee Insurance	20,787	22,797	22,797	17,239
10-05-107-01	Employee Insurance E A P	11,123	5,562	5,562	5,561
10-05-108-00	Worker's Compensation Insur	1,106	572	572	350
10-05-112-00	Sick Leave Pay Unpaid	-	6,500	-	-
<b>Total Personnel Services</b>		<b>\$ 425,837</b>	<b>\$ 443,328</b>	<b>\$ 436,828</b>	<b>\$ 319,372</b>
<b>Non-Personnel Services</b>					
10-05-211-00	Car Allowance	\$ 750	\$ -	\$ 6,500	\$ 6,500
10-05-213-00	Advertising	2,097	645	645	50,650
10-05-214-00	Printing	12,994	5,685	4,535	6,765
10-05-215-00	Postage	194	325	325	257
10-05-216-00	Telecommunications Services	4,056	3,864	3,864	13,409
10-05-217-00	Electric	3,796	4,219	4,219	4,169
10-05-221-00	Small Tools & Equipment	-	4,500	5,650	-
10-05-222-02	Veh & Equip Repairs & Parts	242	1,005	1,005	-
10-05-224-00	General Insurance	8,385	7,687	7,687	6,720
10-05-225-00	Maintenance Agreements	973	575	575	970
10-05-227-00	Dues & Subscriptions	12,153	4,670	4,670	4,400
10-05-229-00	Training Travel & Meals	9,978	12,583	12,583	13,365
10-05-230-01	Legal & Accounting	194,534	25,000	25,000	229,500
10-05-230-02	Prof Fees - Other	-	50,000	50,000	15,000
10-05-230-05	Misc Professional Fees	4,759	-	-	5,000
10-05-237-00	Economic Development	135,500	138,000	138,000	148,000
10-05-241-00	Miscellaneous	30	-	-	-
10-05-241-02	Miscellaneous Mayor	2,679	2,700	2,700	4,500
10-05-241-03	Relief From Donations Account	3,157	5,000	5,000	5,000
10-05-242-00	Gasoline & Oil	1,060	1,305	1,305	1,075
10-05-244-04	Supplies Office/Janitor/Other	2,537	2,492	2,492	2,602
10-05-258-00	Safety	13	39	39	30
10-05-400-00	COVID-19 Expenses	-	-	-	2,000
<b>Total Non-Personnel Services</b>		<b>\$ 399,887</b>	<b>\$ 270,294</b>	<b>\$ 276,794</b>	<b>\$ 519,912</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 825,724</b>	<b>\$ 713,622</b>	<b>\$ 713,622</b>	<b>\$ 839,283</b>

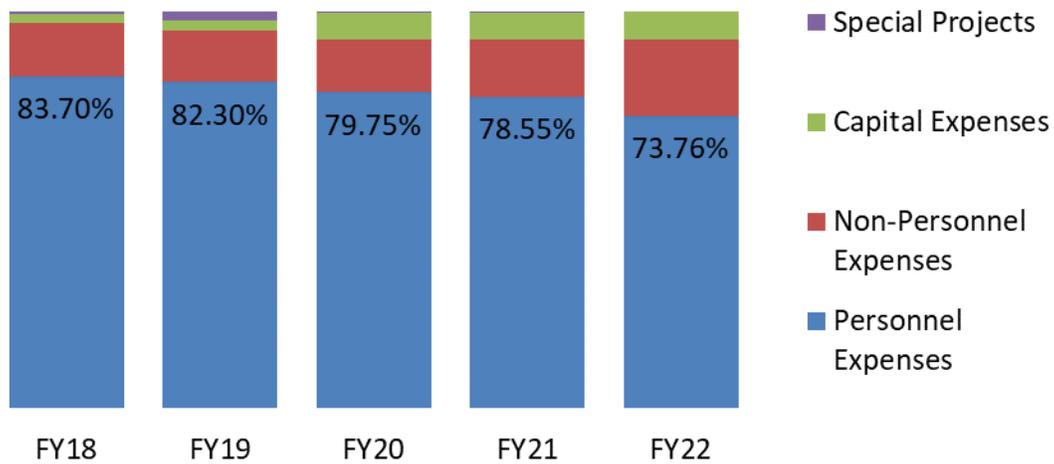
Expenditure Summary					
Function:	General Government				
Fund:	General				
Department:	Administration				
Activity:	Special Projects & Capital Replacements				
Fund / Dept. No.:	10-55				
10-55	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
10-55-258-00	Chamber Public Svc Contracts	\$ 7,000	\$ 2,000	\$ 2,000	\$ 2,000
10-55-258-03	Scott Joplin Festival	10,000	10,000	10,000	-
<b>Total Non-Personnel Services</b>		<b>\$ 17,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 2,000</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 17,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 2,000</b>

Personnel Detail				
Function:	General Government			
Fund:	General			
Department:	Administration			
Activity:	Administration			
Fund / Dept. No.:	10-05			
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Elected</u>				
Mayor	9,600 / year	1	1	1
Council Member	4,800 / year	8	8	8
<b>Total Elected</b>		<b>9</b>	<b>9</b>	<b>9</b>
<u>Full-time</u>				
City Administrator		1	1	1
Executive Administrative Assistant	15	1	1	1
<b>Total Full Time</b>		<b>2</b>	<b>2</b>	<b>2</b>
<u>Part-time</u>				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

## Administration Department Performance Measurements

A good indicator of the overall relative efficiency of administration is the percentage personnel costs are to the total general fund budget. This measurement is indicative of the flexibility maintained and thereby resilience of the City’s operations. As is common in City Governments and any service type organization personnel costs represent a large share of the budget. Making these costs an important focus of the budgeting and financial management of the organization. Likewise when reacting to downturns in revenues corresponding reductions in these costs are often disproportionately disruptive to service levels. Further since local labor markets dictate wage rates and these market forces are not always in step with the City’s revenue base, it is imperative that this percentage not increase to where the budget becomes inflexible to the point of not being able to adjust for gaps between revenue growth and market forces on wage rates without major disruptions to critical services.

### General Fund Expenditures By Type



## Expenditure Summary

Function:	General Government
Fund:	General
Department:	Finance
Activity:	Accounting, Finance, Business Licenses
Fund / Dept. No.:	10-06

10-06	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-06-101-00	Salaries	353,275	378,720	378,720	367,136
10-06-102-00	Overtime - Non Scheduled	512	515	515	1,000
10-06-105-00	Lagers Retirement	54,440	60,305	60,305	60,006
10-06-106-00	Social Security Medicare Taxes	23,935	29,011	29,011	28,162
10-06-107-00	Employee Insurance	30,339	39,770	39,770	42,474
10-06-108-00	Worker's Compensation Insur	1,194	640	640	525
<b>Total Personnel Services</b>		<b>\$ 463,695</b>	<b>\$ 508,962</b>	<b>\$ 508,962</b>	<b>\$ 499,304</b>
<b>Non-Personnel Services</b>					
10-06-213-00	Advertising	2,085	1,310	1,310	1,450
10-06-214-00	Printing	10,814	6,795	6,795	8,845
10-06-215-00	Postage	31,911	55,434	55,434	70,804
10-06-216-00	Telecommunications Services	2,674	2,438	2,438	1,844
10-06-217-00	Electric	1,908	1,719	1,719	1,806
10-06-221-00	Small Tools & Equipment	15	310	310	475
10-06-222-04	Office Equip Repairs & Parts	915	650	650	500
10-06-224-00	General Insurance	20,210	6,000	6,000	4,914
10-06-225-00	Maintenance Agreements	40,348	57,853	57,853	60,245
10-06-227-00	Dues & Subscriptions	-	200	200	200
10-06-229-00	Training Travel & Meals	15	5,437	5,437	451
10-06-230-01	Legal & Accounting	22,020	13,520	13,520	13,520
10-06-230-04	Property Taxes Fees & Chgs	48,090	33,663	33,663	33,489
10-06-230-05	Misc Professional Fees	12,815	17,615	17,615	17,615
10-06-241-00	Miscellaneous	17,780	-	-	-
10-06-241-05	Credit Card Fees	38,172	25,200	25,200	108,082
10-06-244-04	Supplies Office/Janitor/Other	4,885	4,000	4,000	11,476
10-06-252-03	Bad Debts	276	-	-	-
10-06-351-01	Equipment Lease Payments	-	-	-	8,600
<b>Total Non-Personnel Services</b>		<b>\$ 254,932</b>	<b>\$ 232,144</b>	<b>\$ 232,144</b>	<b>\$ 344,316</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 718,627</b>	<b>\$ 741,106</b>	<b>\$ 741,106</b>	<b>\$ 843,620</b>

Expenditure Summary					
Function:		General Government			
Fund:		General			
Department:		Finance			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-56			
10-56	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
10-56-351-05	Software	\$ 51,163	\$ -	\$ -	\$ -
<b>Total Non-Personnel Services</b>		<b>\$ 51,163</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 51,163</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Personnel Detail				
Function:		General Government		
Fund:		General		
Department:		Finance		
Activity:		Accounting, Finance, Business Licenses		
Fund / Dept. No.:		10-06		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Finance Director	26	1	1	1
Accounting Manager	21	1	1	1
Senior Account Technician	14	1	1	1
Utility Billing Supervisor	19	1	1	1
Accounting Technician	13	2	2	2
Utility Billing Assisstant	12	1	1	1
Cashiers	12	1	1	1
<b>Total Full Time</b>		<b>8</b>	<b>8</b>	<b>8</b>

## Finance Department Performance Measurements

A good indicator of the overall relative success of the finance department is the credit rating of the city. This measurement is taken by an outside independent agency and takes several things into account related to the financial health, management, and stability of the City. Although the items that make up this summary measurement are not within the direct control of the finance department, effective accounting and budgeting systems; internal controls; timely and pertinent reporting; along with leadership and effective counsel from finance provide a strong base to steer the City in the right directions that this measurement indicates.

The credit rating issued by Standard & Poor’s (S&P) was updated in February of 2018 and due to the cited strong financial management practices increased the already strong credit rating. In this upgrade they stated in their view “that management has demonstrated its competency through a history of balanced budgets, and has formalized a significant number of financial policies and practices that ensure the longevity of the practices.” The City’s most common debt structure is Certificates of Participation (COPs). S&P upgraded the City for purposes of issuance of COPs as “A+” with a “Stable” outlook. S&P also upgraded the rating of the City as an issuer of general obligation bonds (ICR) as “AA-” with a “Stable” outlook. This ICR is often the rate referred to as the City’s credit rating. In March of 2020 S&P updated the outlook for the credit ratings to “Negative” due to the unknown effects the global pandemic would have on the economy. This change in the outlook was common with all municipal credit ratings issued by S&P.

Standard & Poor's Bond Ratings For The City Of Sedalia																					
D	C	CC	CCC-	CCC	CCC+	B-	B	B+	BB-	BB	BB+	BBB-	BBB	BBB+	A-	A	A+	AA-	AA	AA+	AAA
																A+ (Negative)					
																AA- (Negative)					
Note Outlook Revised During COVID-19 Global Pandemic As Was Common For Local Governments Simply Due To The Uncertainty The Pandemic Created																					

### Expenditure Summary

Function:	General Government				
Fund:	General				
Department:	City Clerk				
Activity:	Central Records, Risk Management				
Fund / Dept. No.:	10-07				
10-07	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Personnel Services					
10-07-101-00	Salaries	\$ 101,553	\$ 98,155	\$ 98,155	\$ 101,119
10-07-101-40	Salaries - Part Time	26,365	27,784	27,784	28,907
10-07-102-00	Overtime - Non Scheduled	44	-	-	-
10-07-105-00	Lagers Retirement	15,228	15,607	15,607	16,482
10-07-106-00	Social Security Medicare Taxes	9,224	9,634	9,634	9,947
10-07-107-00	Employee Insurance	11,433	11,007	11,007	12,075
10-07-108-00	Worker's Compensation Insur	421	208	208	186
10-07-110-00	Vacation Pay Unpaid	14,564	-	-	-
<b>Total Personnel Services</b>		<b>\$ 178,832</b>	<b>\$ 162,395</b>	<b>\$ 162,395</b>	<b>\$ 168,715</b>
Non-Personnel Services					
10-07-212-00	Elections	\$ 29,727	\$ 10,000	\$ 10,000	\$ 10,000
10-07-213-00	Advertising	388	1,060	1,060	527
10-07-214-00	Printing	6,421	6,420	6,420	7,500
10-07-215-00	Postage	102	120	120	90
10-07-216-00	Telecommunications Services	1,199	1,133	1,133	1,400
10-07-217-00	Electric	1,579	1,450	1,450	1,400
10-07-220-00	Leased Equipment	-	540	540	785
10-07-222-04	Office Equip Repairs & Parts	-	125	125	150
10-07-224-00	General Insurance	1,661	2,054	2,054	1,700
10-07-225-00	Maintenance Agreements	562	1,411	1,411	695
10-07-227-00	Dues & Subscriptions	246	356	356	350
10-07-229-00	Training Travel & Meals	1,819	2,582	2,582	1,991
10-07-230-05	Misc Professional Fees	729	1,190	1,190	1,250
10-07-244-04	Supplies Office/Janitor/Other	1,169	2,065	2,065	1,590
<b>Total Non-Personnel Services</b>		<b>\$ 45,602</b>	<b>\$ 30,506</b>	<b>\$ 30,506</b>	<b>\$ 29,428</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 224,434</b>	<b>\$ 192,900</b>	<b>\$ 192,900</b>	<b>\$ 198,143</b>

<b>Personnel Detail</b>				
Function:	General Government			
Fund:	General			
Department:	City Clerk			
Activity:	Central Records, Risk Management			
Fund / Dept. No.:	10-07			
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
City Clerk	19	1	1	1
Deputy City Clerk	14	1	1	1
<b>Total Full Time</b>		<u>2</u>	<u>2</u>	<u>2</u>
<u>Part-time</u>				
Switchboard Operators		<u>2</u>	<u>2</u>	<u>2</u>
<b>Total Part Time</b>		<u>2</u>	<u>2</u>	<u>2</u>

### Expenditure Summary

Function:	General Government				
Fund:	General				
Department:	Personnel				
Activity:	Personnel, Employee Records				
Fund / Dept. No.:	10-08				
10-08	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Personnel Services					
10-08-101-00	Salaries	\$ 116,789	\$ 118,425	\$ 118,425	\$ 134,841
10-08-105-00	Lagers Retirement	18,364	18,830	18,830	21,979
10-08-106-00	Social Security Medicare Taxes	8,207	9,059	9,059	10,315
10-08-107-00	Employee Insurance	12,130	11,801	11,801	12,102
10-08-108-00	Worker's Compensation Insur	388	196	196	192
10-08-110-00	Vacation Pay Unpaid	10,956	-	-	-
<b>Total Personnel Services</b>		<b>\$ 166,834</b>	<b>\$ 158,311</b>	<b>\$ 158,311</b>	<b>\$ 179,431</b>
Non-Personnel Services					
10-08-213-00	Advertising	\$ -	\$ -	\$ -	\$ 300
10-08-215-00	Postage	173	256	256	173
10-08-216-00	Telecommunications Services	1,469	1,462	1,462	1,605
10-08-217-00	Electric	953	896	896	900
10-08-221-00	Small Tools & Equipment	-	250	250	-
10-08-224-00	General Insurance	1,473	1,596	1,596	1,527
10-08-225-00	Maintenance Aggreements	3,790	3,790	3,790	3,980
10-08-227-00	Dues & Subscriptions	589	610	610	639
10-08-229-00	Training Travel & Meals	1,357	1,478	1,478	1,478
10-08-230-05	Misc Professional Fees	7,995	9,101	9,101	6,891
10-08-236-05	Employee Promotions	8,826	11,520	11,520	11,370
10-08-244-04	Supplies Office/Janitor/Other	3,458	2,450	2,450	2,451
10-08-258-02	Educational Stipends	4,099	1,500	1,500	1,500
<b>Total Non-Personnel Services</b>		<b>\$ 34,180</b>	<b>\$ 34,908</b>	<b>\$ 34,908</b>	<b>\$ 32,812</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 201,015</b>	<b>\$ 193,219</b>	<b>\$ 193,219</b>	<b>\$ 212,243</b>

<b>Personnel Detail</b>				
Function:	General Government			
Fund:	General			
Department:	Personnel			
Activity:	Personnel, Employee Records			
Fund / Dept. No.:	10-08			
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Personnel Director	26	1	1	1
Personnel Specialist	16	1	1	1
<b>Total Full Time</b>		<u>2</u>	<u>2</u>	<u>2</u>
<u>Part-time</u>				
<b>Total Part Time</b>		<u>0</u>	<u>0</u>	<u>0</u>

### Expenditure Summary

Function:	General Government
Fund:	General
Department:	Information Technology
Activity:	Computers, Network Engineering and Support
Fund / Dept. No.:	10-09

10-09	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-09-101-00	Salaries	\$ 97,359	\$ 102,115	\$ 102,115	\$ 135,447
10-09-102-00	Overtime - Non Scheduled	-	515	515	1,889
10-09-105-00	Lagers Retirement	15,590	16,318	16,318	20,378
10-09-106-00	Social Security Medicare Taxes	7,379	7,851	7,851	9,604
10-09-107-00	Employee Insurance	12,134	11,805	11,805	16,261
10-09-108-00	Worker's Compensation Insur	334	170	170	189
<b>Total Personnel Services</b>		<b>\$ 132,796</b>	<b>\$ 138,774</b>	<b>\$ 138,774</b>	<b>\$ 183,769</b>
<b>Non-Personnel Services</b>					
10-09-213-00	Advertising	\$ 35	\$ 25	\$ 25	\$ 300
10-09-215-00	Postage	23	25	25	-
10-09-216-00	Telecommunications Services	2,345	2,028	2,028	1,995
10-09-217-00	Electric	953	947	947	950
10-09-221-00	Small Tools & Equipment	327	1,000	1,000	-
10-09-222-04	Office Equip Repairs & Parts	3,861	5,050	5,050	4,750
10-09-224-00	General Insurance	1,914	2,392	2,392	1,450
10-09-225-00	Maintenance Agreements	38,482	41,594	41,594	49,041
10-09-229-00	Training Travel & Meals	2,722	1,025	1,025	2,700
10-09-230-05	Misc Professional Fees	4,132	5,500	5,500	48,000
10-09-244-04	Supplies Office/Janitor/Other	254	575	575	1,000
10-09-400-00	COVID-19 Expenses	139	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 55,186</b>	<b>\$ 60,161</b>	<b>\$ 60,161</b>	<b>\$ 110,185</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 187,982</b>	<b>\$ 198,935</b>	<b>\$ 198,935</b>	<b>\$ 293,955</b>

<b>Expenditure Summary</b>					
Function:		General Government			
Fund:		General			
Department:		Information Technology			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-59			
10-59	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-59-351-00	Equipment	\$ 36,274	\$ 64,976	\$ 64,976	\$ 67,850
10-59-351-05	Software	36,784	87,412	87,412	91,145
<b>Total Capital Replacements</b>		<b>\$ 73,059</b>	<b>\$ 152,388</b>	<b>\$ 152,388</b>	<b>\$ 158,995</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 73,059</b>	<b>\$ 152,388</b>	<b>\$ 152,388</b>	<b>\$ 158,995</b>

<b>Personnel Detail</b>				
Function:		General Government		
Fund:		General		
Department:		Information Technology		
Activity:		Computers		
Fund / Dept. No.:		10-09		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
IT Manager	20	1	1	1
PC/Network Support Specialist	14	1	1	1
<b>Total Full Time</b>		<b>2</b>	<b>2</b>	<b>2</b>
<u>Part-time</u>				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

### Expenditure Summary

Function:	General Government
Fund:	General
Department:	Public Works
Activity:	Management of Public Works Departments
Fund / Dept. No.:	10-10

10-10	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
10-10-101-00	Salaries	\$ 188,150	\$ 256,010	\$ 256,010	\$ 265,579
10-10-102-00	Overtime - Non Scheduled	61	258	258	500
10-10-105-00	Lagers Retirement	28,181	40,746	40,746	43,371
10-10-106-00	Social Security Medicare Taxes	14,287	19,604	19,604	20,355
10-10-107-00	Employee Insurance	16,172	24,796	24,796	25,569
10-10-108-00	Worker's Compensation Insur	599	428	428	380
<b>Total Personnel Services</b>		<b>\$ 247,450</b>	<b>\$ 341,842</b>	<b>\$ 341,842</b>	<b>\$ 355,753</b>
Non-Personnel Services					
10-10-211-00	Car Allowance	\$ 3,419	\$ 3,400	\$ 3,400	\$ 3,400
10-10-213-00	Advertising	177	300	300	-
10-10-214-00	Printing	74	200	200	95
10-10-215-00	Postage	114	100	100	32
10-10-216-00	Telecommunications Services	1,902	1,743	1,743	2,648
10-10-217-00	Electric	1,636	1,477	1,477	1,279
10-10-221-00	Small Tools & Equipment	148	200	200	600
10-10-222-02	Veh & Equip Repairs & Parts	-	250	250	250
10-10-224-00	General Insurance	3,665	3,948	3,948	3,747
10-10-225-00	Maintenance Agreements	53,847	53,847	53,847	22,222
10-10-227-00	Dues & Subscriptions	4,435	4,438	4,438	4,435
10-10-229-00	Training Travel & Meals	998	2,800	2,800	5,529
10-10-230-05	Misc Professional Fees	149	4,500	4,500	3,750
10-10-242-00	Gasoline & Oi	396	1,500	1,500	986
10-10-244-04	Supplies Office/Janitor/Other	1,157	1,290	1,290	1,290
10-10-248-02	Uniforms - Other	72	400	400	473
<b>Total Non-Personnel Services</b>		<b>\$ 72,189</b>	<b>\$ 80,393</b>	<b>\$ 80,393</b>	<b>\$ 50,736</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 319,638</b>	<b>\$ 422,235</b>	<b>\$ 422,235</b>	<b>\$ 406,489</b>

<b>Personnel Detail</b>				
Function:	General Government			
Fund:	General			
Department:	Public Works			
Activity:	Managment of Public Works Departments			
Fund / Dept. No.:	10-10			
			Number of Employees	
Personnel Position	Salary / Grade	Current	Proposed	Approved
<u>Full-time</u>				
Public Works Director	26	1	1	1
Executive Administrative Assistant	14	1	1	1
Project Manager	18	2	2	2
Senior Engineering Technician	17	1	1	1
<b>Total Full Time</b>		5	5	5
<u>Part-time</u>				
<b>Total Part Time</b>		0	0	0

## Expenditure Summary

Function:	Public Safety
Fund:	General
Department:	Fire Protection
Activity:	Fire Suppression, Fire Prevention, Administration
Fund / Dept. No.:	10-12

10-12	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-12-101-00	Salaries	\$ 1,961,822	\$ 2,057,019	\$ 2,057,019	\$ 2,118,980
10-12-102-00	Overtime - Non Scheduled	51,315	49,687	49,687	51,074
10-12-104-00	Firemen's Retirement	259,684	295,212	295,212	315,365
10-12-106-00	Social Security Medicare Taxes	26,760	30,547	30,547	31,450
10-12-107-00	Employee Insurance	252,878	269,333	269,333	262,100
10-12-108-00	Worker's Compensation Insur	95,514	105,299	105,299	115,157
<b>Total Personnel Services</b>		<b>\$ 2,647,972</b>	<b>\$ 2,807,097</b>	<b>\$ 2,807,097</b>	<b>\$ 2,894,127</b>
<b>Non-Personnel Services</b>					
10-12-211-00	Car Allowance	\$ 3,419	\$ 3,400	\$ 3,400	\$ 3,400
10-12-213-00	Advertising	\$ 292	\$ 200	\$ 200	\$ 200
10-12-214-00	Printing	178	200	200	200
10-12-215-00	Postage	129	125	125	125
10-12-216-00	Telecommunications Services	31,363	32,916	32,916	33,740
10-12-217-00	Electric	17,004	17,650	17,650	17,650
10-12-218-00	Gas	5,759	7,175	7,175	6,475
10-12-221-00	Small Tools & Equipment	3,227	3,500	3,500	3,500
10-12-222-02	Veh & Equip Repairs & Parts	15,148	15,000	15,000	15,000
10-12-222-03	Portable Equip/Repairs/Parts	3,091	3,600	3,600	3,600
10-12-222-04	Office Equip Repairs & Parts	4	-	-	-
10-12-222-05	Building & Grounds Maintenance	3,788	5,330	5,330	4,530
10-12-222-08	Equip - Annual Certifications	3,761	6,250	6,250	5,760
10-12-223-00	Radio Repairs & Service	835	1,000	1,000	400
10-12-224-00	General Insurance	45,386	59,309	59,309	52,956
10-12-225-00	Maintenance Agreements	1,697	1,750	1,750	1,750
10-12-227-00	Dues & Subscriptions	3,191	3,191	3,191	3,205
10-12-229-00	Training Travel & Meals	20,793	18,813	18,813	14,538
10-12-230-05	Misc Professional Fees	7,213	8,180	8,180	8,180
10-12-242-00	Gasoline & Oil	13,705	13,700	13,700	13,700
10-12-243-00	Tires & Tubes	1,912	2,500	2,500	7,700
10-12-244-04	Supplies Office/Janitor/Other	6,187	6,250	6,250	5,750
10-12-244-05	Supplies - Fire Prevention	1,152	2,400	2,400	1,150
10-12-244-06	Medical Supplies	-	100	100	100
10-12-244-11	Supplies - Hazardous Materials	558	600	600	650
10-12-248-00	Uniforms	7,590	7,400	7,400	7,400
10-12-248-01	Uniforms Equip Charge/Reimb	5,063	6,150	6,150	5,400
10-12-400-00	COVID-19 Expenses	448	-	2,970	-
<b>Total Non-Personnel Services</b>		<b>\$ 202,893</b>	<b>\$ 226,689</b>	<b>\$ 229,659</b>	<b>\$ 217,059</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 2,850,865</b>	<b>\$ 3,033,786</b>	<b>\$ 3,036,756</b>	<b>\$ 3,111,187</b>

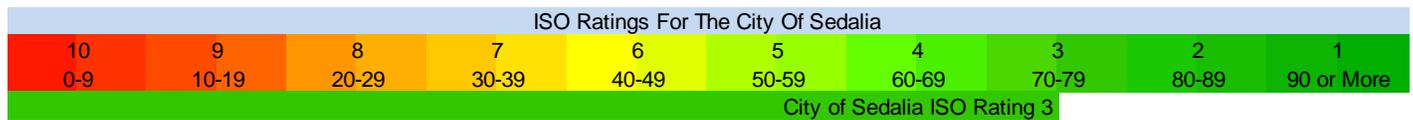
Expenditure Summary					
Function:		Public Safety			
Fund:		General			
Department:		Fire Protection			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-62			
10-62	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-62-351-00 Equipment		\$ 51,301	\$ 40,900	\$ 40,900	\$ 26,400
<b>Total Capital Replacements</b>		<b>\$ 51,301</b>	<b>\$ 40,900</b>	<b>\$ 40,900</b>	<b>\$ 26,400</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 51,301</b>	<b>\$ 40,900</b>	<b>\$ 40,900</b>	<b>\$ 26,400</b>

Personnel Detail				
Function:		Public Safety		
Fund:		General		
Department:		Fire Protection		
Activity:		Fire Suppression, Fire Prevention, Administration		
Fund / Dept. No.:		10-12		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Fire Chief	26	1	1	1
Deputy Fire Chief	23	1	1	1
Battalion Chief	F25	3	3	3
Training/Adminstrative Captain	F25A	1	1	1
Fire Captain	F20	6	6	6
Fire Inspector	17	1	1	1
Fire Driver / Engineer	F15	12	12	12
Firefighter	F10	18	18	18
<b>Total Full Time</b>		43	43	43
<u>Part-time</u>				
<b>Total Part Time</b>		0	0	0

## Fire Protection Department Performance Measurements

A good indicator of the overall relative success of the fire protection department is the ISO rating of the city. This measurement is taken by an outside independent agency and takes several things into account related to the successful protection of the citizens from the hazards of fires. Indicative of the importance of this rating is the fact that this rating is generated for insurance companies to use to set the policy premiums for casualty insurance. Therefore the better the rating the City receives the better protected the insurance companies believe that the citizens are and therefore the lower their insurance premiums. Although the items that make up this summary measurement are not entirely within the direct control of the fire department, effective procedures, training, the right well maintained equipment, and dedicated personnel have a tremendous effect on the measurements that make up this rating.

ISO calculates the score based on a scale relating to an overall score from 0 to 105.5 points earned in each section. The point total is translated into a summary rating with 1 being the best and 10 being the worst. The City’s rating was last reviewed in late 2017 to early 2018 and received a rating of 3. Since the rating agency has been trying to stay on a 5 year update rotation and is working to reduce that to 3 years, we anticipate that the city will be reviewed again soon. Further, since the Fire Department has made several major improvements in areas that are measured in this rating, we anticipate that the City’s score may improve.



<b>Expenditure Summary</b>					
Function:		Public Safety			
Fund:		General			
Department:		Law Enforcement			
Activity:		Administration, Police Operations			
Fund / Dept. No.:		10-13			
10-13	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-13-101-00	Salaries	\$ 2,445,605	\$ 2,837,729	\$ 2,837,729	\$ 2,519,966
10-13-101-40	Salaries - Part Time	22,472	36,730	36,730	10,520
10-13-101-60	Salaries - Seasonal	21,917	38,394	38,394	40,236
10-13-102-00	Overtime - Non Scheduled	65,544	115,000	115,000	84,000
10-13-104-02	Police Retirement Funding	308,750	252,849	252,849	248,237
10-13-105-00	Lagers Retirement	370,411	448,570	448,570	426,352
10-13-106-00	Social Security Medicare Taxes	194,672	225,693	225,693	203,163
10-13-107-00	Employee Insurance	340,359	358,539	358,539	284,571
10-13-108-00	Worker's Compensation Insur	63,166	68,892	68,892	79,714
10-13-110-00	Vacation Pay Unpaid	4,437	-	-	-
<b>Total Personnel Services</b>		<b>\$ 3,837,334</b>	<b>\$ 4,382,395</b>	<b>\$ 4,382,395</b>	<b>\$ 3,896,759</b>
<b>Non-Personnel Services</b>					
10-13-213-00	Advertising	\$ 2,716	\$ 2,430	\$ 2,430	\$ 2,080
10-13-214-00	Printing	2,604	2,765	2,765	2,235
10-13-215-00	Postage	1,492	1,675	1,675	1,450
10-13-216-00	Telecommunications Services	33,556	24,867	24,867	28,576
10-13-217-00	Electric	53,194	48,556	48,556	44,400
10-13-218-00	Gas	1,602	1,500	1,500	1,500
10-13-220-00	Leased Equipment	-	200	200	-
10-13-221-00	Small Tools & Equipment	4,559	6,723	6,723	4,300
10-13-222-02	Veh & Equip Repairs & Parts	25,188	30,300	30,314	30,300
10-13-222-04	Office Equip Repairs & Parts	195	-	-	-
10-13-223-00	Radio Repairs & Service	529	1,700	1,700	5,650
10-13-224-00	General Insurance	106,967	129,777	129,777	132,042
10-13-225-00	Maintenance Agreements	114,786	144,038	144,038	144,938
10-13-227-00	Dues & Subscriptions	18,839	19,495	19,495	20,025
10-13-229-00	Training Travel & Meals	35,123	49,185	49,185	38,475
10-13-230-05	Misc Professional Fees	11,879	14,312	14,312	13,487
10-13-236-02	Training & Ed Ammo & Supplies	11,420	10,000	10,000	10,300
10-13-238-00	Dispatch & Emergency Mgmt	23,262	28,021	28,021	328,021
10-13-242-00	Gasoline & Oil	57,882	55,180	55,180	55,180
10-13-243-00	Tires & Tubes	9,010	8,500	8,500	9,500
10-13-244-04	Supplies Office/Janitor/Other	9,240	8,774	8,774	9,195
10-13-244-05	Misc Evidence Supplies	4,547	4,800	4,800	13,590
10-13-248-00	Uniforms	10,288	8,500	9,622	8,700
10-13-251-01	Canine Expense	3,658	18,500	18,500	21,250
10-13-255-00	Special Investigations	5,980	2,000	2,000	2,100
10-13-255-02	Community Policing	1,818	2,250	2,250	4,050
10-13-400-00	COVID-19 Expenses	871	-	33,524	-
<b>Total Non-Personnel Services</b>		<b>\$ 551,206</b>	<b>\$ 624,049</b>	<b>\$ 658,710</b>	<b>\$ 931,345</b>
<b>Other Expenditures</b>					
10-13-802-00	D.A.R.E.- Receipts	\$ (9,269)	\$ (7,100)	\$ (7,100)	\$ (7,100)
10-13-803-00	D.A.R.E.- Disbursements	5,059	7,100	7,100	5,000
10-13-812-01	Grant Jag Sed/Pettis	4,323	10,405	10,405	10,450
<b>Total Other Expenditures</b>		<b>\$ 113</b>	<b>\$ 10,405</b>	<b>\$ 10,405</b>	<b>\$ 8,350</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 4,388,652</b>	<b>\$ 5,016,849</b>	<b>\$ 5,051,509</b>	<b>\$ 4,836,454</b>

Expenditure Summary					
Function:		Public Safety			
Fund:		General			
Department:		Law Enforcement			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-63			
10-63	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-63-351-00	Equipment	\$ 53,083	\$ 189,364	\$ 195,714	\$ 122,129
10-63-351-10	Vehicles	124,142	71,750	71,750	112,533
10-63-353-50	Furniture & Fixtures	1,400	-	-	-
<b>Total Capital Replacements</b>		<b>\$ 178,626</b>	<b>\$ 261,114</b>	<b>\$ 267,464</b>	<b>\$ 234,662</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 178,626</b>	<b>\$ 261,114</b>	<b>\$ 267,464</b>	<b>\$ 234,662</b>

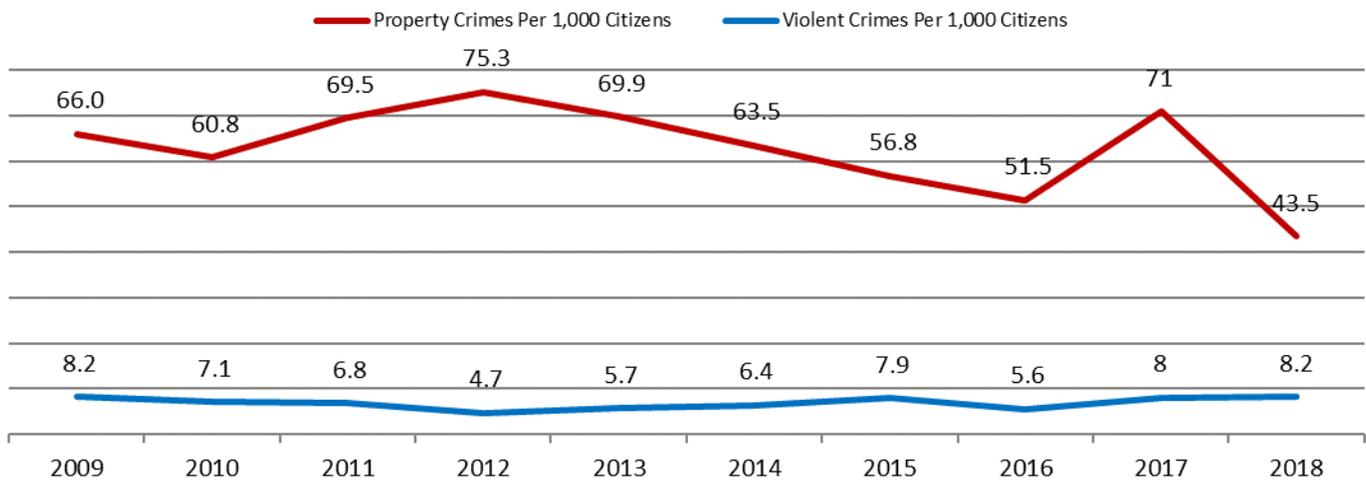
Personnel Detail				
Function:		Public Safety		
Fund:		General		
Department:		Law Enforcement		
Activity:		Administration, Police Operations		
Fund / Dept. No.:		10-13		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Police Chief	26	1	1	1
Police Commander	P20	3	3	3
Sergeant - Criminal Investigation	P15	1	1	1
Sergeant - Uniform Operations	P15	6	6	6
Detective	P12	2	2	2
Corporal	P12	4	4	4
Police Officer	P10	33	33	33
Executive Administrative Assistant	15	1	1	1
Records Supervisor	15	1	1	1
Community Services Officer	11	1	1	1
Records Technician	11	3	3	3
<b>Total Full Time</b>		<b>56</b>	<b>56</b>	<b>56</b>
<u>Part-time</u>				
Crossing Guard		7	7	7
Reserve Police Officer		2	2	2
<b>Total Part Time</b>		<b>7</b>	<b>7</b>	<b>7</b>

## Law Enforcement Department Performance Measurements

Since the primary focus of the law enforcement or police department is to protect the citizens from criminal actions, a good indicator of the overall relative success of the department is the crime rate of the City. The Federal Bureau of Investigations (FBI) maintains a database of many statistics of reported crimes for numerous service areas throughout the United States. This database is often used to compare the relative safety or chances of becoming a victim of a crime for different locations throughout the United States. This is another reason that it is important for the City to monitor these same statistics.

Although the activities of any police department will not stop people from committing crimes, many of their activities are aimed at detouring crimes over the long run. Likewise, the raw crime rate as published by the FBI does not come close to measuring all the efforts and the success of those sworn to protect and to serve the citizens of the City. Further, the time lag of the availability of this data does not facilitate creating actionable goals based on it. The internal police command staff utilize much more detailed and better measurements of the proactive steps law enforcement uses to deter crimes from happening, and to protect its citizens by coming to their aide in their time of need. Therefore this data is presented here for a historical context with like data other communities use.

### Reported Crime Rate



### Expenditure Summary

Function:	Community Development
Fund:	General
Department:	Community Development
Activity:	Planning/Zoning, Code Enforcement
Fund / Dept. No.:	10-16

10-16	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-16-101-00	Salaries	\$ 376,946	\$ 420,765	\$ 420,765	\$ 482,160
10-16-102-00	Overtime - Non Scheduled	-	-	-	500
10-16-103-00	Unemployment Taxes	2,329	-	-	-
10-16-105-00	Lagers Retirement	52,447	66,922	66,922	77,484
10-16-106-00	Social Security Medicare Taxes	27,898	32,188	32,188	36,365
10-16-107-00	Employee Insurance	50,063	48,732	48,732	60,492
10-16-108-00	Worker's Compensation Insur	8,117	9,105	9,105	10,789
<b>Total Personnel Services</b>		<b>\$ 517,800</b>	<b>\$ 577,713</b>	<b>\$ 577,713</b>	<b>\$ 667,790</b>
<b>Non-Personnel Services</b>					
10-16-211-00	Car Allowance	\$ 6,380	\$ 6,800	\$ 6,800	\$ 6,800
10-16-213-00	Advertising	2,351	900	900	1,200
10-16-213-05	Promotional - State Fair Booth	1,187	1,700	1,700	1,700
10-16-214-00	Printing	664	175	175	150
10-16-215-00	Postage	13,590	6,850	6,850	18,000
10-16-216-00	Telecommunications Services	11,287	10,923	10,923	10,841
10-16-217-00	Electric	3,788	3,135	3,135	3,308
10-16-221-00	Small Tools & Equipment	-	300	300	3,250
10-16-222-02	Veh & Equip Repairs & Parts	858	500	500	1,000
10-16-223-00	Radio Repairs & Service	358	-	-	-
10-16-224-00	General Insurance	6,940	8,147	8,147	8,247
10-16-225-00	Maintenance Agreements	2,015	13,239	13,239	13,739
10-16-227-00	Dues & Subscriptions	1,886	2,085	2,085	2,085
10-16-229-00	Training Travel & Meals	7,061	12,200	12,200	11,400
10-16-229-02	Training Travel & Meals - CLG	629	1,775	1,775	1,203
10-16-230-05	Professional Fees	396	23,700	33,300	38,500
10-16-241-05	Credit Card Fees	499	500	500	400
10-16-242-00	Gasoline & Oil	2,953	3,300	3,300	3,182
10-16-243-00	Tires & Tubes	307	-	-	-
10-16-244-04	Supplies Office/Janitor/Other	5,784	12,544	12,544	12,900
10-16-254-00	Amtrak Depot	3,559	-	-	-
10-16-257-00	Agency Funding - SDDI	5,000	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 77,491</b>	<b>\$ 108,773</b>	<b>\$ 118,373</b>	<b>\$ 137,905</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 595,291</b>	<b>\$ 686,486</b>	<b>\$ 696,086</b>	<b>\$ 805,695</b>

Expenditure Summary					
Function:		Community Development			
Fund:		General			
Department:		Community Development			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-66			
10-66	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
10-66-230-02	Professional Fees-Other	\$ 50,823	\$ 130,000	\$ 130,000	\$ -
10-66-230-10	Demolitions	78,217	200,000	200,000	300,000
10-66-230-16	Demolition & Mowing Lien Fees	969	870	870	870
<b>Total Non-Personnel Services</b>		<b>\$ 130,008</b>	<b>\$ 330,870</b>	<b>\$ 330,870</b>	<b>\$ 300,870</b>
Capital Replacements					
10-66-253-00	Caboose	\$ 5,500	\$ 10,000	\$ 10,000	\$ -
10-66-351-05	Software	6,435	-	-	-
10-66-351-10	Vehicles	-	-	-	52,000
10-66-352-00	Land	14,255	-	-	11,715
<b>Total Capital Replacements</b>		<b>\$ 26,190</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 63,715</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 156,198</b>	<b>\$ 340,870</b>	<b>\$ 340,870</b>	<b>\$ 364,585</b>

Personnel Detail				
Function:		Community Development		
Fund:		General		
Department:		Community Development		
Activity:		Planning/Zoning, Code Enforcement		
Fund / Dept. No.:		10-16		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Community Development Director	24	1	1	1
Chief Building Official	21	1	1	1
Code Enforcement Supervisor	19	1	1	1
Planner	17	1	1	1
Building Inspector	16	2	2	2
Code Enforcement Officer	15	3	3	3
Administrative Assistant	12	1	1	1
<b>Total Full Time</b>		<b>10</b>	<b>10</b>	<b>10</b>
<u>Part-time</u>				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

### Expenditure Summary

Function:	General Government
Fund:	General
Department:	Building Maintenance
Activity:	City Facility Maintenance
Fund / Dept. No.:	10-17

10-17	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-17-101-00	Salaries	\$ 156,712	\$ 212,894	\$ 212,894	\$ 187,122
10-17-102-00	Overtime - Non Scheduled	17	2,067	2,067	1,000
10-17-105-00	Lagers Retirement	25,106	25,982	25,982	30,827
10-17-106-00	Social Security Medicare Taxes	10,005	12,501	12,501	14,468
10-17-107-00	Employee Insurance	30,024	28,977	28,977	37,337
10-17-108-00	Worker's Compensation Insur	5,068	4,928	4,928	6,547
<b>Total Personnel Services</b>		<b>\$ 226,931</b>	<b>\$ 287,348</b>	<b>\$ 287,348</b>	<b>\$ 277,300</b>
<b>Non-Personnel Services</b>					
10-17-213-00	Advertising	\$ -	\$ 300	\$ 300	\$ -
10-17-216-00	Telecommunications Services	4,431	2,929	2,929	3,065
10-17-217-00	Electric	6,023	5,974	5,974	6,107
10-17-218-00	Gas	2,312	2,225	2,225	2,471
10-17-221-00	Small Tools & Equipment	412	850	850	1,000
10-17-222-02	Veh & Equip Repairs & Parts	1,660	500	500	930
10-17-222-05	Building & Grounds Maintenance	31,855	21,000	21,000	25,615
10-17-223-00	Radio Repairs & Service	462	-	-	-
10-17-224-00	General Insurance	6,819	10,641	10,641	14,188
10-17-225-00	Maintenance Agreements	11,172	5,559	5,559	6,898
10-17-242-00	Gasoline & Oil	4,206	3,400	3,400	3,921
10-17-244-04	Supplies Office/Janitor/Other	7,985	6,000	6,000	7,288
10-17-248-00	Uniforms	451	400	400	600
<b>Total Non-Personnel Services</b>		<b>\$ 77,788</b>	<b>\$ 59,778</b>	<b>\$ 59,778</b>	<b>\$ 72,082</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 304,719</b>	<b>\$ 347,127</b>	<b>\$ 347,127</b>	<b>\$ 349,383</b>

Expenditure Summary					
Function:		General Government			
Fund:		General			
Department:		Building Maintenance			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-67			
10-67	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-67-234-00	Debt Service	\$ 30,898	\$ 30,898	\$ 30,898	\$ 30,898
10-67-351-10	Vehicles	-	30,000	30,000	27,500
10-67-353-00	Buildings	-	7,400	7,400	18,000
<b>Total Capital Replacements</b>		<b>\$ 30,898</b>	<b>\$ 68,298</b>	<b>\$ 68,298</b>	<b>\$ 76,398</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 30,898</b>	<b>\$ 68,298</b>	<b>\$ 68,298</b>	<b>\$ 76,398</b>

Personnel Detail				
Function:		General Government		
Fund:		General		
Department:		Building Maintenance		
Activity:		City Facility Maintenance		
Fund / Dept. No.:		10-17		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Building Maintenance Supervisor	16	1	1	1
Building Maintenance Worker	11	3	3	3
Senior Building Services Worker	9	1	1	1
Building Services Worker	8	1	1	1
<b>Total Full Time</b>		<b>6</b>	<b>6</b>	<b>6</b>
<u>Part-time</u>				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

### Expenditure Summary

Function:	General Government
Fund:	General
Department:	Cemetery
Activity:	Property Maintenance, Burial Service
Fund / Dept. No.:	10-19

10-19	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-19-101-00	Salaries	171,085	189,986	189,986	200,886
10-19-101-60	Salaries - Seasonal	3,945	4,120	4,120	29,516
10-19-102-00	Overtime - Non Scheduled	3,266	2,825	2,825	3,000
10-19-105-00	Lagers Retirement	27,389	30,781	30,781	33,233
10-19-106-00	Social Security Medicare Taxes	13,208	14,810	14,810	17,855
10-19-107-00	Employee Insurance	16,840	24,517	24,517	24,751
10-19-108-00	Worker's Compensation Insur	5,635	6,898	6,898	8,346
<b>Total Personnel Services</b>		<b>\$ 241,367</b>	<b>\$ 273,937</b>	<b>\$ 273,937</b>	<b>\$ 317,588</b>
<b>Non-Personnel Services</b>					
10-19-213-00	Advertising	143	150	150	150
10-19-214-00	Printing	337	600	600	600
10-19-215-00	Postage	64	70	70	75
10-19-216-00	Telecommunications Services	3,336	3,191	3,191	3,969
10-19-217-00	Electric	2,575	2,420	2,420	2,300
10-19-218-00	Gas	2,412	3,050	3,050	2,200
10-19-221-00	Small Tools & Equipment	3,842	3,625	3,625	3,000
10-19-222-02	Veh & Equip Repairs & Parts	7,518	2,500	2,500	2,500
10-19-222-05	Building & Grounds Maintenance	1,815	2,230	2,230	2,145
10-19-224-00	General Insurance	5,265	6,424	6,424	6,533
10-19-241-00	Miscellaneous	45	-	-	-
10-19-241-05	Credit Card Fees	717	700	700	1,000
10-19-242-00	Gasoline & Oil	8,726	8,660	8,660	7,000
10-19-243-00	Tires & Tubes	445	700	700	800
10-19-244-04	Supplies Office/Janitor/Other	545	500	500	500
10-19-246-02	Lots Bought Back	450	1,100	1,100	1,100
10-19-248-00	Uniforms	465	745	745	800
10-19-400-00	COVID-19 Expenses	9	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 38,709</b>	<b>\$ 36,665</b>	<b>\$ 36,665</b>	<b>\$ 34,673</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 280,076</b>	<b>\$ 310,602</b>	<b>\$ 310,602</b>	<b>\$ 352,261</b>

Expenditure Summary					
Function:		General Government			
Fund:		General			
Department:		Cemetery			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-69			
10-69	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-69-351-00	Equipment	\$ 12,413	\$ -	\$ -	\$ 6,905
10-69-352-01	Land Improvements	16,781	-	-	12,200
<b>Total Capital Replacements</b>		<b>\$ 29,195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,105</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 29,195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,105</b>

Personnel Detail				
Function:		General Government		
Fund:		General		
Department:		Cemetery		
Activity:		Property Maintenance, Burial Service		
Fund / Dept. No.:		10-19		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Cemetery Director	17	1	1	1
Crew Leader	16	1	1	1
Equipment Operator II	14	2	2	2
Equipment Operator	11	1	1	1
<b>Total Full Time</b>		<b>5</b>	<b>5</b>	<b>5</b>
<u>Part-time</u>				
Laborer - seasonal		4	4	4
<b>Total Part Time</b>		<b>4</b>	<b>4</b>	<b>4</b>

### Expenditure Summary

Function:	Public Works
Fund:	General
Department:	Vehicle Maintenance
Activity:	Vehicle Repair, Maintenance
Fund / Dept. No.:	10-20

10-20	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-20-101-00	Salaries	217,549	228,335	228,335	192,202
10-20-102-00	Overtime - Non Scheduled	1,115	824	824	1,500
10-20-105-00	Lagers Retirement	30,518	36,436	36,436	29,127
10-20-106-00	Social Security Medicare Taxes	16,459	17,531	17,531	14,818
10-20-107-00	Employee Insurance	24,585	24,438	24,438	24,374
10-20-108-00	Worker's Compensation Insur	5,306	5,514	5,514	3,716
<b>Total Personnel Services</b>		<b>\$ 295,533</b>	<b>\$ 313,078</b>	<b>\$ 313,078</b>	<b>\$ 265,736</b>
<b>Non-Personnel Services</b>					
10-20-213-00	Advertising	157	-	-	106
10-20-214-00	Printing	45	350	350	350
10-20-215-00	Postage	-	9	9	5
10-20-216-00	Telecommunications Services	1,934	1,516	1,516	1,967
10-20-217-00	Electric	5,385	5,669	5,669	5,924
10-20-218-00	Gas	2,022	2,125	2,125	1,616
10-20-220-00	Leased Equipment	711	750	750	796
10-20-221-00	Small Tools & Equipment	4,880	6,200	6,200	6,711
10-20-222-02	Veh & Equip Repairs & Parts	3,133	4,150	4,150	7,771
10-20-222-05	Building & Grounds Maintenance	2,226	2,840	2,840	3,098
10-20-224-00	General Insurance	5,271	6,853	6,853	7,835
10-20-225-00	Maintenance Agreements	6,330	6,268	6,268	8,701
10-20-229-00	Training Travel & Meals	1,097	2,460	2,460	1,300
10-20-242-00	Gasoline & Oil	27,682	26,715	26,819	27,000
10-20-243-00	Tires & Tubes	1,439	1,500	1,500	1,290
10-20-244-04	Supplies Office/Janitor/Other	712	750	750	1,260
10-20-248-00	Uniforms	7,807	8,081	8,081	7,938
10-20-248-02	Uniforms - Other	491	725	725	850
10-20-400-00	COVID-19 Expenses	116	-	-	-
10-20-803-00	Hazardous Tires, Oil, Etc	350	650	650	650
<b>Total Non-Personnel Services</b>		<b>\$ 71,785</b>	<b>\$ 77,611</b>	<b>\$ 77,715</b>	<b>\$ 85,169</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 367,318</b>	<b>\$ 390,688</b>	<b>\$ 390,793</b>	<b>\$ 350,906</b>

Expenditure Summary					
Function:		Public Works			
Fund:		General			
Department:		Vehicle Maintenance			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-90			
10-90	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-90-351-00	Equipment	\$ 2,395	\$ 20,000	\$ 20,000	\$ 5,700
<b>Total Capital Replacements</b>		<b>\$ 2,395</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 5,700</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 2,395</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 5,700</b>

Personnel Detail				
Function:		Public Works		
Fund:		General		
Department:		Vehicle Maintenance		
Activity:		Vehicle Repair, Maintenance		
Fund / Dept. No.:		10-20		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Lead Mechanic	15	1	1	1
Mechanic	13	4	4	4
<b>Total Full Time</b>		<b>5</b>	<b>5</b>	<b>5</b>
<u>Part-time</u>				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

## Expenditure Summary

Function:	Public Safety
Fund:	General
Department:	Animal Control & Shelter
Activity:	Animal Shelter and Animal Control Services
Fund / Dept. No.:	10-21

10-21	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-21-101-00	Salaries	\$ 134,370	\$ 152,923	\$ 152,923	\$ 160,346
10-21-101-40	Salaries - Part Time	7,743	-	-	-
10-21-101-45	Salaries & Bene - Empl Agency	6,620	6,000	6,000	6,000
10-21-102-00	Overtime - Non Scheduled	3,272	4,120	4,120	2,500
10-21-103-00	Unemployment Taxes	-	2,500	2,500	-
10-21-105-00	Lagers Retirement	20,725	24,970	24,970	26,788
10-21-106-00	Social Security Medicare Taxes	9,985	12,014	12,014	12,572
10-21-107-00	Employee Insurance	20,894	30,574	30,574	31,348
10-21-108-00	Worker's Compensation Insur	2,265	2,368	2,368	2,431
<b>Total Personnel Services</b>		<b>\$ 205,875</b>	<b>\$ 235,469</b>	<b>\$ 235,469</b>	<b>\$ 241,985</b>
<b>Non-Personnel Services</b>					
10-21-213-00	Advertising	\$ 306	\$ 750	\$ 750	\$ 750
10-21-214-00	Printing	140	345	345	1,495
10-21-215-00	Postage	53	200	200	150
10-21-216-00	Telecommunications Services	11,504	11,569	11,569	11,304
10-21-217-00	Electric	11,032	11,750	11,750	11,700
10-21-218-00	Gas	5,613	7,700	7,700	6,850
10-21-221-00	Small Tools & Equipmen	6,804	4,500	4,500	350
10-21-222-02	Veh & Equip Repairs & Parts	371	510	510	485
10-21-222-05	Building & Grounds Maintenance	2,509	1,500	1,500	2,390
10-21-224-00	General Insurance	3,793	6,853	6,853	5,412
10-21-225-00	Maintenance Agreements	2,952	5,548	5,548	3,238
10-21-227-00	Dues & Subscriptions	335	430	430	430
10-21-229-00	Training Travel & Meals	547	2,970	2,970	3,810
10-21-230-16	Prof Srvs - Spay & Neutering	10,118	21,835	21,835	21,500
10-21-230-17	Prof Services - Euthanasia	923	1,060	1,060	990
10-21-230-18	Prof Srvcs - Veterinary Visits	14,504	12,700	12,700	10,200
10-21-241-05	Credit Card Fees	1,115	1,100	1,100	1,071
10-21-242-00	Gasoline & Oil	2,029	2,300	2,300	2,031
10-21-243-00	Tires & Tubes	1,145	570	570	570
10-21-244-38	Supplies - Animal Food	1,977	1,000	1,000	1,200
10-21-244-39	Supplies - Animal Medications	22,589	24,452	24,452	21,747
10-21-244-40	Sply - Cat Litter & Other Anim	2,970	2,575	2,575	4,655
10-21-244-41	Supplies - Janitorial	3,260	3,000	3,000	3,800
10-21-244-42	Supplies - Office	2,146	2,500	2,500	2,500
10-21-248-02	Uniforms - Other	92	1,260	1,260	1,230
10-21-351-00	Equipment	1,497	4,060	4,060	1,500
10-21-400-00	COVID-19 Expenses	530	-	-	500
<b>Total Non-Personnel Services</b>		<b>\$ 110,855</b>	<b>\$ 133,037</b>	<b>\$ 133,037</b>	<b>\$ 121,858</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 316,730</b>	<b>\$ 368,506</b>	<b>\$ 368,506</b>	<b>\$ 363,843</b>

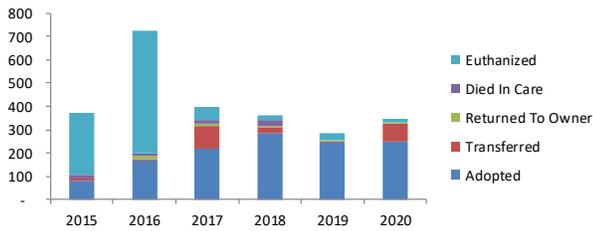
Expenditure Summary					
Function:		Public Works			
Fund:		General			
Department:		Animal Services			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		10-91			
10-91	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
10-91-351-10	Vehicles	\$ -	\$ -	\$ -	\$ 60,000
10-91-353-00	Buildings	44,665	27,500	27,500	9,000
<b>Total Capital Replacements</b>		<b>\$ 44,665</b>	<b>\$ 27,500</b>	<b>\$ 27,500</b>	<b>\$ 69,000</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 44,665</b>	<b>\$ 27,500</b>	<b>\$ 27,500</b>	<b>\$ 69,000</b>

Personnel Detail				
Function:		Public Safety		
Fund:		General		
Department:		Animal Control & Shelter		
Activity:		Animal Shelter and Animal Control Services		
Fund / Dept. No.:		10-21		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Animal Service Manager	17	1	1	1
Animal Control Officer	12	1	1	1
Animal Care Attendant	11	3	3	3
<b>Total Full Time</b>		<b>5</b>	<b>5</b>	<b>5</b>
<u>Part-time</u>				
Animal Care Attendant		1	1	1
<b>Total Part Time</b>		<b>1</b>	<b>1</b>	<b>1</b>

## Animal Control and Shelter Department Performance Measurements

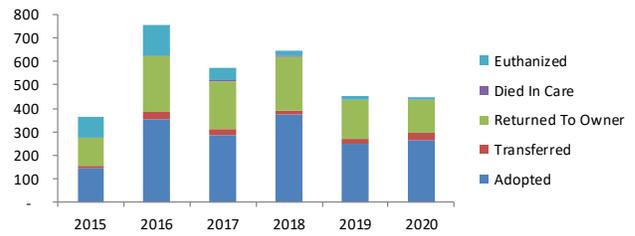
The major functions of the animal control and shelter department center on public safety by safeguarding its citizens from animals along with the humane treatment of the animals. Due to the generous donation of a new facility in 2016 the City has been able to tremendously improve the handling of and care for animals in the community. Likewise the department has taken several major steps to improve the quality of life and adoption rates of pets. Regrettably though the department must balance the protection of the citizens as well as other animals when it comes to vicious or diseased animals, and it does not take this responsibility lightly. The laudable goal of the department is to strive to eliminate the need for any animal to be euthanized and to place all animals in a loving and healthy environment where animals and the citizens of the community coming in an enjoyable and healthy manner. Therefore in order to measure the relative success of the department, the adoption and euthanasia rates will be tracked.

**Sedalia Animal Shelter  
Cats Cared For**



Cats	2015	2016	2017	2018	2019	2020
Adopted	81	167	217	283	244	249
Transferred	9	7	100	28	5	75
Returned To Owner	1	12	10	6	7	8
Died In Care	16	13	16	23		
Euthanized	263	527	52	22	27	14

**Sedalia Animal Shelter  
Dogs Cared For**



Dogs	2015	2016	2017	2018	2019	2020
Adopted	145	352	285	373	249	265
Transferred	11	31	25	19	23	30
Returned To Owner	117	239	206	228	165	141
Died In Care	0	2	2	3		
Euthanized	88	131	55	21	16	11

### Expenditure Summary

Function:	General Government
Fund:	General
Department:	Municipal Court
Activity:	Municipal Law Adjudication
Fund / Dept. No.:	10-22

10-22	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
10-22-101-00	Salaries	\$ 56,421	\$ 53,548	\$ 53,548	\$ -
10-22-102-00	Overtime - Non Scheduled	-	258	258	-
10-22-105-00	Lagers Retirement	6,128	6,324	6,324	-
10-22-106-00	Social Security Medicare Taxes	4,320	4,116	4,116	-
10-22-107-00	Employee Insurance	5,637	5,504	5,504	-
10-22-108-00	Worker's Compensation Insur	197	89	89	-
<b>Total Personnel Services</b>		<b>\$ 72,702</b>	<b>\$ 69,837</b>	<b>\$ 69,837</b>	<b>\$ -</b>
<b>Non-Personnel Services</b>					
10-22-214-00	Printing	-	120	120	-
10-22-215-00	Postage	714	750	750	-
10-22-216-00	Telecommunications Services	1,144	1,038	1,038	-
10-22-217-00	Electric	1,266	1,200	1,200	-
10-22-222-04	Office Equip Repairs And Parts	-	100	100	-
10-22-224-00	General Insurance	696	710	710	-
10-22-227-00	Dues & Subscriptions	60	60	60	-
10-22-229-00	Training Travel & Meals	580	625	625	-
10-22-230-02	Prof Fees - Court Interpretor	140	400	400	-
10-22-230-12	Prof Fees - Public Defender	2,700	4,500	4,500	-
10-22-241-05	Credit Card Fees	1,154	1,300	1,300	-
10-22-244-04	Supplies Office/Janitor/Other	1,054	1,050	1,050	-
<b>Total Non-Personnel Services</b>		<b>\$ 9,509</b>	<b>\$ 11,853</b>	<b>\$ 11,853</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 82,212</b>	<b>\$ 81,690</b>	<b>\$ 81,690</b>	<b>\$ -</b>

Note: Municipal Court functions were transferred to the Circuit Court in January of 2021.

## Capital Improvement Projects Fund II (15)

### Revenues & Expenditures

Revenue Estimate					
15	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Local Taxes					
15-00-408-00	Sales Tax	\$ 1,272,581	\$ 1,349,295	\$ 1,349,295	\$ 1,368,696
15-00-408-02	Sales Tax - Cap Improv - II	1,445,156	1,388,741	1,388,741	1,402,917
15-00-408-04	Sales Tax - County Share	365,400	365,400	365,400	365,400
15-00-408-05	Use Taxes - CIP I	110,321	118,464	118,464	119,712
15-00-408-06	Use Taxes - CIP II	110,321	118,465	118,465	119,712
<b>Total Local Taxes</b>		<b>\$ 3,303,779</b>	<b>\$ 3,340,365</b>	<b>\$ 3,340,365</b>	<b>\$ 3,376,438</b>
State Taxes, Miscellaneous Grants					
15-00-435-00	Airport Grants	\$ -	\$ -	\$ -	\$ 462,600
15-00-435-01	MODOT Joint Proj Participation	-	-	-	600,000
15-00-442-00	Katy Trail Connect Grant	-	-	-	8,882
15-00-449-00	Other Grant Revenue	-	-	-	270,000
<b>Total Intergovernmental</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,341,482</b>
Other					
15-00-494-00	Rental Income & Land Leases	\$ -	\$ -	\$ -	\$ 105,000
15-00-496-00	Interest Income	89,580	37,800	37,800	15,898
15-00-496-02	Interest Income '10 COP DS	82	2,734	2,734	-
15-00-496-03	Interest Income '07 COP DS	3,351	-	-	-
15-00-514-02	COP Bond Proceeds	-	28,726,826	28,726,826	-
15-00-514-03	HCC Participation - Heckart	-	-	-	590,063
15-00-514-04	HCC Participation Sedalia 200	-	-	-	646,000
<b>Total Other</b>		<b>\$ 93,013</b>	<b>\$ 28,767,360</b>	<b>\$ 28,767,360</b>	<b>\$ 1,356,961</b>
Contributions To / From					
15-01-550-00	Contr (To) / From General Fund	\$ -	\$ 300,000	\$ -	\$ -
15-01-550-05	Contr (To) / From Transp Fund	-	-	300,000	551,400
15-01-552-00	Contr (To) / From Park	-	-	750,000	725,313
15-01-554-00	Contr (To) / From CP 1 (40)	-	748,100	(1,900)	-
15-01-556-00	Contr (To) / From WPCF	-	118,466	118,466	110,515
15-01-558-00	Due (To) From TIF	-	-	-	167,000
<b>Total Contributions To / From</b>		<b>\$ -</b>	<b>\$ 1,166,566</b>	<b>\$ 1,166,566</b>	<b>\$ 1,554,228</b>
<b>TOTAL REVENUE</b>		<b>\$ 3,396,792</b>	<b>\$33,274,290</b>	<b>\$33,274,290</b>	<b>\$ 7,629,109</b>

### Expenditure Summary

Function:	Public Works
Fund:	Capital Projects II
Department:	Capital Improvements
Activity:	Two 1/4% Capital Improvements, Sales Tax
Fund / Dept. No.:	15-32

15-32	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Non-Personnel Services</b>					
15-32-213-00	Advertising	\$ -	\$ 300	\$ 300	\$ 300
15-32-230-01	Legal & Accounting	9,448	7,118	7,118	8,318
15-32-230-02	Prof Fees Engineering	109,897	88,000	88,000	80,000
15-32-234-00	Debt Service on COP's	1,785,437	2,045,078	2,045,078	3,265,592
15-32-235-00	Fiscal Agent Fees	37,182	300,226	300,226	5,450
<b>Total Non-Personnel Services</b>		<b>\$ 1,941,964</b>	<b>\$ 2,440,723</b>	<b>\$ 2,440,723</b>	<b>\$ 3,359,661</b>
<b>Capital Improvements</b>					
15-32-353-04	Cemetery Roads	\$ 40,014	\$ 17,500	\$ 17,500	\$ -
15-32-353-05	City Gateways	-	-	-	200,000
15-32-353-25	Fire SCBA Grant Expend	-	-	-	300,000
15-32-353-27	Katy Trail Connect Grant Expen	-	-	-	8,882
15-32-353-33	Parking Lot Improve- Downtown	-	300,000	300,000	300,000
15-32-353-36	Storm Drainage Project	80,864	1,565,400	1,565,400	891,045
15-32-353-37	Sidewalk Replacement Project	32,474	200,000	302,318	500,000
15-32-353-41	Other Capital Projects	1,432,378	418,344	652,423	742,859
15-32-353-42	Community Center	1,520,681	25,433,522	25,433,522	12,931,330
15-32-353-60	Police Department Project	62,729	-	-	-
15-32-353-62	Various Street Imprv Projects	745,845	1,070,000	967,682	2,400,000
15-32-435-00	Airport Grant Funded Expend	-	-	-	514,000
<b>Total Capital Improvements</b>		<b>\$ 3,914,985</b>	<b>\$ 29,004,766</b>	<b>\$ 29,238,845</b>	<b>\$ 18,788,116</b>
<b>TOTAL EXPENDITURES</b>		<b>\$5,856,949</b>	<b>\$ 31,445,488</b>	<b>\$ 31,679,567</b>	<b>\$22,147,777</b>

## Transportation Fund (20) Revenues & Expenditures

Revenue Estimate					
20	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Local Taxes					
20-00-408-01	Sales Tax - Transportation	\$ 2,650,070	\$ 2,691,842	\$ 2,691,842	\$ 2,720,976
20-00-408-06	Use Taxes - Transportation	221,048	229,403	229,403	239,427
<b>Total Local Taxes</b>		<b>\$ 2,871,117</b>	<b>\$ 2,921,245</b>	<b>\$ 2,921,245</b>	<b>\$ 2,960,403</b>
Intergovernmental					
20-00-425-00	State Gasoline Taxes	\$ 583,238	\$ 590,759	\$ 590,759	\$ 577,556
20-00-426-00	State Vehicle Sales Taxes	199,020	197,713	197,713	206,462
20-00-427-00	State Vehicle Fee Increases	97,217	99,993	99,993	98,798
<b>Total Intergovernmental</b>		<b>\$ 879,475</b>	<b>\$ 888,465</b>	<b>\$ 888,465</b>	<b>\$ 882,816</b>
Service Fees					
20-00-449-00	Other Grant Revenue	\$ -	\$ -	\$ -	\$ 10,000
20-00-455-00	Airport Fees	210	6,600	6,600	10,700
20-00-455-01	Aircraft Maintenance Revenue	-	-	-	30,200
20-00-455-02	Aircraft Maint Part Sales	-	-	-	15,000
20-00-456-00	Airport Fuel Sales	235,394	245,000	245,000	225,000
20-00-456-02	Airport Oil Sales	1,677	2,000	2,000	2,000
<b>Total Service Charges</b>		<b>\$ 237,280</b>	<b>\$ 253,600</b>	<b>\$ 253,600</b>	<b>\$ 292,900</b>
Rental and Miscellaneous					
20-00-494-00	Rental Income & Land Leases	\$ 836	\$ 57,600	\$ 57,600	\$ 66,601
20-00-495-00	Rental Income Hanger	28,547	28,510	28,510	62,520
20-00-496-00	Interest Income	28,292	27,134	27,134	-
20-00-511-00	Misc Surplus Property Sales	1,624	-	-	-
<b>Total Other</b>		<b>\$ 59,299</b>	<b>\$ 113,244</b>	<b>\$ 113,244</b>	<b>\$ 129,121</b>
Contributions To / From					
20-01-554-00	Contr (To) / From Cap Proj 1	\$ -	\$ (58,000)	\$ (58,000)	\$ (51,400)
20-01-555-00	Contr (To) / From Cap Proj 2	-	(300,000)	(300,000)	(500,000)
<b>Total Contributions To / From</b>		<b>\$ -</b>	<b>\$ (358,000)</b>	<b>\$ (358,000)</b>	<b>\$ (551,400)</b>
<b>TOTAL REVENUE</b>		<b>\$ 4,047,171</b>	<b>\$ 3,818,554</b>	<b>\$ 3,818,554</b>	<b>\$ 3,713,840</b>

### Expenditure Summary

Function:	Airport
Fund:	Transportation
Department:	Airport
Activity:	Airport Maintenance, Fuel Sales
Fund / Dept. No.:	20-11

20-11	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
20-11-101-00	Salaries	\$ 117,667	\$ 117,204	\$ 117,204	\$ 112,341
20-11-101-40	Salaries - Part Time	13,400	13,153	13,153	18,210
20-11-102-00	Overtime - Non Scheduled	486	515	515	500
20-11-105-00	Lagers Retirement	17,686	18,717	18,717	18,393
20-11-106-00	Social Security Medicare Taxes	9,504	10,012	10,012	10,025
20-11-107-00	Employee Insurance	11,930	11,825	11,825	11,710
20-11-108-00	Worker's Compensation Insur	5,910	7,177	7,177	6,613
20-11-112-00	Sick Leave Unpaid	5,278	-	-	-
<b>Total Personnel Services</b>		<b>\$ 181,862</b>	<b>\$ 178,601</b>	<b>\$ 178,601</b>	<b>\$ 177,792</b>
<b>Non-Personnel Services</b>					
20-11-213-00	Advertising	\$ 395	\$ 2,384	\$ 2,384	\$ 2,800
20-11-214-00	Printing	-	-	-	30
20-11-215-00	Postage	31	50	50	50
20-11-216-00	Telecommunications Services	13,916	10,259	10,259	14,759
20-11-217-00	Electric	11,609	11,575	11,575	12,295
20-11-221-00	Small Tools & Equipment	3,996	75	75	875
20-11-222-02	Veh & Equip Repairs & Parts	1,604	3,370	3,370	3,000
20-11-222-05	Building & Grounds Maintenance	16,840	11,250	11,250	25,485
20-11-222-10	Fuel Equipment Repairs & Mtc	11,530	7,500	7,500	7,500
20-11-224-00	General Insurance	15,262	25,138	25,138	28,594
20-11-227-00	Dues & Subscriptions	217	255	255	5,882
20-11-229-00	Training Travel & Meals	1,200	1,535	1,535	1,700
20-11-241-05	Credit Card Fees	-	-	-	3,704
20-11-242-00	Gasoline & Oil	1,998	2,600	2,600	2,050
20-11-244-04	Supplies Office/Janitor/Other	1,392	2,200	2,200	1,550
20-11-244-07	Program Supplies	365	710	710	510
20-11-246-00	Cost Of Aviation Fuel Sold	193,361	196,000	196,000	193,475
20-11-246-01	Cost Of Catering Sales	-	250	250	350
20-11-246-02	Cost of Aviation Parts Sales	-	-	-	12,000
20-11-246-03	Cost Of Aviation Oil Sold	1,022	1,800	1,800	1,474
20-11-248-00	Uniforms	395	370	370	325
<b>Total Non-Personnel Services</b>		<b>\$ 275,132</b>	<b>\$ 277,321</b>	<b>\$ 277,321</b>	<b>\$ 318,409</b>
<b>Intra-Government</b>					
20-11-540-10	Intra-Govt Svc From Gen Fund	\$ 33,911	\$ 35,832	\$ 35,832	\$ 51,984
<b>Total Intra-Government</b>		<b>\$ 33,911</b>	<b>\$ 35,832</b>	<b>\$ 35,832</b>	<b>\$ 51,984</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 490,905</b>	<b>\$ 491,754</b>	<b>\$ 491,754</b>	<b>\$ 548,184</b>

### Expenditure Summary

Function:	Public Works
Fund:	Transportation
Department:	Airport
Activity:	Special Projects & Capital Replacements
Fund / Dept. No.:	20-61

20-61	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
20-61-351-00	Equipment	\$ 12,869	\$ 65,300	\$ 65,300	\$ 5,950
20-61-351-10	Vehicles	206,000	-	-	-
<b>Total Capital Replacements</b>		<b>\$ 218,869</b>	<b>\$ 65,300</b>	<b>\$ 65,300</b>	<b>\$ 5,950</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 218,869</b>	<b>\$ 65,300</b>	<b>\$ 65,300</b>	<b>\$ 5,950</b>

### Personnel Detail

Function:	Airport
Fund:	Transportation
Department:	Airport
Activity:	Airport Maintenance, Fuel Sales
Fund / Dept. No.:	20-11

Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Airport Director	21	1	1	1
Airport Attendants	11	2	3	3
<b>Total Full Time</b>		3	4	4
<u>Part-time</u>				
Airport Attendant		1	1	1
<b>Total Part Time</b>		1	1	1

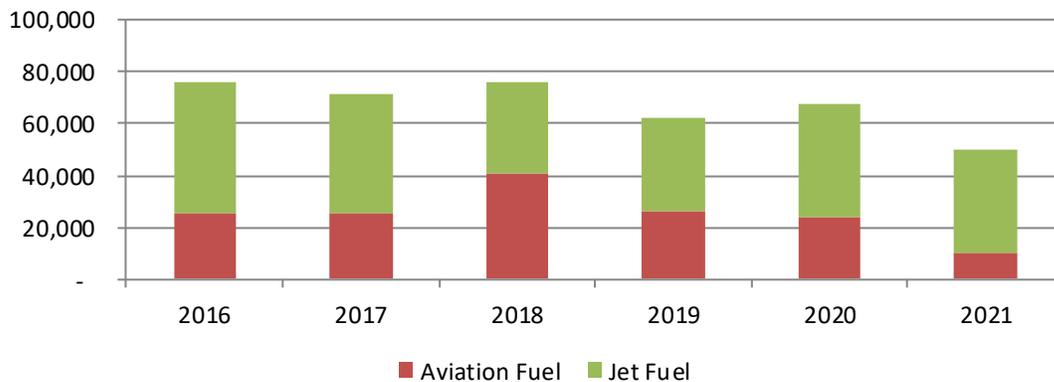
## Airport Department Performance Measurements

The major function of the airport department centers around the provision of safe and efficient airport facilities along with related services. Much of the relative success of the department can be measured by the use of these facilities. In essence if the facilities and / or the services are substandard citizens will either use other means of transportation or leave the community in search of a community providing better services. Conversely, the higher the level of service and the quality of the facilities attracts and encourages more use.

The airport has undergone several renovations to improve the facilities over the last few years, to include an award winning runway renovation completed in 2014 (recognized as 2<sup>nd</sup> place nationally). Likewise a self-service aviation fuel system was installed in 2016 to enable refueling at any time day or night without waiting on a call out of personnel.

The airport will use the sales of fuel as indicators of the use of the facilities and services and thereby the measurement of the relative success of the department. This has to be overlaid with the effects of the global pandemic had on travel in fiscal year ending March 31, 2021 though.

### Sedalia Regional Airport Gallons Of Fuel Sales



Gallons Fuel Sales	2016	2017	2018	2019	2020	2021
Aviation Fuel	25,601	25,333	40,914	26,204	24,078	10,515
Jet Fuel	49,975	46,197	35,316	36,146	43,670	39,819

<b>Expenditure Summary</b>					
Function:		Public Works			
Fund:		Transportation			
Department:		Street			
Activity:		Street Maintenance, Storm Sewers			
Fund / Dept. No.:		20-14			
20-14	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
20-14-101-00	Salaries	\$ 741,572	\$ 786,137	\$ 786,137	\$ 775,581
20-14-102-00	Overtime - Non Scheduled	17,144	20,600	20,600	20,000
20-14-105-00	Lagers Retirement	113,719	128,271	128,271	125,079
20-14-106-00	Social Security Medicare Taxes	56,431	61,715	61,715	58,703
20-14-107-00	Employee Insurance	124,585	126,125	126,125	121,586
20-14-108-00	Worker's Compensation Insur	37,322	42,457	42,457	45,741
<b>Total Personnel Services</b>		<b>\$ 1,090,771</b>	<b>\$ 1,165,305</b>	<b>\$ 1,165,305</b>	<b>\$ 1,146,689</b>
<b>Non-Personnel Services</b>					
20-14-213-00	Advertising	\$ 948	\$ 2,330	\$ 2,330	\$ 1,400
20-14-214-00	Printing	188	680	680	841
20-14-215-00	Postage	59	135	135	50
20-14-216-00	Telecommunications Services	10,866	9,983	9,983	9,380
20-14-217-00	Electric	9,895	10,740	10,740	9,021
20-14-217-01	Electric Street Lights	426,261	425,000	425,000	427,387
20-14-218-00	Gas	5,483	6,525	6,525	4,897
20-14-220-00	Leased Equipment	561	1,800	1,800	6,540
20-14-221-00	Small Tools & Equipment	4,209	5,450	5,450	6,075
20-14-222-02	Veh & Equip Repairs & Parts	86,074	84,655	84,655	88,273
20-14-222-04	Office Equip Repairs & Parts	182	200	200	190
20-14-222-05	Building & Grounds Maintenance	6,568	6,065	6,065	5,865
20-14-222-06	Tree Trim Grind & Removal	49,079	59,340	59,340	69,340
20-14-222-09	Signal & Street Light R&M Svcs	-	5,995	5,995	4,700
20-14-223-00	Radio Repairs & Service	-	788	788	788
20-14-224-00	General Insurance	36,396	43,586	43,586	45,936
20-14-225-00	Maintenance Agreements	4,343	4,343	4,343	9,083
20-14-229-00	Training Travel & Meals	2,952	4,000	4,000	3,900
20-14-230-02	Prof Fees - Other	350	800	800	800
20-14-230-04	Utility Locates	3,583	4,250	4,250	3,603
20-14-231-00	Storm Sewers	-	6,000	6,000	4,000
20-14-236-05	Employee Promotions	96	450	450	450
20-14-239-00	Transit Services	25,000	48,900	48,900	48,900
20-14-242-00	Gasoline & Oil	70,817	77,250	77,250	68,857
20-14-243-00	Tires & Tubes	10,122	11,340	11,340	11,075
20-14-244-04	Supplies Office/Janitor/Other	4,960	4,800	4,800	4,749
20-14-244-07	Supplies-Street & Constr Mat	238,997	240,000	240,000	232,805
20-14-248-00	Uniforms	15,984	15,519	15,519	15,519
20-14-248-02	Uniforms Other	1,621	2,600	2,600	3,800
20-14-400-00	COVID-19 Expenses	319	-	-	117
<b>Total Non-Personnel Services</b>		<b>\$ 1,015,913</b>	<b>\$ 1,083,524</b>	<b>\$ 1,083,524</b>	<b>\$ 1,088,341</b>
<b>Intra-Government</b>					
20-14-540-10	Intra-Govt Svc From Gen Fund	\$ 326,168	\$ 271,681	\$ 271,681	\$ 379,143
<b>Total Intra-Government</b>		<b>\$ 326,168</b>	<b>\$ 271,681</b>	<b>\$ 271,681</b>	<b>\$ 379,143</b>
<b>TOTAL EXPENDITURES</b>		<b>\$2,432,852</b>	<b>\$2,520,510</b>	<b>\$2,520,510</b>	<b>\$2,614,173</b>

### Expenditure Summary

Function:	Public Works
Fund:	Transportation
Department:	Street
Activity:	Special Projects & Capital Replacements
Fund / Dept. No.:	20-64

20-64	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
20-64-234-00	Debt Service	\$ -	\$ 186,300	\$ 186,300	\$ -
20-64-351-00	Equipment	20,671	209,600	356,765	153,800
20-64-351-01	Equipment Lease Payments	38,784	38,784	38,784	38,784
20-64-351-10	Vehicles	-	28,500	28,500	28,500
20-64-353-00	Buildings	6,800	6,000	6,000	-
<b>Total Capital Replacements</b>		<b>\$ 66,255</b>	<b>\$ 469,184</b>	<b>\$ 616,349</b>	<b>\$ 221,084</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 66,255</b>	<b>\$ 469,184</b>	<b>\$ 616,349</b>	<b>\$ 221,084</b>

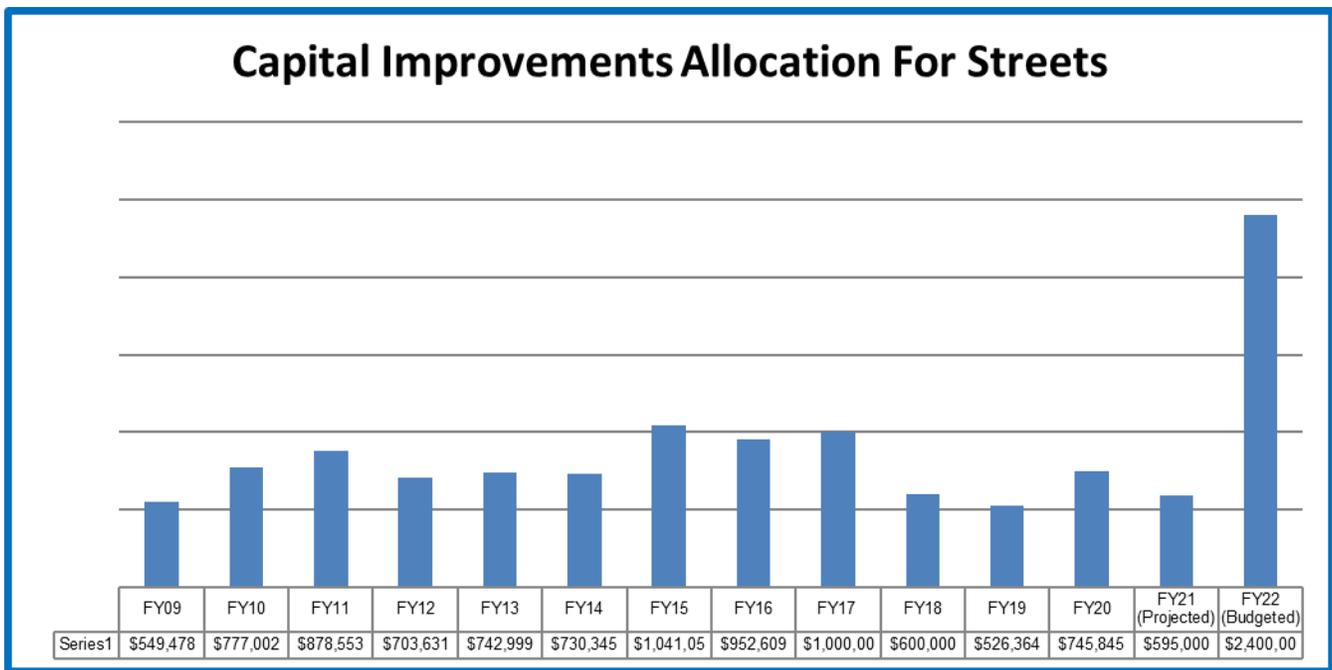
### Personnel Detail

Function:	Public Works
Fund:	Transportation
Department:	Street
Activity:	Street Maintenance, Storm Sewers
Fund / Dept. No.:	20-14

Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Street Superintendent	20	1	1	1
Crew Supervisor	16	3	3	3
Program Specialist	14	1	1	1
Equipment Operator II	14	6	6	6
Equipment Operator I	11	7	7	7
Public Works Maintenance Operator	11	2	2	2
<b>Total Full Time</b>		20	20	20
<u>Part-time</u>				
Laborer - seasonal		5	5	5
<b>Total Part Time</b>		5	5	5

## Street Department Performance Measurements

The major function of the street department centers on the provision of safe and efficient roadways and sidewalks. The street department also oversees and manages the funding allocated in the capital improvement funds related to the provision of roads, sidewalks, and storm water runoff of the roads. The City Council during its strategic planning process directed more resources towards repairing and improving the streets in the city for FY15 through FY17 and then again for FY20. In FY21 funds were allocated more towards storm water improvements and sidewalks. For this budget some larger projects were included with cost sharing anticipated in partnership with the Missouri Department of Transportation. Further, the street department has used technological advances along with increased in-house capabilities to increase its ability to stretch available dollars further to improve the roadways. Improved processes in the areas such as chip and seal, reclamation and mill and overlay, along with the department managing the blend of the different processes to match the right solution to the right problem have been keys to utilizing the increased funding to accomplishing the successes of the department.



### Expenditure Summary

Function:	Public Works
Fund:	Transportation
Department:	Alley & ROW Maintenance
Activity:	Alley and Right of Way Maintenance, Mowing
Fund / Dept. No.:	20-23

20-23	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
20-23-101-00	Salaries	\$ 114,489	\$ 163,089	\$ 163,089	\$ 137,548
20-23-101-60	Salaries - Seasonal	3,818	-	-	-
20-23-102-00	Overtime - Non Scheduled	3,900	3,685	3,685	1,750
20-23-105-00	Lagers Retirement	15,574	24,360	24,360	19,866
20-23-106-00	Social Security Medicare Taxes	8,563	12,791	12,791	10,656
20-23-107-00	Employee Insurance	19,458	28,218	28,218	21,059
20-23-108-00	Worker's Compensation Insur	5,752	7,062	7,062	9,643
<b>Total Personnel Services</b>		<b>\$ 171,552</b>	<b>\$ 239,205</b>	<b>\$ 239,205</b>	<b>\$ 200,522</b>
<b>Non-Personnel Services</b>					
20-23-213-00	Advertising	\$ 107	\$ 107	\$ 107	\$ 107
20-23-216-00	Telecommunications Services	80	321	321	294
20-23-221-00	Small Tools & Equipment	1,444	2,000	2,000	1,960
20-23-222-02	Veh & Equip Repairs & Parts	4,925	5,000	5,109	8,250
20-23-224-00	General Insurance	2,380	2,757	2,757	3,236
20-23-242-00	Gasoline & Oil	4,372	5,000	5,000	7,000
20-23-243-00	Tires & Tubes	1,074	1,800	1,800	1,800
20-23-244-04	Supplies Office/Janitor/Other	277	200	200	61
20-23-244-07	Supplies-Operating Materials	9,396	11,000	11,000	7,000
20-23-248-00	Uniforms	2,019	2,137	2,137	2,137
20-23-248-02	Uniforms Other	218	600	600	400
<b>Total Non-Personnel Services</b>		<b>\$ 26,291</b>	<b>\$ 30,921</b>	<b>\$ 31,030</b>	<b>\$ 32,245</b>
<b>Intra-Government</b>					
20-23-540-10	Intra-Govt Svc From Gen Fund	\$ -	\$ 23,934	\$ 23,934	\$ 21,430
<b>Total Intra-Government</b>		<b>\$ -</b>	<b>\$ 23,934</b>	<b>\$ 23,934</b>	<b>\$ 21,430</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 197,843</b>	<b>\$ 294,060</b>	<b>\$ 294,169</b>	<b>\$ 254,197</b>

Expenditure Summary					
Function:		Public Works			
Fund:		Transportation			
Department:		Alley & ROW Maintenance			
Activity:		Special Projects & Capital Replacements			
Fund / Dept. No.:		20-93			
20-93	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Replacements					
20-93-351-00	Equipment	\$ 38,043	\$ 3,000	\$ 3,000	\$ 6,700
20-93-351-10	Vehicles	-	26,000	26,000	-
<b>Total Capital Replacements</b>		<b>\$ 38,043</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 6,700</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 38,043</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 6,700</b>

Personnel Detail				
Function:		Public Works		
Fund:		Transportation		
Department:		Alley & ROW Maintenance		
Activity:		Alley and Right of Way Maintenance, Mowing		
Fund / Dept. No.:		20-23		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Equipment Operator II	14	2	2	2
Equipment Operator I	11	1	1	1
Laborer	10	1	1	1
<b>Total Full Time</b>		<b>4</b>	<b>4</b>	<b>4</b>
<u>Part-time</u>				
Laborer - seasonal		2	2	2
<b>Total Part Time</b>		<b>2</b>	<b>2</b>	<b>2</b>

## Library Fund (22)

### Revenues & Expenditures

Revenue Estimate					
22	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Local Taxes					
	22-00-401-00 Real Estate Property Taxes	\$ 373,859	\$ 356,475	\$ 356,475	\$ 396,621
	22-00-401-01 Real Estate Prop Tax Temp	111,065	107,164	107,164	117,768
	22-00-402-00 Personal Property Taxes	97,610	102,310	102,310	93,729
	22-00-402-01 Personal Property Tax Temp	28,998	29,131	29,131	27,831
	22-00-403-00 County Surcharges	52,231	51,960	51,960	52,250
	22-00-403-01 County Surtax - Temp	15,513	15,470	15,470	15,500
	22-00-405-00 Payment in-Lieu-Of Taxes	1,041	525	525	1,025
	22-00-405-01 Payment In-Lieu-Of Taxes-Temp	309	155	155	310
	22-00-406-00 Railroad & Utilities Taxes	26,305	26,135	26,135	26,300
	22-00-406-01 Railroad & Utilities Temp	7,815	7,500	7,500	7,816
	22-00-407-00 Financial Institution Tax	3,662	3,675	3,675	3,675
	<b>Total Local Taxes</b>	<b>\$ 718,409</b>	<b>\$ 700,500</b>	<b>\$ 700,500</b>	<b>\$ 742,825</b>
Intergovernmental					
	22-00-431-00 LSTA Grant Receipts	\$ -	\$ 250	\$ 250	\$ 5,981
	22-00-432-00 Grant	-	-	-	3,282
	22-00-433-00 State Public Library Aid	8,848	8,850	8,850	8,850
	22-00-434-00 State Performer Tax - Books	2,664	2,900	2,900	2,700
	<b>Total Intergovernmental</b>	<b>\$ 11,513</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 20,813</b>
Service Fees					
	22-00-468-00 Library Fees	\$ 9,499	\$ 10,500	\$ 10,500	\$ 4,500
	<b>Total Service Fees</b>	<b>\$ 9,499</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 4,500</b>
Other					
	22-00-496-00 Interest Income	\$ 19,469	\$ 18,500	\$ 18,500	\$ 18,500
	<b>Total Other</b>	<b>\$ 19,469</b>	<b>\$ 18,500</b>	<b>\$ 18,500</b>	<b>\$ 18,500</b>
	<b>TOTAL REVENUE</b>	<b>\$ 758,890</b>	<b>\$ 741,500</b>	<b>\$ 741,500</b>	<b>\$ 786,638</b>

## Expenditure Summary

Function:	Library Services
Fund:	Library Services
Department:	Library
Activity:	Book Loans, Outreach Activities, Education
Fund / Dept. No.:	22-35

22-35	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
22-35-101-00	Salaries	\$ 258,809	\$ 270,097	\$ 270,097	\$ 254,300
22-35-101-40	Salaries - Part Time	18,482	21,627	21,627	34,067
22-35-105-00	Lagers Retirement	62,978	69,956	69,956	67,390
22-35-106-00	Social Security Medicare Taxes	21,044	22,317	22,317	22,060
22-35-107-00	Employee Insurance	38,599	40,068	40,068	35,133
22-35-108-00	Worker's Compensation Insur	1,879	1,500	1,500	2,000
<b>Total Personnel Services</b>		<b>\$ 401,790</b>	<b>\$ 425,565</b>	<b>\$ 425,565</b>	<b>\$ 414,950</b>
<b>Non-Personnel Services</b>					
22-35-213-00	Advertising	\$ 1,040	\$ 500	\$ 500	\$ 1,050
22-35-214-00	Printing	-	250	250	250
22-35-215-00	Postage	1,478	1,000	1,000	1,500
22-35-216-00	Telecommunications Services	2,186	2,250	2,250	2,500
22-35-217-00	Electric	9,982	12,000	12,000	12,000
22-35-218-00	Gas	3,131	6,500	6,500	6,000
22-35-219-00	Water	919	800	800	1,000
22-35-221-00	Small Tools & Equipment	-	50	50	50
22-35-222-04	Office Equip Repairs & Parts	-	50	50	50
22-35-222-05	Building & Grounds Maintenance	10,724	10,000	10,000	12,000
22-35-224-00	General Insurance	21,565	23,500	23,500	23,500
22-35-225-00	Maintenance Agreements	10,757	11,000	11,000	25,000
22-35-227-00	Dues & Subscriptions	1,151	1,250	1,250	1,250
22-35-229-00	Training Travel & Meals	502	600	600	1,000
22-35-230-01	Legal & Accounting	722	725	725	1,000
22-35-230-04	Property Taxes Fees & Chgs	16,731	16,750	16,750	16,750
22-35-234-00	COP Debt Service	102,399	105,940	105,940	100,550
22-35-241-00	Miscellaneous	1,551	2,000	2,000	3,000
22-35-242-00	Gasoline & Oil	57	75	75	100
22-35-244-01	Supplies - Binding	55	75	75	200
22-35-244-02	Supplies- Periodicals	6,875	6,000	6,000	7,000
22-35-244-03	Supplies - Books	39,586	45,000	45,000	45,000
22-35-244-04	Supplies Office/Janitor/Other	3,239	3,500	3,500	4,000
22-35-244-05	Supplies - Library	3,818	2,000	2,000	4,000
22-35-244-06	Supplies - Janitor	2,002	2,000	2,000	3,250
22-35-244-07	Supplies - Computer Software	30,085	28,500	28,500	35,000
22-35-244-08	Supplies - Childrens Departmnt	1,974	2,000	2,000	2,500
22-35-245-00	Audio Visual Aids	5,716	7,000	7,000	7,000
22-35-260-04	LSTA Grant Expenditures	1,260	-	-	4,325
22-35-260-06	Performer Tax - Books	2,664	2,900	2,900	2,700
<b>Total Non-Personnel Services</b>		<b>\$ 282,171</b>	<b>\$ 294,215</b>	<b>\$ 294,215</b>	<b>\$ 323,525</b>

### Expenditure Summary

Function:	Library Services
Fund:	Library Services
Department:	Library
Activity:	Book Loans, Outreach Activities, Education
Fund / Dept. No.:	22-35

22-35	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Improvements					
22-35-351-00	Equipment	\$ 1,050	\$ 1,500	\$ 1,500	\$ 3,500
22-35-351-01	Equipment - Computers	19,356	5,000	5,000	10,000
22-35-353-00	Imp - Bldg Repair Exterior	-	7,610	7,610	17,331
22-35-353-01	Imp- Bldg Repair Interior	-	7,610	7,610	17,332
<b>Total Capital Improvements</b>		<b>\$ 20,406</b>	<b>\$ 21,720</b>	<b>\$ 21,720</b>	<b>\$ 48,163</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 704,367</b>	<b>\$ 741,500</b>	<b>\$ 741,500</b>	<b>\$ 786,638</b>

### Personnel Detail

Function:	Library Services
Fund:	Library Services
Department:	Library
Activity:	Book Loans, Outreach Activities, Education Program
Fund / Dept. No.:	22-35

Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Library Director	L6	1	1	1
Adult Services Librarian	L4A	1	1	1
Children's Librarian	L4A	1	1	1
Technical Services Librarian	L4	1	1	1
Office Manager	L6	1	1	1
Library Circulation Supervisor	L4A	1	1	1
Custodian	L2	1	1	1
<b>Total Full Time</b>		7	7	7
<u>Part-time</u>				
Library Assistant / Clerk		6	6	6
<b>Total Part Time</b>		6	6	6

## Parks & Recreation Fund (23)

### Revenues & Expenditures

Revenue Estimate					
23	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Local Taxes</b>					
23-00-401-00	Real Estate Property Taxes	\$ 333,621	\$ 336,957	\$ 336,957	\$ 343,583
23-00-402-00	Personal Property Taxes	102,050	103,071	103,071	107,081
23-00-403-00	County Surcharges	37,088	36,178	36,178	38,966
23-00-405-00	Payment in-Lieu-Of Taxes	741	362	362	362
23-00-406-00	Railroad & Utilities Taxes	18,728	18,616	18,616	18,915
23-00-408-00	Sales Tax - Park Imprv	2,203,822	2,691,115	2,691,115	2,774,802
23-00-408-05	Use Taxes - Parks & Stormwater	178,266	236,931	236,931	221,031
<b>Total Local Taxes</b>		<b>\$ 2,874,316</b>	<b>\$ 3,423,230</b>	<b>\$ 3,423,230</b>	<b>\$ 3,504,740</b>
<b>Service Charges</b>					
23-00-469-00	Swimming Pool Receipts	\$ 146,212	\$ 145,000	\$ 145,000	\$ 148,000
23-00-469-02	Concession Sales	77,938	77,000	77,000	85,000
23-00-470-00	Recreation Class Fees	147,825	147,000	147,000	158,050
23-00-471-00	Athletic League Fees	28,986	34,500	34,500	38,500
23-00-472-00	Rental Fees	23,035	27,000	27,000	28,700
23-00-475-00	Stadium User Fees	12,500	12,500	12,500	12,500
23-00-478-00	MPRA Tickets	3,235	3,000	3,000	3,000
<b>Total Service Charges</b>		<b>\$ 439,731</b>	<b>\$ 446,000</b>	<b>\$ 446,000</b>	<b>\$ 473,750</b>
<b>Other</b>					
23-00-496-00	Interest Income	\$ 57,645	\$ 43,710	\$ 43,710	\$ 37,423
23-00-507-00	Miscellaneous Revenue	963	-	-	-
23-00-511-00	Misc Surplus Property Sales	14,536	-	-	-
23-00-514-00	Contributions	22,626	7,500	7,500	34,338
<b>Total Other</b>		<b>\$ 95,770</b>	<b>\$ 51,210</b>	<b>\$ 51,210</b>	<b>\$ 71,761</b>
<b>Contributions To/From</b>					
23-01-550-00	Contr (To) / From General Fund	-	(740,000)	10,000	10,000
23-01-555-00	Heckart Community Center Pymts	-	-	750,000	(725,313)
23-01-556-00	Contr (To) / From WPC	\$ -	\$ (118,466)	\$ (118,466)	\$ (110,515)
<b>Total Contributions To/From</b>		<b>\$ -</b>	<b>\$ (858,466)</b>	<b>\$ 641,535</b>	<b>\$ (825,828)</b>
<b>TOTAL REVENUE</b>		<b>\$ 3,409,817</b>	<b>\$ 3,061,975</b>	<b>\$ 4,561,975</b>	<b>\$ 3,224,422</b>

## Expenditure Summary

Function:	Parks & Recreation
Fund:	Park
Department:	Park
Activity:	Park Maintenance, Recreation, Supervision
Fund / Dept. No.:	23-40

23-40	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
23-40-101-00	Salaries	\$ 593,946	\$ 686,442	\$ 686,442	\$ 757,203
23-40-101-40	Salaries - Part Time	134,224	148,000	148,000	142,750
23-40-101-50	Salaries - Recreation	46,656	53,500	53,500	57,500
23-40-101-60	Salaries - Seasonal	138,409	154,785	154,785	174,995
23-40-102-00	Overtime - Non Scheduled	20,246	25,500	25,500	25,500
23-40-103-00	Unemployment Taxes	2,033	1,545	1,545	-
23-40-105-00	Lagers Retirement	90,893	102,540	102,540	110,514
23-40-106-00	Social Security Medicare Taxes	67,196	67,239	67,239	74,503
23-40-107-00	Employee Insurance	93,248	95,746	95,746	95,982
23-40-108-00	Worker's Compensation Insur	26,507	24,057	24,057	29,117
<b>Total Personnel Services</b>		<b>\$ 1,213,358</b>	<b>\$ 1,359,354</b>	<b>\$ 1,359,354</b>	<b>\$ 1,468,063</b>
<b>Non-Personnel Services</b>					
23-40-211-00	Car Allowance	\$ 7,843	\$ 7,800	\$ 7,800	\$ 7,800
23-40-213-00	Advertising	18,731	16,000	16,000	20,000
23-40-214-00	Printing	2,247	5,025	5,025	5,025
23-40-215-00	Postage	968	5,000	5,000	5,000
23-40-216-00	Telecommunications Services	26,737	18,647	18,647	26,350
23-40-217-00	Electric	142,098	147,500	147,500	174,250
23-40-218-00	Gas	14,011	15,500	15,500	21,500
23-40-219-00	Water	32,767	30,000	30,000	47,430
23-40-220-00	Leased Equipment	15,488	11,175	11,175	14,175
23-40-221-00	Small Tools & Equipment	3,654	5,750	5,750	4,000
23-40-222-02	Veh & Equip Repairs & Parts	15,515	18,000	18,000	13,000
23-40-222-04	Office Equip Repairs & Parts	-	1,000	1,000	3,500
23-40-222-05	Building & Grounds Maintenance	82,189	81,000	81,000	62,000
23-40-222-07	Pool Maintenance & Repairs	22,768	20,000	20,000	20,000
23-40-223-00	Radio Repairs & Service	1,653	2,000	2,000	2,000
23-40-224-00	General Insurance	32,444	46,915	46,915	45,848
23-40-225-00	Maintenance Agreements	204	4,550	4,550	4,550
23-40-227-00	Dues & Subscriptions	10,896	9,450	9,450	9,450
23-40-228-00	Concessions	47,401	50,000	50,000	55,000
23-40-229-00	Training Travel & Meals	24,076	18,000	18,000	18,000
23-40-230-00	Legal & Professional Fees	-	5,000	5,000	10,000
23-40-230-01	Legal & Accounting	1,527	1,700	1,700	1,700
23-40-230-04	Property Taxes Fees & Chgs	11,554	-	-	14,592
23-40-230-07	L&P Security Service	13,006	14,500	14,500	14,500
23-40-241-00	Miscellaneous	562	-	-	1,000
23-40-241-05	Credit Card Fees	3,409	3,750	3,750	4,500
23-40-242-00	Gasoline & Oil	24,636	22,000	22,000	22,000
23-40-243-00	Tires & Tubes	5,093	4,000	4,000	4,000

### Expenditure Summary

Function:	Parks & Recreation
Fund:	Park
Department:	Park
Activity:	Park Maintenance, Recreation, Supervision
Fund / Dept. No.:	23-40

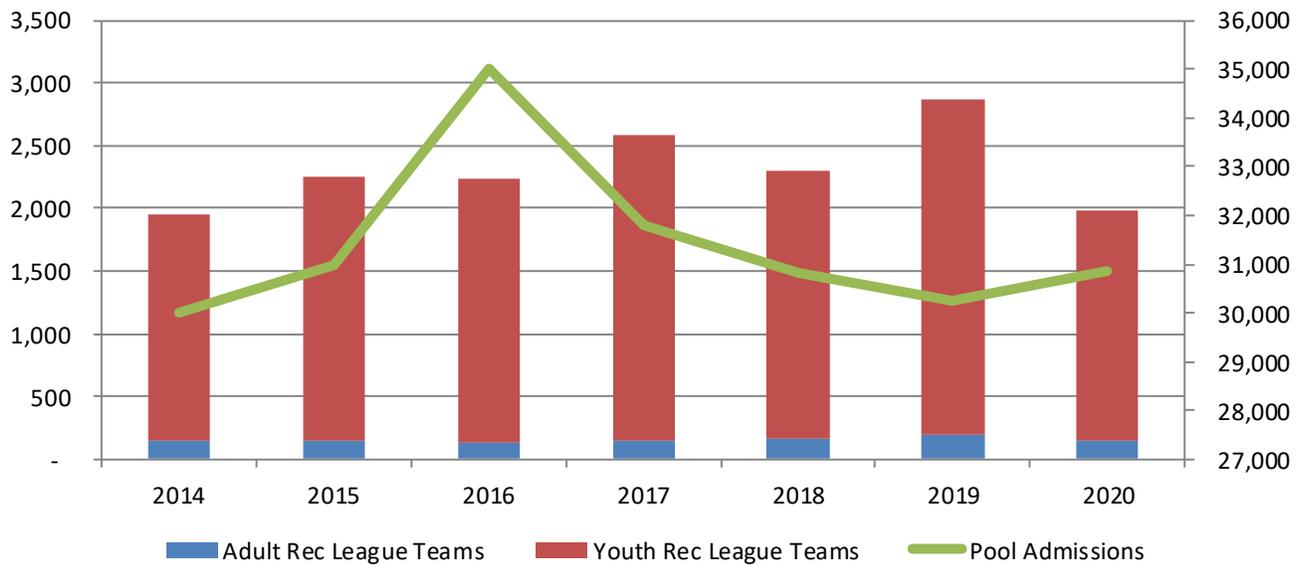
23-40	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
23-40-244-41	Supplies - Janitor	14,125	13,325	13,325	23,125
23-40-244-42	Supplies - Office	10,056	7,000	7,000	10,000
23-40-244-43	Supplies - Pool Chemicals	35,249	32,000	32,000	66,824
23-40-244-44	Supplies - Shop	7,759	8,000	8,000	8,000
23-40-244-45	Supplies - Recreation	22,994	19,000	19,000	21,300
23-40-244-46	Supplies - Landscape	9,700	15,500	15,500	11,000
23-40-244-47	Supplies - Turf Management	28,638	37,000	37,000	37,000
23-40-244-48	Supplies - Site Amenities	7,448	15,000	15,000	21,000
23-40-244-49	Supplies - Ballfields Material	7,784	14,000	14,000	18,750
23-40-244-50	Supplies - Trees	6,327	15,000	15,000	14,000
23-40-244-51	Supplies - Ballfield Lights	14,056	8,000	8,000	20,000
23-40-244-52	Supplies - Pool	11,337	10,025	10,025	17,700
23-40-248-00	Uniforms	10,172	10,000	10,000	11,000
23-40-252-03	Bad Debts	345	-	-	200
23-40-254-42	Special Events	91,164	60,000	60,000	82,000
23-40-254-47	Officials Adult Volleyball	9,211	10,000	10,000	10,000
23-40-254-48	Officials Adult Softball	27,530	29,500	29,500	30,000
23-40-254-50	Officials and Scorekeepers	25,693	26,000	26,000	27,250
23-40-254-51	MPRA Ticket Sales	3,368	3,000	3,000	3,000
23-40-254-52	Youth Sports	41,026	41,000	41,000	39,500
23-40-254-53	Fitness/Wellness	11,871	16,000	16,000	23,250
23-40-400-00	COVID-19 Expenses	264	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 957,596</b>	<b>\$ 953,612</b>	<b>\$ 953,612</b>	<b>\$ 1,126,069</b>
Capital Improvements					
23-40-351-00	Equipment	\$ 55,977	\$ 65,000	\$ 65,000	\$ 85,000
23-40-353-00	Imprv Special Projects	704,282	675,000	675,000	730,000
23-40-353-01	Stadium Payments	-	-	-	-
<b>Total Capital Improvements</b>		<b>\$ 760,258</b>	<b>\$ 740,000</b>	<b>\$ 740,000</b>	<b>\$ 815,000</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 2,931,213</b>	<b>\$ 3,052,967</b>	<b>\$ 3,052,967</b>	<b>\$ 3,409,132</b>

<b>Personnel Detail</b>				
Function:	Parks & Recreation			
Fund:	Park			
Department:	Park			
Activity:	Park Maintenance, Recreation, Supervision			
Fund / Dept. No.:	23-40			
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Parks & Recreation Director	23	1	1	1
Parks Superintendent	20	1	1	1
Project Manager	18	1	1	1
Recreation Superintendent	20		1	1
Recreation Supervisor	17	1	1	1
Recreation Supervisor - Sports	17	1	1	1
Special Events & Marketing Manager	17	1	1	1
Fitness & Wellnes Coordinator	14		1	1
Executive Administrative Assistant	14	1	1	1
Administrative Assistant	12	1	1	1
Park Maintenance Tech II	12	2	2	2
Park Maintenance Tech I	11	2	2	2
Grounds Keeper	13	1	1	1
Landscape Supervisor / Arborist	12	1	1	1
Maint. Supervisor of Community Ctr.	15		1	1
Maint. Supervisor of Aquatics & Facilities	17	1	1	1
Maint. Supervisor of Parks & Grounds	17	1	1	1
Maint. Supervisor of Sports Facilities	17	1	1	1
<b>Total Full Time</b>		17	20	20
<u>Part-time</u>				
Pool & Concession Employees		55	55	55
Recreation Intern		1	1	1
Recreation Assistant		4	4	4
Administrative Assistant		1	1	1
Landscaper		5	5	5
Seasonal Ballfield / Stadium		2	2	2
Maintenance - seasonal		8	8	8
Site Supervistor		1	1	1
Security		3	3	3
<b>Total Part Time</b>		80	80	80

## Parks and Recreation Department Performance Measurements

Measurement of the relative success of the parks and recreation department is the extent to which the department provides facilities and activities that are enjoyed by the citizens. Therefore the measurements used are simply usage volume. Although it is difficult to measure and the City does not attempt to keep data on the overall and casual use of the parks as whole, there is some data that is tracked that is indicative of the use of major park facilities. For the last year, the global pandemic certainly reduced these activities.

### Parks & Recreation Activities



Activity	2014	2015	2016	2017	2018	2019	2020
Adult Rec League Teams	147	150	140	156	172	190	156
Youth Rec League Teams	1,800	2,100	2,100	2,433	2,128	2,683	1,823
Pool Admissions	30,000	31,000	35,000	31,790	30,834	30,256	30,846

## Central Business & Cultural Fund (24)

### Revenues & Expenditures

Revenue Estimate					
24	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Local Taxes</b>					
24-00-401-00	Real Estate Property Taxes	\$ 40,574	\$ 40,980	\$ 40,980	\$ 41,390
24-00-496-00	Interest Income	1,449	1,540	1,540	1,540
24-00-507-00	Miscellaneous Revenue	250	-	-	-
<b>Total Local Taxes</b>		<b>\$ 42,273</b>	<b>\$ 42,520</b>	<b>\$ 42,520</b>	<b>\$ 42,930</b>
<b>TOTAL REVENUE</b>		<b>\$ 42,273</b>	<b>\$ 42,520</b>	<b>\$ 42,520</b>	<b>\$ 42,930</b>

Expenditure Summary					
Function:					
Fund: Central Business & Cultural District					
Department:					
Activity: Downtown Improvements					
Fund / Dept. No.: 24-45					
24-45	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
24-45-217-00	Electric Parking Lot Lights	\$ 1,268	\$ -	\$ -	\$ -
24-45-222-05	Building & Grounds Maintenance	232	93	93	2,000
24-45-230-01	Legal & Accounting	163	208	208	208
24-45-230-04	Property Taxes Fees & Chgs	1,048	1,200	1,200	1,200
24-45-241-01	Downtown Facade Program	4,000	50,000	50,000	59,500
24-45-241-03	SDDI Agency Agreement	20,000	-	-	-
24-45-353-02	Other Program Exp	10,749	18,500	18,500	24,000
<b>Total Non-Personnel Services</b>		<b>\$ 37,460</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 86,908</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 37,460</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 86,908</b>

## Fire Fighter Academy Fund (25)

### Revenues & Expenditures

<b>Revenue Estimate</b>						
25	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget	
Service Charges						
25-00-473-00	Fire Fighter I & II Tuition	\$ 13,800	\$ 28,800	\$ 18,000	\$ 18,000	
<b>Total Service Charges</b>		<b>\$ 13,800</b>	<b>\$ 28,800</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	
Other						
25-00-496-00	Interest Income	\$ 149	\$ 100	\$ 100	\$ 53	
<b>Total Other</b>		<b>\$ 149</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 53</b>	
<b>TOTAL REVENUE</b>		<b>\$ 13,949</b>	<b>\$ 28,900</b>	<b>\$ 18,100</b>	<b>\$ 18,053</b>	

<b>Expenditure Summary</b>						
Function:						
Fund: Fire Fighter Academy						
Department:						
Activity: Fire Fighter I & II Classes						
Fund / Dept. No.: 25-12						
25-12	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget	
Personnel Services						
25-12-101-00	Salaries	\$ 4,445	\$ 12,000	\$ 7,300	\$ 7,700	
25-12-106-00	Social Security Medicare Taxes	61	174	106	112	
25-12-107-00	Employee Insurance	317	-	-	281	
25-12-108-00	Worker's Compensation Insur	199	814	495	522	
<b>Total Personnel Services</b>		<b>\$ 5,022</b>	<b>\$ 12,988</b>	<b>\$ 7,901</b>	<b>\$ 8,615</b>	
Non-Personnel Services						
25-12-213-00	Advertising	\$ -	\$ 300	\$ 300	\$ 300	
25-12-221-00	Small Tools & Equipment	78	5,650	7,700	4,000	
25-12-229-00	Training Travel & Meals	75	400	300	300	
25-12-230-05	Misc Professional Fees	650	1,000	1,000	1,000	
25-12-230-06	Professional Fees - Evaluators	1,000	4,000	2,600	1,950	
25-12-244-04	Supplies Office/Janitor/Other	112	100	50	50	
25-12-244-12	Textbooks & Manuals	1,377	2,700	1,840	1,650	
25-12-248-00	Uniforms	354	769	540	315	
<b>Total Non-Personnel Services</b>		<b>\$ 3,646</b>	<b>\$ 14,919</b>	<b>\$ 14,330</b>	<b>\$ 9,565</b>	
<b>TOTAL EXPENDITURES</b>		<b>\$ 8,669</b>	<b>\$ 27,907</b>	<b>\$ 22,231</b>	<b>\$ 18,180</b>	

## Capital Improvement Projects Fund (40)

### Revenues & Expenditures

Revenue Estimate					
40	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Intergovernmental					
40-00-435-00	MODOT - Airport Grants	\$ 11,288	\$ 522,000	\$ 522,000	\$ -
40-00-438-00	MODOT Streetscape Ph IIIA STP	-	239,613	239,613	-
40-00-439-00	CDBG - Pass Through	4,797	500,000	500,000	-
40-00-442-00	Katy Trail Connect Grant	-	439,554	439,554	-
40-00-446-00	Railroad Spur	-	10,090,000	10,090,000	-
<b>Total Intergovernmental TRF</b>		<b>\$ 16,085</b>	<b>\$ 11,791,167</b>	<b>\$ 11,791,167</b>	<b>\$ -</b>
Other					
40-00-496-00	Interest Income	\$ (2,424)	\$ -	\$ -	\$ -
40-00-507-00	Miscellaneous Revenue	-	75,000	75,000	-
<b>Total Other</b>		<b>\$ (2,424)</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>
Contributions To / From					
40-01-550-00	Contr (To) / From General Fund	\$ -	\$ 58,000	\$ 58,000	\$ -
40-01-555-00	Contr (To) / From CP2 (15)	-	1,900	1,900	-
40-01-558-00	Contr (To) / From TIF	(784)	694,824	694,824	-
<b>Total Contributions To / From</b>		<b>\$ (784)</b>	<b>\$ 754,724</b>	<b>\$ 754,724</b>	<b>\$ -</b>
<b>TOTAL REVENUE</b>		<b>\$ 12,877</b>	<b>\$ 12,620,891</b>	<b>\$ 12,620,891</b>	<b>\$ -</b>
Note: The Capital Improvement Funds (15 & 40) were combined into one fund (15) at the end of FY21					

Expenditure Summary					
Function:		Public Works			
Fund:		Capital Projects			
Department:					
Activity:		CDBG, STP, State Airport			
Fund / Dept. No.:		40-70			
40-70	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
40-70-230-00	Legal & Professional Fees	\$ 411	\$ 1,900	\$ 1,900	\$ -
40-70-247-04	CDBG Grant Pass Through	40,797	500,000	500,000	-
<b>Total Non-Personnel Services</b>		<b>\$ 41,208</b>	<b>\$ 501,900</b>	<b>\$ 501,900</b>	<b>\$ -</b>
Capital Improvements					
40-70-353-27	Katy Trail Connect Sedalia	\$ 430,880	\$ 439,554	\$ 439,554	\$ -
40-70-353-29	Streetscape Ph III Constructio	316	1,009,437	1,083,777	-
40-70-353-30	Prairie Queen Trails	10,998	-	-	-
40-70-353-31	Railroad Spur	567	10,090,000	10,090,000	-
40-70-435-00	MoDot - Hanger Project	8,893	580,000	580,000	-
<b>Total Capital Improvements</b>		<b>\$ -</b>	<b>\$ 12,118,991</b>	<b>\$ 12,193,331</b>	<b>\$ -</b>
<b>Total Expenditures</b>		<b>\$ 492,861</b>	<b>\$ 12,620,891</b>	<b>\$ 12,695,231</b>	<b>\$ -</b>

## Midtown Special Allocation Fund (50)

### Revenues & Expenditures

<b>Revenue Estimate</b>					
50	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Local Taxes					
50-00-401-00	Incremental Real Property Tax	\$ 173,139	\$ 174,870	\$ 174,870	\$ 182,054
<b>Total Local Taxes</b>		<b>\$ 173,139</b>	<b>\$ 174,870</b>	<b>\$ 174,870</b>	<b>\$ 182,054</b>
Other					
50-00-496-00	Interest Income	\$ 1,510	\$ -	\$ -	\$ -
50-00-497-00	Sedalia Trust Building	85,134	-	-	-
50-00-514-01	Loan Proceeds	-	186,300	186,300	-
<b>Total Other</b>		<b>\$ 86,645</b>	<b>\$ 186,300</b>	<b>\$ 186,300</b>	<b>\$ -</b>
Contributions To / From					
50-01-554-00	Contr (To) / From Capital Proj	\$ -	\$ (694,824)	\$ (694,824)	\$ (167,000)
<b>Total Contributions To / From</b>		<b>\$ -</b>	<b>\$ (694,824)</b>	<b>\$ (694,824)</b>	<b>\$ (167,000)</b>
<b>TOTAL REVENUE</b>		<b>\$ 259,783</b>	<b>\$ (333,654)</b>	<b>\$ (333,654)</b>	<b>\$ 15,054</b>

<b>Expenditure Summary</b>					
Function:		Community Dev. - Downtown Redevelopment			
Fund:		Midtown Special Allocation Fund			
Department:					
Activity:		Downtown Redevelopment / Improvement			
Fund / Dept. No.:		50-80			
50-80	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
50-80-230-04	Property Taxes Fees & Chgs	\$ -	\$ 2,607	\$ 2,607	\$ 2,607
50-80-230-05	Misc Professional Fees	43	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 43</b>	<b>\$ 2,607</b>	<b>\$ 2,607</b>	<b>\$ 2,607</b>
Capital Improvements					
50-80-350-01	Imprv Streetscape	\$ 3,722	\$ -	\$ -	\$ 10,000
<b>Total Capital Improvements</b>		<b>\$ 3,722</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 3,765</b>	<b>\$ 2,607</b>	<b>\$ 2,607</b>	<b>\$ 12,607</b>

## The Crossings Community Improvement Fund (51) Revenues & Expenditures

<b>Revenue Estimate</b>					
	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
51					
Local Taxes					
	51-00-408-00 Sales Tax	\$ 14,232	\$ -	\$ -	\$ -
<b>Total Local Taxes</b>		<b>\$ 14,232</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other					
	51-00-496-00 Interest	\$ 44	\$ -	\$ -	\$ -
<b>Total Other</b>		<b>\$ 44</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REVENUE</b>		<b>\$ 14,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Expenditure Summary</b>					
Function:		Community Dev. - Downtown Redevelopment			
Fund:		The Crossings CID Special Allocation Fund			
Department:					
Activity:		Crossings Shopping Center Development			
Fund / Dept. No.:		51-81			
	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
	51-00-496-00 Interest	\$ (44)	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ (44)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements					
	-	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
<b>Total Capital Improvements</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ (44)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Galaxy West Special Allocation Fund (52)

### Revenues & Expenditures

<b>Revenue Estimate</b>					
	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
52					
Local Taxes					
52-00-401-00	Property Tax	\$ 14,365	\$ -	\$ -	\$ -
52-00-408-00	CID Sales and Use Tax	9,742	-	-	-
<b>Total Local Taxes</b>		<b>\$ 24,107</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other					
52-00-496-00	Interest	\$ 4	\$ -	\$ -	\$ -
<b>Total Other</b>		<b>\$ 4</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REVENUE</b>		<b>\$ 24,111</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Expenditure Summary</b>					
Function:		Community Dev. - Downtown Redevelopment			
Fund:		Galaxy West Special Allocation Fund			
Department:					
Activity:		Galaxy West Redevelopment			
Fund / Dept. No.:		52-82			
	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
52-82					
Non-Personnel Services					
52-82-230-05	Misc Professional Fees	\$ 6,857	\$ -	\$ -	\$ -
52-82-258-00	CID Reimburse Expenses	2,543	-	-	-
52-82-259-00	TIF Reimburse Cost	28,646	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 38,046</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 38,046</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Sales Tax Sharing Fund (53)

### Revenues & Expenditures

Revenue Estimate					
53	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Contributions To / From					
	53-01-550-00 Fund Transfer In (Out) - Gener	\$ 1,568	\$ -	\$ -	\$ -
	53-01-551-00 Fund Transfer In (Out) - CapPr	784	-	-	-
	<b>Total Contributions To / From</b>	<b>\$ 2,352</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>TOTAL REVENUE</b>	<b>\$ 2,352</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditure Summary					
Function:		Community Dev. - Downtown Redevelopment			
Fund:		MFA Special Allocation Fund			
Department:					
Activity:		MFA Development			
Fund / Dept. No.:		53-83			
53-83	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
	53-83-258-00 Sales Tax Sharing Expense	\$ -	\$ -	\$ -	\$ -
	53-83-259-00 Loan Reimbursement	-	-	-	-
	<b>Total Non-Personnel Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Water Pollution Control Fund (61) Revenues & Expenditures

Revenue Estimate					
61	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Local Taxes					
	61-00-408-00 Sales Tax	\$ 7	\$ -	\$ -	\$ -
	<b>Total Local Taxes</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Service Charges					
	61-00-460-00 Sanitary Sewer Charges	\$ 5,688,233	\$ 6,381,027	\$ 6,381,027	\$ 6,638,554
	61-00-461-00 Sewer Connetion Fees	-	-	-	600
	61-00-463-00 Compost	19,725	24,597	24,597	30,997
	61-00-467-00 Liquid Waste Hauler Permit	44,676	42,306	42,306	68,825
	<b>Total Service Charges</b>	<b>\$ 5,752,634</b>	<b>\$ 6,447,930</b>	<b>\$ 6,447,930</b>	<b>\$ 6,738,976</b>
Other					
	61-00-496-00 Interest Income	\$ 57,055	\$ 14,294	\$ 14,294	\$ 21,079
	61-00-496-05 Interest Income Sales Tax	48,375	50,084	50,084	-
	61-00-496-06 Interest Income COP '10 DS	4,894	-	-	-
	61-00-496-07 Int Subsidy Cop 10b BABS	19,329	-	-	-
	61-00-507-00 Miscellaneous Revenue	17,385	15,426	15,426	21,846
	61-00-511-00 Misc Surplus Property Sales	3,650	-	-	-
	61-00-512-00 2019 COPs Premium Amortization	131,823	-	-	-
	<b>Total Other</b>	<b>\$ 282,510</b>	<b>\$ 79,804</b>	<b>\$ 79,804</b>	<b>\$ 42,925</b>
	<b>TOTAL REVENUE</b>	<b>\$ 6,035,151</b>	<b>\$ 6,527,734</b>	<b>\$ 6,527,734</b>	<b>\$ 6,781,901</b>

### Expenditure Summary

Function:	Health
Fund:	Water Pollution Control
Department:	Operations
Activity:	Wastewater Collection and Treatment
Fund / Dept. No.:	61-50

61-50	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
61-50-101-00	Salaries	\$ 667,650	\$ 717,398	\$ 717,398	\$ 764,028
61-50-101-10	Salaries - Stand By	15,686	15,965	15,965	-
61-50-102-00	Overtime - Non Scheduled	43,776	50,985	50,985	25,000
61-50-103-00	Unemployment Taxes	419	-	-	-
61-50-105-00	Lagers Retirement	98,389	124,711	124,711	128,612
61-50-106-00	Social Security Medicare Taxes	54,051	60,003	60,003	60,361
61-50-107-00	Employee Insurance	108,265	117,771	117,771	117,157
61-50-108-00	Worker's Compensation Insur	18,387	20,780	20,780	25,336
61-50-110-00	Vacation Pay Unpaid	(8,156)	-	-	-
<b>Total Personnel Services</b>		<b>\$ 998,466</b>	<b>\$ 1,107,613</b>	<b>\$ 1,107,613</b>	<b>\$ 1,120,494</b>
<b>Non-Personnel Services</b>					
61-50-213-00	Advertising	\$ 2,686	\$ 2,735	\$ 2,735	\$ 1,800
61-50-214-00	Printing	1,260	2,091	2,091	2,411
61-50-215-00	Postage	1,915	22,000	22,000	3,220
61-50-216-00	Telecommunications Services	4,169	4,114	4,114	14,153
61-50-216-70	Telecommunications North Plant	3,252	1,095	1,095	-
61-50-216-71	Telecommunications Central Plt	1,273	672	672	-
61-50-216-72	Telecommunications SE Plant	1,530	548	548	-
61-50-216-74	Telecommunications Shop	2,735	2,824	2,824	-
61-50-216-75	Telecommunications Laboratory	1,217	1,642	1,642	-
61-50-216-76	Telephone WPC Compost	1,399	1,343	1,343	-
61-50-217-00	Electric Muny Bldg	421	-	-	-
61-50-217-70	Electric North Plant	46,072	41,981	41,981	34,878
61-50-217-71	Electric Central Plant	166,476	168,533	168,533	165,951
61-50-217-72	Electric Southeast Plant	116,248	94,647	94,647	127,853
61-50-217-73	Electric Pump Stations	57,958	39,208	39,208	33,865
61-50-217-74	Electric Shop	3,945	3,416	3,416	4,108
61-50-217-76	Electric WPC Compost	6,422	5,294	5,294	5,678
61-50-217-77	Electric-Plaza Pump Station	-	-	-	1,162
61-50-218-70	Gas North Plant	4,726	3,196	3,196	4,519
61-50-218-71	Gas Central Plant	3,483	3,575	3,575	3,171
61-50-218-73	Gas Pump Stations	317	290	290	312
61-50-218-74	Gas Shop	3,348	3,034	3,034	2,809
61-50-218-75	Gas Laboratory	571	603	603	517
61-50-218-77	Gas-Plaza Pump Station	5	-	-	343
61-50-221-00	Small Tools & Equipment	7,224	12,007	12,007	25,270
61-50-222-02	Veh & Equip Repairs & Parts	32,033	21,990	21,990	30,000
61-50-222-04	Office Equip Repairs & Parts	-	154	154	-
61-50-222-05	Building & Grounds Maintenance	14,547	3,980	3,980	1,480
61-50-222-70	Repairs North Plant	5,914	14,400	14,400	6,000
61-50-222-71	Repairs Central Plant	12,656	12,000	15,338	15,000
61-50-222-72	Repairs Southeast Plant	16,922	32,000	32,805	12,000

### Expenditure Summary

Function: Health  
 Fund: Water Pollution Control  
 Department: Operations  
 Activity: Wastewater Collection and Treatment  
 Fund / Dept. No.: 61-50

61-50	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
61-50-222-73	Repairs Pump Stations	4,016	6,000	18,316	18,000
61-50-222-74	Repairs Collection System	27,422	24,000	24,311	25,000
61-50-222-75	Repairs Laboratory	565	565	565	565
61-50-222-76	Repairs - Compost	24,303	7,600	7,600	7,200
61-50-224-00	General Insurance	75,225	124,681	124,681	57,333
61-50-225-00	Maintenance Agreements	14,908	15,230	15,230	15,230
61-50-227-00	Dues & Subscriptions	25	-	-	-
61-50-229-00	Training Travel & Meals	2,219	1,466	1,466	1,616
61-50-230-01	Legal & Accounting	11,437	43,465	83,865	25,165
61-50-230-02	Prof Fees Allilance Water Res	223,366	211,545	211,545	213,768
61-50-230-03	Tree Grinding	42,085	42,000	42,000	60,000
61-50-230-04	Utility Locates	17,429	15,320	15,320	15,320
61-50-230-05	Misc Prof Fees - Lab Analysis	65,163	42,000	65,000	42,000
61-50-230-06	Root Control	24,408	25,000	25,000	25,000
61-50-234-00	COP 2019 Interest Expenses	1,030,537	868,500	868,500	1,070,225
61-50-234-01	DS COP 2010a Interest Expense	8,791	-	-	-
61-50-234-02	DS COP 2010b Interest Expense	663,743	-	-	-
61-50-236-00	Fiscal Agent Fees COP 2019	-	-	-	1,250
61-50-240-00	Depreciation Expense	2,700,308	2,739,511	2,739,511	2,739,511
61-50-241-00	Miscellaneous	310	38,934	38,934	38,934
61-50-241-04	SEP	3,800	-	-	-
61-50-242-00	Gasoline & Oil	37,121	40,903	40,903	28,047
61-50-243-00	Tires & Tubes	4,969	8,000	8,000	3,290
61-50-244-04	Supplies Office/Janitor/Other	5,803	4,800	4,800	4,608
61-50-244-07	Supplies - Street & Const Mat	-	4,500	4,500	4,450
61-50-244-70	Supplies - North Plant	8,405	9,021	10,437	10,193
61-50-244-71	Supplies - Central Plant	36,290	49,500	50,916	30,323
61-50-244-72	Supplies - Southeast Plant	50,755	79,000	80,416	41,396
61-50-244-73	Supplies - Pump Station	214	2,500	2,500	2,500
61-50-244-74	Supplies-Collection System	6,556	9,000	9,000	8,500
61-50-244-75	Supplies - Laboratory	5,761	8,000	8,000	5,863
61-50-244-76	Supplies - Compost	2,115	3,943	3,943	680
61-50-248-00	Uniforms	14,622	15,000	15,000	14,009
61-50-248-02	Uniforms Other	949	2,850	2,850	-
61-50-249-00	Pension Expenses	(38)	-	-	-
61-50-252-00	Billing Fees	(12,110)	-	-	-
61-50-252-01	Permit Fees	12,456	14,277	14,277	11,848
61-50-252-03	Bad Debts	-	7,194	7,194	7,194
61-50-258-00	Safety	5,542	9,800	9,800	8,500
61-50-540-10	Intra-Govt Svc From Gen Fund	611,830	599,902	599,902	646,293
<b>Total Non-Personnel Services</b>		<b>\$ 6,252,022</b>	<b>\$ 5,573,379</b>	<b>\$ 5,657,797</b>	<b>\$ 5,680,311</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 7,250,488</b>	<b>\$ 6,680,992</b>	<b>\$ 6,765,410</b>	<b>\$ 6,800,805</b>

Capital Budget Summary					
Function:		Health			
Fund:		Water Pollution Control			
Department:					
Activity:		Capital Projects			
Fund / Dept. No.:		61-51			
61-51	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
61-51-230-02	L&P Fees - Other	\$ -	\$ 225,000	\$ 261,495	\$ 160,000
61-51-234-00	Debt Service	625,323	1,335,000	1,335,000	1,375,000
61-51-235-00	Cost of Issuance	181,546	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 806,869</b>	<b>\$ 1,560,000</b>	<b>\$ 1,596,495</b>	<b>\$ 1,535,000</b>
Capital Improvements					
61-51-351-00	Equipment	\$ (38,691)	\$ 265,174	\$ 228,679	\$ 182,448
61-51-351-01	Equipment Lease Payments	14,721	46,522	46,522	46,522
61-51-351-05	Software	-	-	-	19,781
61-51-351-10	Vehicles	-	30,000	30,000	-
61-51-351-19	Wheel Loader Lease - Compost	27,137	-	-	-
61-51-352-10	Sewer Collection System	-	293,588	230,188	74,992
61-51-353-08	COP 2010b DNR Construction	7,636	-	-	-
61-51-353-50	Treatment Plant Upgrades	-	4,775,146	4,775,146	5,372,056
<b>Total Capital Improvements</b>		<b>\$ 10,803</b>	<b>\$ 5,410,429</b>	<b>\$ 5,310,534</b>	<b>\$ 5,695,798</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 817,672</b>	<b>\$ 6,970,429</b>	<b>\$ 6,907,029</b>	<b>\$ 7,230,798</b>

Personnel Detail				
Function:		Health		
Fund:		Water Pollution Control		
Department:		Operations		
Activity:		Wastewater Collection and Treatment		
Fund / Dept. No.:		61-50		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
<u>Full-time</u>				
Collection System Foreman	17	1	1	1
Crew Supervisor	16	2	2	2
Pre-Treatment / Stormwater Coordinator	15	1	1	1
Wastewater Plant Operator II	16	1	1	1
Plant Maintenance Mechanic	16	2	2	2
Compost Operator	12	1	1	1
Equipment Operator II	14	1	1	1
Lab Technician	14	1	1	1
Wastewater Plant Operator I	12	6	6	6
Equipment Operator I	11	5	5	5
<b>Total Full Time</b>		<b>21</b>	<b>21</b>	<b>21</b>
<u>Part-time</u>				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

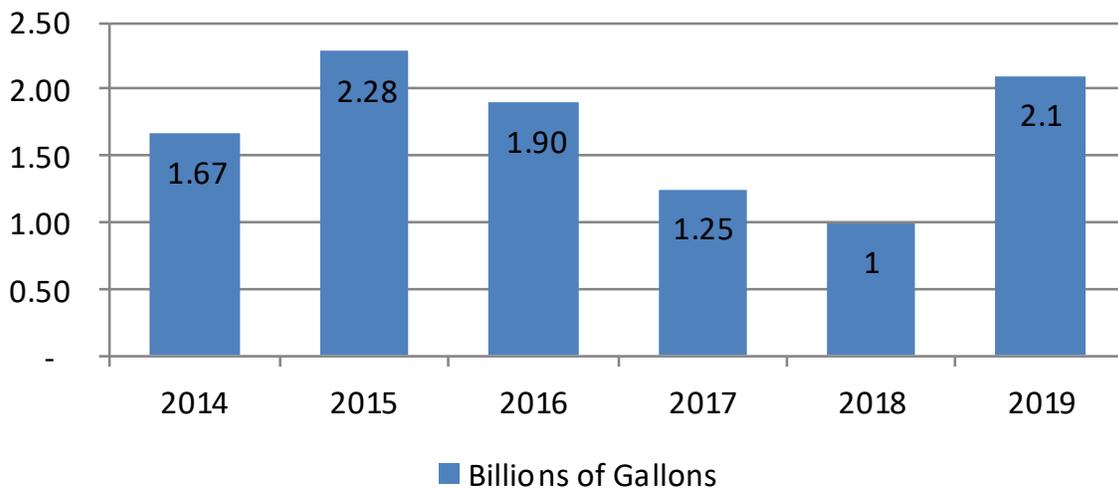
## Water Pollution Control Department Performance Measurements

The major function of the water pollution control department centers on the efficient collection and treatment of waste water. This department as a utility is funded almost entirely by user fees and therefore is accounted for as a separate enterprise fund. This is an accounting mechanism to clearly show that tax payers are not paying for services provided to individuals, while at the same time showing that the rate payers are not paying more than the costs to provide the services including the necessary capital costs.

Due in part to regulatory oversight requirements, along with the need to bring older systems back up to functional use and to accommodate growth, the City Council approved a plan in 2010 to borrow Thirty Million Dollars to be used to rehabilitate and expand certain systems as well as adding equalization and detention facilities to better handle and level out the load on the sewer treatment plants.

As indicators of the relative success of the department the amount of waste water treated is the primary performance measurement used.

### Waste Water Treated



	2014	2015	2016	2017	2018	2019
Billions of Gallons	1.67	2.28	1.90	1.25	1	2.1

## Water Department Fund (62) Revenues & Expenditures

Revenue Estimate					
62	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Service Charges					
62-00-460-00	Water Usage Charges	\$ 4,797,879	\$ 4,590,022	\$ 4,590,022	\$ 4,745,244
62-00-461-00	Water Connection Fees	-	23,938	23,938	40,081
62-00-462-00	Sprinkler Installation	-	-	-	1,987
62-00-494-00	Samples	1,200	1,200	1,200	2,256
<b>Total Service Charges</b>		<b>\$ 4,799,079</b>	<b>\$ 4,615,160</b>	<b>\$ 4,615,160</b>	<b>\$ 4,789,568</b>
Other					
62-00-495-00	Rental Income	\$ 141,037	\$ 137,838	\$ 137,838	\$ 132,624
62-00-496-00	Interest Income	373,918	125,000	125,000	5,789
62-00-507-00	Miscellaneous Revenue	38	168,000	168,000	63,858
62-00-507-01	Merchandise, Job, And Contrac	44,066	-	-	101
62-00-507-02	Cost Of Merchandise Used/Sold	(13,263)	-	-	178
62-00-511-00	Misc Surplus Property Sales	-	-	-	862
<b>Total Other</b>		<b>\$ 545,797</b>	<b>\$ 430,838</b>	<b>\$ 430,838</b>	<b>\$ 203,412</b>
<b>TOTAL REVENUE</b>		<b>\$ 5,344,876</b>	<b>\$ 5,045,998</b>	<b>\$ 5,045,998</b>	<b>\$ 4,992,980</b>

### Expenditure Summary

Function: Health  
 Fund: Water  
 Department: Water  
 Activity: Water Distribution  
 Fund / Dept. No.: 62-72

62-72	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>Personnel Services</b>					
62-72-101-00	Salaries	\$ 661,071	\$ 756,882	\$ 756,882	\$ 693,789
62-72-101-10	Salaries-Stand By	11,797	11,433	11,433	12,400
62-72-102-00	Overtime	51,848	54,075	54,075	50,000
62-72-103-00	Unemployment Taxes	1,187	-	-	-
62-72-105-00	Lagers Retirement	(65,816)	130,760	130,760	124,236
62-72-106-00	Social Security Medicare Taxes	52,911	62,913	62,913	57,848
62-72-107-00	Employee Insurance	88,935	100,147	100,147	114,324
62-72-108-00	Workers Compensation Insurance	19,792	15,940	15,940	2,190
<b>Total Personnel Services</b>		<b>\$ 821,725</b>	<b>\$ 1,132,150</b>	<b>\$ 1,132,150</b>	<b>\$ 1,054,787</b>
<b>Non-Personnel Services</b>					
62-72-211-00	Car Allowance	\$ 3,400	\$ 3,400	\$ 3,400	\$ -
62-72-213-00	Advertising	1,615	3,000	3,000	1,500
62-72-214-00	Printing	880	3,800	3,800	2,000
62-72-215-00	Postage	24,275	440	440	500
62-72-216-00	Telecommunications Services	9,200	11,336	11,336	4,892
62-72-216-70	Telecommunications-Filtration	3,172	-	-	-
62-72-217-00	Electric-Muny Bldg	6,418	1,200	1,200	2,309
62-72-217-70	Electric-Filtration Plants	299,759	325,000	325,000	227,517
62-72-217-71	Electric-Spring Fork Lake	347	600	600	255
62-72-217-72	Electric-Water Tower Main St.	958	1,225	1,225	916
62-72-217-73	Electric-Water Tower Road	3,673	4,500	4,500	54
62-72-217-75	Electric-Wells	104,797	80,000	80,000	124,697
62-72-218-00	Gas	1,212	815	815	461
62-72-218-70	Gas-Filtration Plants	8,637	12,000	12,000	9,155
62-72-218-75	Gas-Wells	2,406	2,611	2,611	2,456
62-72-221-00	Small Tools & Equipment	11,962	20,300	20,300	25,262
62-72-222-02	Veh & Equip Repairs & Parts	13,449	22,000	22,000	15,500
62-72-222-04	Office Equip Repairs & Parts	211	-	-	-
62-72-222-05	Building & Ground Maintenance	22,321	23,750	23,750	17,750
62-72-222-70	Repairs-Filtration Plants	105,494	92,000	92,000	20,000
62-72-222-71	Repairs-Spring Fork Lake	2,247	-	-	1,000
62-72-222-72	Repairs-Water Tower Main St	-	4,000	4,000	3,750
62-72-222-73	Repairs-Water Tower Road	-	5,000	5,000	6,200
62-72-222-74	Repairs-Waterloo Tank	-	7,500	7,500	6,000
62-72-222-75	Repairs-Wells	10,593	90,000	90,000	1,500
62-72-222-76	Repairs-Distribution System	(27,254)	75,000	75,000	168,628
62-72-224-00	General Insurance	(4,632)	31,476	31,476	48,837
62-72-225-00	Maintenance Agreement	125,586	14,445	14,445	18,293
62-72-227-00	Dues & Subscriptions	3,097	525	525	30,705
62-72-229-00	Training Travel & Meals	1,113	2,000	2,000	2,000
62-72-230-01	Legal & Accounting	14,530	14,370	14,370	2,050
62-72-230-02	Professional Fees	100	275,000	275,000	108,000
62-72-230-03	Tree Grinding	900	900	900	-
62-72-230-04	Utility Locates	29,010	29,000	29,000	28,500
62-72-230-05	Misc Prof Fees-Lab Analysis	(4,995)	-	-	589
62-72-230-06	Miscellaneous Expense	-	-	-	2,500

### Expenditure Summary

Function:	Health
Fund:	Water
Department:	Water
Activity:	Water Distribution
Fund / Dept. No.:	62-72

62-72	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
62-72-234-00	Interest Expense - Upsize Loan	(25,473)	-	-	6,100
62-72-234-04	Interest Expense Capital Lease	25,473	601,296	601,296	515,104
62-72-235-00	Fiscal Agent Fees COP 2018	418	1,000	1,000	1,326
62-72-240-00	Depreciation Expense	708,451	796,863	796,863	796,863
62-72-242-00	Gasoline & Oil	26,466	25,000	25,000	23,219
62-72-243-00	Tires & Tubes	1,869	4,000	4,000	6,614
62-72-244-04	Supplies Office, Janitor Other	12,943	3,600	3,600	1,138
62-72-244-07	Supplies-Construction Material	22,153	47,078	47,078	72,000
62-72-244-70	Supplies-Filtration Plants	77,674	100,000	100,000	80,000
62-72-244-71	Supplies-Spring Fork Lake	-	500	500	-
62-72-244-72	Supplies-Water Tower Main St.	-	500	500	500
62-72-244-73	Supplies-Water Tower Road	-	500	500	500
62-72-244-74	Supplies-Waterloo Tank	-	500	500	500
62-72-244-75	Supplies-Wells	445	2,000	2,000	2,170
62-72-244-76	Supplies-Distribution System	168,323	88,628	88,628	-
62-72-244-77	Supplies-Laboratory	25,366	37,000	37,045	24,000
62-72-244-78	Supplies-Meters	67,435	65,500	65,500	65,500
62-72-248-70	Uniforms-Filtration Plant	2,062	2,500	2,500	3,263
62-72-248-76	Uniforms-Distribution System	2,451	2,500	2,500	3,263
62-72-252-01	Permit Fees	301	276	276	276
62-72-252-03	Bad Debts	2,740	16,709	16,709	16,709
62-72-258-00	Safety	8,589	8,200	8,700	6,700
62-72-540-10	Intra-Govt Svc From Gen Fund	444,389	654,335	654,335	520,143
<b>Total Non-Personnel Services</b>		<b>\$ 2,346,556</b>	<b>\$ 3,615,677</b>	<b>\$ 3,616,222</b>	<b>\$ 3,029,664</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 3,168,281</b>	<b>\$ 4,747,827</b>	<b>\$ 4,748,372</b>	<b>\$ 4,084,451</b>

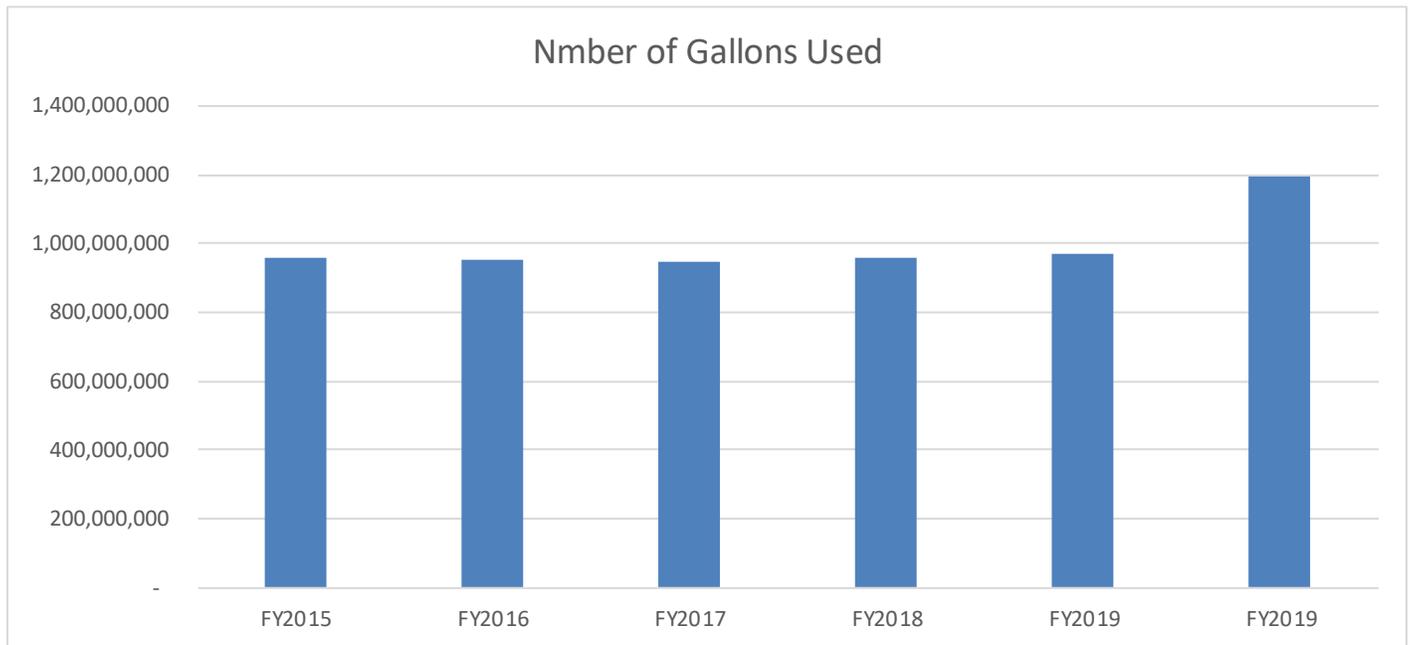
Expenditure Summary					
Function:		Water			
Fund:		Water Department			
Department:					
Activity:		Capital Projects			
Fund / Dept. No.:		62-73			
62-73	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
62-73-230-02	L & P Fees-Others	\$ -	\$ -	\$ -	\$ 45
62-73-234-00	Debt Service	\$ 568,290	\$ 859,301	\$ 859,301	\$ 1,172,068
<b>Total Non-Personnel Services</b>		<b>\$ 568,290</b>	<b>\$ 859,301</b>	<b>\$ 859,301</b>	<b>\$ 1,172,113</b>
Capital Improvements					
62-73-351-00	Equipment	-	319,155	319,155	387,250
62-73-351-01	Equipment Lease Payments	8,837	-	-	-
62-73-351-05	Software	-	-	-	19,781
62-73-353-00	COP 2018 Water Project	(3,154,142)	-	-	-
62-73-353-01	Filtration Plants	-	-	-	120,000
62-73-353-02	Distribution System	3,147,855	8,487,546	8,487,546	3,691,076
62-74-520-00	Contr To MFA Agree (53)	-	-	-	-
<b>Total Capital Expenditures</b>		<b>\$ 2,549</b>	<b>\$ 8,806,701</b>	<b>\$ 8,806,701</b>	<b>\$ 4,218,107</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 570,839</b>	<b>\$ 9,666,002</b>	<b>\$ 9,666,002</b>	<b>\$ 5,390,220</b>

Personnel Detail				
Function:		Public Works		
Fund:		Water Department		
Department:		Operations		
Activity:		Water Distribution		
Fund / Dept. No.:		62-72		
Personnel Position	Salary / Grade	Number of Employees		
		Current	Proposed	Approved
Full-time				
Senior Operations Technician	20	1	1	1
Filtration Plant Chief Operator	18	1	1	1
Service Technician	16	2	2	2
Equipment Operator III	16	1	1	1
Filtration Plant Operator IV	16	1	1	1
Filtration Plant Operator III	15	1	1	1
Equipment Operator II	14	2	2	2
Filtration Plant Operator II	14	1	1	1
Filtration Plant Operator I	13	2	2	2
Administrative Assistant	12	1	1	1
Equipment Operator I	11	4	4	4
<b>Total Full Time</b>		<b>18</b>	<b>18</b>	<b>18</b>
Part-time				
<b>Total Part Time</b>		<b>0</b>	<b>0</b>	<b>0</b>

## Water Department Performance Measurements

The major function of the water department centers on the efficient supply of clean and safe water. This department as a utility is funded almost entirely by user fees and therefore is accounted for as a separate enterprise fund. This is an accounting mechanism to clearly show that tax payers are not paying for services provided to individuals, while at the same time showing that the rate payers are not paying more than the costs to provide the services including the necessary capital costs.

As indicators of the relative success of the department the amount of treated water supplied is the primary performance measurement used.



	FY2015	FY2016	FY2017	FY2018	FY2019	FY2019
Number of Gallons Used	955,783,192	950,380,972	948,058,128	958,015,557	967,261,482	1,194,815,600

## Sanitation Solid Waste Fund (65)

### Revenues & Expenditures

Revenue Estimate					
65	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Intergovernmental					
65-00-430-00	Recycling Grants	\$ 133,224	\$ 43,359	\$ 43,359	\$ -
<b>Total Intergovernmental TRF</b>		<b>\$ 133,224</b>	<b>\$ 43,359</b>	<b>\$ 43,359</b>	<b>\$ -</b>
Service Charges					
65-00-451-00	Sanitation Fees	\$ 1,214,208	\$ 1,453,054	\$ 1,453,054	\$ 1,657,869
65-00-451-10	Sanitation Fees - Commercial	133,855	-	-	24,000
65-00-451-20	Commercial Recycling	4,540	-	-	-
65-00-451-50	Non-Resident Recycling Fee	17,109	11,000	11,000	35,932
<b>Total Service Charges</b>		<b>\$ 1,369,712</b>	<b>\$ 1,464,054</b>	<b>\$ 1,464,054</b>	<b>\$ 1,717,801</b>
Other					
65-00-496-00	Interest Income	\$ (23,780)	\$ (23,470)	\$ (23,470)	\$ -
65-00-507-00	Miscellaneous Revenue	145	-	-	38,934
65-00-511-00	Misc Surplus Property Sales	1,475	38,934	38,934	18,934
65-00-514-01	Loan Proceeds	-	-	-	-
<b>Total Other</b>		<b>\$ (22,160)</b>	<b>\$ 15,464</b>	<b>\$ 15,464</b>	<b>\$ 57,868</b>
<b>TOTAL REVENUE</b>		<b>\$ 1,480,776</b>	<b>\$ 1,522,877</b>	<b>\$ 1,522,877</b>	<b>\$ 1,775,669</b>

<b>Expenditure Summary</b>					
Function:		Public Works			
Fund:		Sanitation Solid Waste			
Department:		Sanitation			
Activity:		Trash Removal			
Fund / Dept. No.:		65-15			
65-15	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Personnel Services					
65-15-101-00	Salaries	\$ 464,724	\$ 449,512	\$ 449,512	\$ 439,217
65-15-102-00	Overtime - Non Scheduled	10,615	10,300	10,300	7,500
65-15-103-00	Unemployment Taxes	244	-	-	-
65-15-105-00	Lagers Retirement	76,064	73,110	73,110	74,282
65-15-106-00	Social Security Medicare Taxes	36,003	35,176	35,176	34,862
65-15-107-00	Employee Insurance	82,994	77,127	77,127	76,477
65-15-108-00	Worker's Compensation Insur	37,735	28,172	28,172	35,976
65-15-110-00	Vacations Unpaid	3,115	-	-	-
<b>Total Personnel Services</b>		<b>\$ 711,494</b>	<b>\$ 673,397</b>	<b>\$ 673,397</b>	<b>\$ 668,314</b>
Non-Personnel Services					
65-15-213-00	Advertising	\$ (20,815)	\$ 6,379	\$ 6,379	\$ 300
65-15-214-00	Printing	1,418	7,570	7,570	700
65-15-215-00	Postage	2	250	250	19
65-15-216-00	Telecommunications Services	4,831	4,489	4,489	4,658
65-15-217-00	Electric	1,406	2,474	2,474	1,502
65-15-218-00	Gas	4,169	5,500	5,500	2,877
65-15-221-00	Small Tools & Equipment	250	26,530	26,747	566
65-15-222-02	Veh & Equip Repairs & Parts	35,072	30,000	30,096	36,486
65-15-222-05	Building & Grounds Maintenance	4,326	5,320	5,320	3,420
65-15-223-00	Radio Repairs & Service	-	540	540	-
65-15-224-00	General Insurance	31,245	40,686	40,686	29,583
65-15-229-00	Training Travel & Meals	64	700	700	334
65-15-234-04	Interest Expense Capital Lease	36,584	30,101	30,101	21,871
65-15-240-00	Depreciation Expense	170,931	200,000	200,000	200,000
65-15-242-00	Gasoline & Oil	77,806	76,556	76,556	55,586
65-15-243-00	Tires & Tubes	14,725	16,284	16,284	13,600
65-15-244-04	Supplies Office/Janitor/Other	2,164	2,280	2,280	2,280
65-15-248-00	Uniforms	8,782	9,180	9,180	9,180
65-15-248-02	Uniforms Other	722	2,875	2,875	2,875
65-15-249-00	Pension Expenses	(29)	-	-	-
65-15-252-03	Bad Debts	-	2,475	2,475	2,475
65-15-253-00	Landfill Charges	282,502	281,820	281,820	307,542
65-15-253-01	State Landfill Fees	18,167	17,092	17,092	17,505
65-15-253-20	Landfill Charges - Recycling	44,500	49,898	49,898	7,791
65-15-253-21	State Landfill Fees - Recy	7,553	-	-	-
65-15-253-22	Landfill Recycling Credits	(8,125)	(8,414)	(8,414)	(3,000)
65-15-400-00	COVID-19 Expenses	359	-	-	845
65-15-540-10	Intra-Govt Svc From Gen Fund	186,769	215,208	215,208	216,872
65-15-803-00	Hazardous Tires, Oil, Etc	-	2,500	2,500	1,250
<b>Total Non-Personnel Services</b>		<b>\$ 905,378</b>	<b>\$ 1,028,292</b>	<b>\$ 1,028,606</b>	<b>\$ 937,117</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 1,616,871</b>	<b>\$ 1,701,689</b>	<b>\$ 1,702,003</b>	<b>\$ 1,605,431</b>

### Capital Budget Summary

Function:		Public Works			
Fund:		Sanitation Solid Waste			
Department:		Sanitation			
Activity:		Capital Expenditures			
Fund / Dept. No.:		65-51			
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65-51	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Capital Improvements					
	65-51-351-00 Equipment	(309,207.24)	-	-	-
	65-51-351-01 Equipment Lease Payments	309,807.24	279,106.40	279,106.40	297,269.70
	65-51-351-87 Containers	80,903.02	11,551.85	11,551.85	-
	<b>Total Capital Improvements</b>	<b>\$ 81,503</b>	<b>\$ 290,658</b>	<b>\$ 290,658</b>	<b>\$ 297,270</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$ 81,503</b>	<b>\$ 290,658</b>	<b>\$ 290,658</b>	<b>\$ 297,270</b>

### Personnel Detail

Function:		Public Works		
Fund:		Sanitation Solid Waste		
Department:		Sanitation		
Activity:		Trash Removal		
Fund / Dept. No.:		65-15		
<hr/>				
		Number of Employees		
Personnel Position	Salary / Grade	Current	Proposed	Approved
<hr/>				
<u>Full-time</u>				
	Sanitation Superintendent	19	1	1
	Crew Supervisor	16	1	1
	Administrative Assistant	12	1	1
	Senior Equipment Operator	14	8	8
	Public Works Service Worker	8	2	2
	<b>Total Full Time</b>	<b>13</b>	<b>13</b>	<b>13</b>
<hr/>				
<u>Part-time</u>				
	<b>Total Part Time</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Fiduciary Funds (82, & 83)

### Revenues & Expenditures

Revenue Estimate					
Fund	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
<b>82 FIRE PENSION FUND</b>					
Local Taxes					
82-00-401-00	Real Estate Property Taxes	\$ 99,724	\$ 108,000	\$ 108,000	\$ 102,000
82-00-402-00	Personal Property Taxes	30,504	30,900	30,900	32,000
82-00-403-00	County Surcharges	11,118	10,829	10,829	11,500
82-00-405-00	Payment in-Lieu-Of Taxes	222	130	130	200
82-00-406-00	Railroad & Utilities Taxes	5,598	5,600	5,600	5,600
<b>Total Local Taxes</b>		<b>\$ 147,165</b>	<b>\$ 155,459</b>	<b>\$ 155,459</b>	<b>\$ 151,300</b>
Other					
82-00-496-00	Interest Income Investment	\$ 166,517	\$ 190,000	\$ 190,000	\$ 185,000
82-00-497-00	Unrealized Gain/Loss	(578,665)	600,000	600,000	900,000
82-00-500-00	Employer Contribution	266,040	295,212	295,212	315,365
82-00-507-00	Miscellaneous Revenue	4,637	12,500	12,500	-
<b>Total Other</b>		<b>\$ (141,471)</b>	<b>\$ 1,097,712</b>	<b>\$ 1,097,712</b>	<b>\$ 1,400,365</b>
<b>Total Fire Pension Fund</b>		<b>\$ 5,694</b>	<b>\$ 1,253,171</b>	<b>\$ 1,253,171</b>	<b>\$ 1,551,665</b>
<b>83 POLICE PENSION FUND</b>					
Local Taxes					
83-00-401-00	Real Estate Property Taxes	\$ 187,763	\$ 189,641	\$ 189,641	\$ 191,346
83-00-402-00	Personal Property Taxes	57,434	58,008	58,008	59,634
83-00-403-00	County Surcharges	20,869	20,374	20,374	21,492
83-00-405-00	Payment in-Lieu-Of Taxes	417	204	204	204
83-00-406-00	Railroad & Utilities Taxes	10,540	10,483	10,483	10,645
<b>Total Local Taxes</b>		<b>\$ 277,023</b>	<b>\$ 278,709</b>	<b>\$ 278,709</b>	<b>\$ 283,321</b>
Other					
83-00-496-00	Interest Income Investment	\$ 6,619	\$ 254,995	\$ 254,995	\$ -
83-00-497-00	Unrealized Gain/Loss	(48,465)	-	-	-
83-00-500-00	Employer Contribution	308,750	252,849	252,849	248,237
83-00-507-00	Miscellaneous Revenue	4,606	-	-	-
<b>Total Other</b>		<b>\$ 271,511</b>	<b>\$ 507,844</b>	<b>\$ 507,844</b>	<b>\$ 248,237</b>
<b>Total Police Pension</b>		<b>\$ 548,534</b>	<b>\$ 786,553</b>	<b>\$ 786,553</b>	<b>\$ 531,558</b>
<b>TOTAL REVENUE - PERPETUAL FUND</b>		<b>\$ 554,228</b>	<b>\$ 2,039,724</b>	<b>\$ 2,039,724</b>	<b>\$ 2,083,223</b>

### Expenditure Summary

Function:	Trust Funds
Fund:	Fire Retirement / Police Retirement
Department:	
Activity:	Retirement Trust Fund Management
Fund / Dept. No.:	82-60 / 83-65

82-60	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
82-60-224-01	Disability Insurance	\$ 36,817	\$ 37,482	\$ 37,482	\$ 38,000
82-60-230-04	Property Taxes Fees & Chgs	-	4,500	4,500	3,900
82-60-235-00	Fiscal Agent Fees	49,385	49,100	49,100	49,500
82-60-241-00	Miscellaneous	23,896	20,100	20,100	18,900
82-60-249-00	Pension Expenses	774,207	770,291	770,291	758,482
82-60-250-00	Pension Refunds	-	2,000	2,000	2,000
<b>Total Non-Personnel Services</b>		<b>\$ 884,305</b>	<b>\$ 883,473</b>	<b>\$ 883,473</b>	<b>\$ 870,782</b>
<b>TOTAL FIRE PENSION FUND</b>		<b>\$ 884,305</b>	<b>\$ 883,473</b>	<b>\$ 883,473</b>	<b>\$ 870,782</b>
83-65	Description	FY 2020 Actual	FY 2021 Original Budget	FY 2021 Final Budget	FY 2022 Adopted Budget
Non-Personnel Services					
83-65-230-04	Property Taxes Fees & Chgs	\$ 6,800	\$ 7,800	\$ 7,800	\$ -
83-65-235-00	Fiscal Agent Fees	9,563	-	-	-
83-65-241-00	Miscellaneous	9,786	-	-	-
83-65-249-00	Pension Expenses	3,821,940	601,879	601,879	531,558
83-65-250-00	Pension Refunds	70	-	-	-
<b>Total Non-Personnel Services</b>		<b>\$ 3,848,159</b>	<b>\$ 609,679</b>	<b>\$ 609,679</b>	<b>\$ 531,558</b>
<b>TOTAL POLICE PENSION FUND</b>		<b>\$ 3,848,159</b>	<b>\$ 609,679</b>	<b>\$ 609,679</b>	<b>\$ 531,558</b>